



Town of Inuvik

**2016**

**Interim Operating Budget**

**&**

**Capital Budget**

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**Capital Budget**

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## INTRODUCTION

The Interim Operating and Capital Budgets represent the planned operating and capital needs of the Town of Inuvik for 2016. The Budgets reflect the funds that Council and Administration feel are important to continue to provide the level of service that the residents expect as well as to replace, repair and maintain Town infrastructure. Salaries and Benefits account for 36% of the total Operating Budget of \$13,499,850. The budget report on page DS – 2 shows details by Department of the projected revenues and expenditures and the pie charts on page “iv” shows revenue and expenditures by major source.

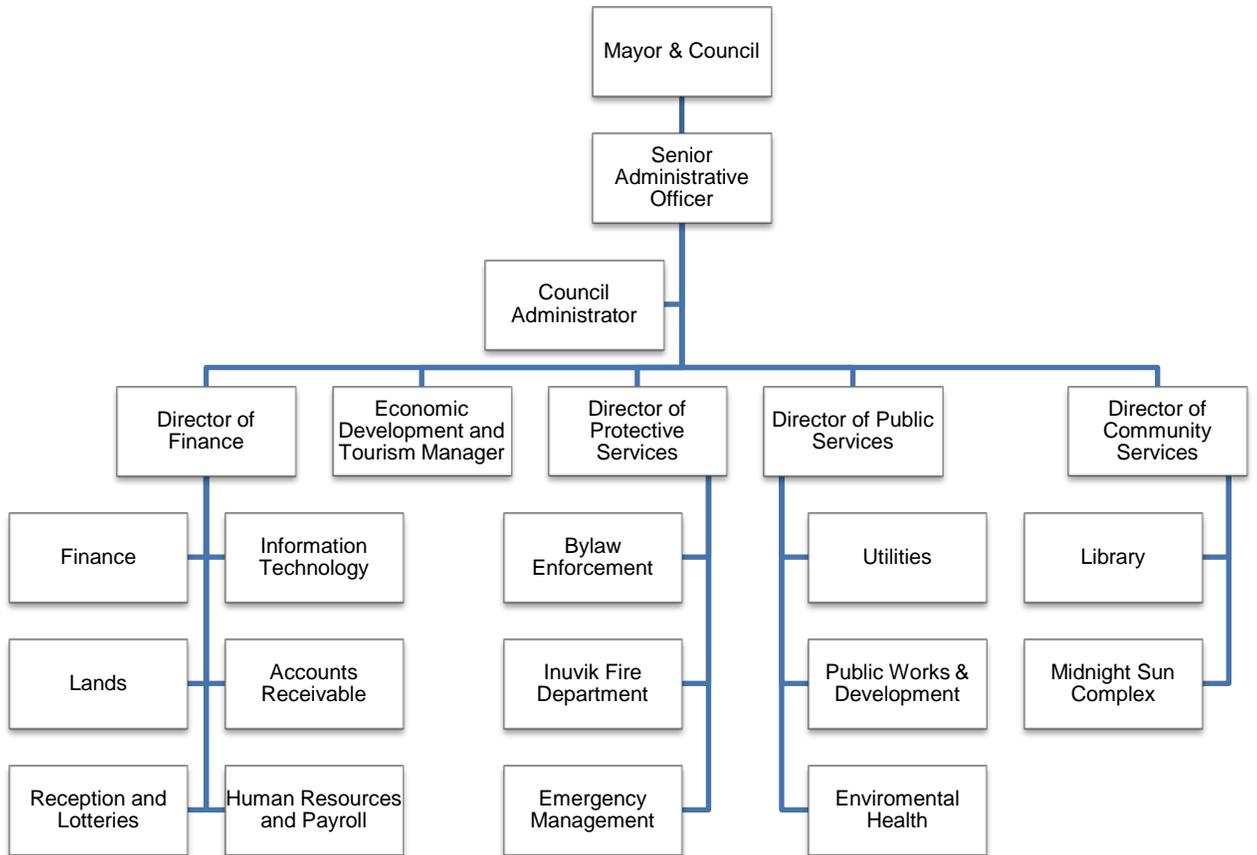
This document contains Summary of Revenues and Expenditures and overall Operating summary and details for each Departmental of its expected revenues and expenditures.

Amortization is shown in Department 60 – Utilities and Department 90 - Fiscal Services are a non-cash item and provided for information. These amounts represent the depreciation for 2016 of the town assets over their useful lives.

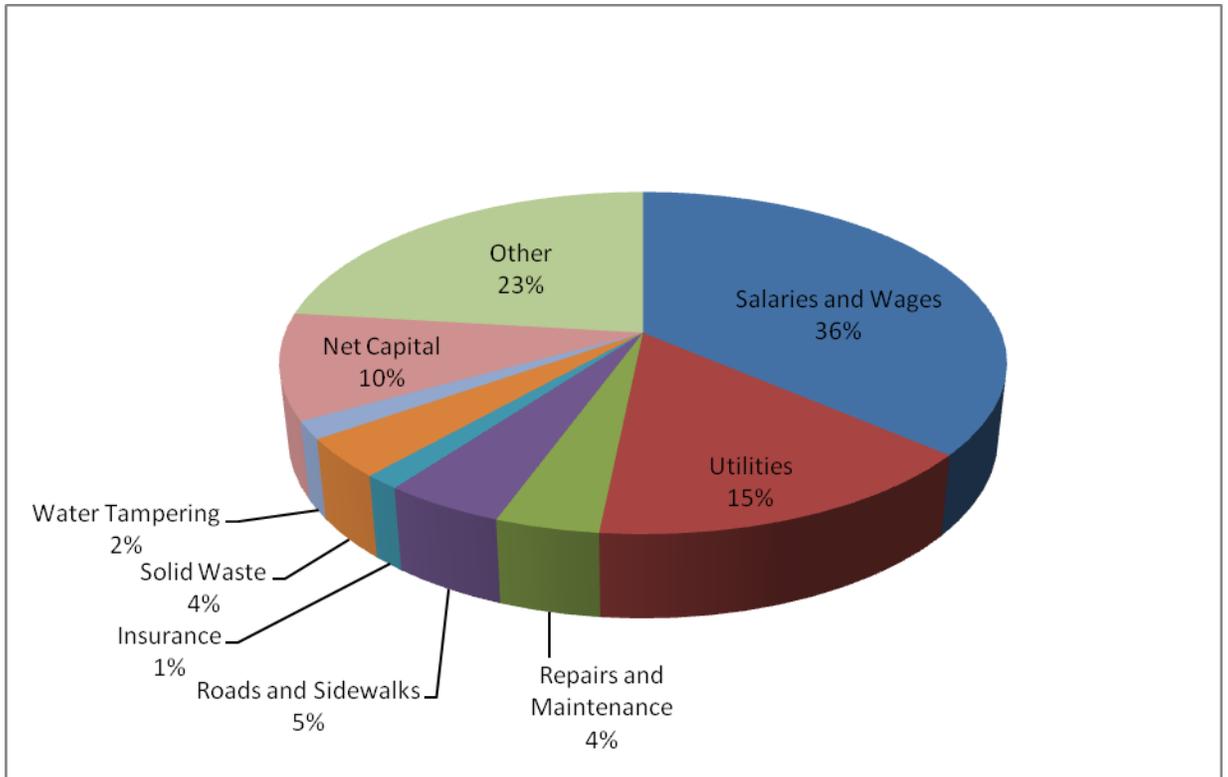
The financial information in the Interim Operating Budget is presented on a comparative basis at the department summary and detail level for the 2014 Actual, 2015 Budget, and 2015 Actual to October 31 and 2016 Budget. The Capital Budget represents a 5 year anticipated requirement of expenditures with a useful life exceeding one year starting in 2016.

Council and staff feel this is a fiscally responsible budget and ensures the residents and our funding partners that we are providing good stewardship to the revenues entrusted to the Town and spending it wisely and on necessary and relative items in order to operate the Town.

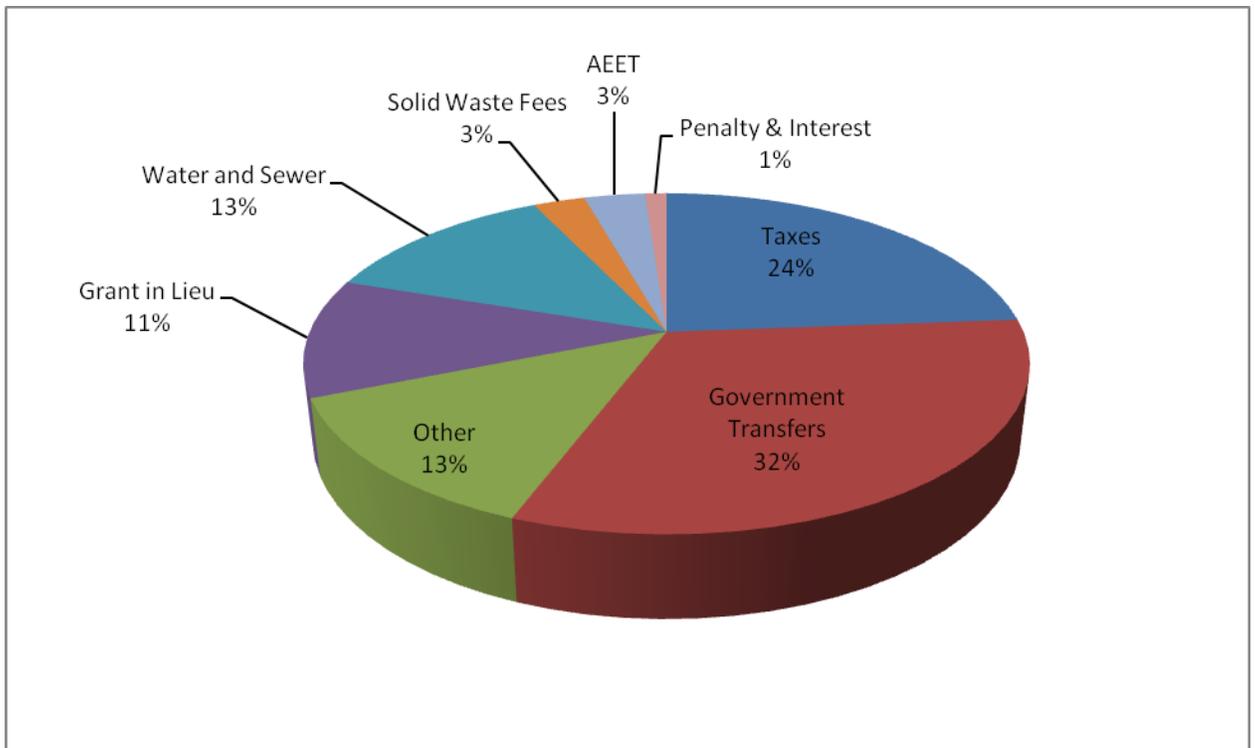
# Organizational Chart



## WHERE THE MONEY WILL BE SPENT



## WHERE THE MONEY COMES FROM





Town of Inuvik

# **2016 Interim Operating Budget**

**Town of Inuvik  
Interim Operating Budget  
For The Year Ended December 31, 2016**

	<b>2014 Actuals</b>	<b>2015 Budget</b>	<b>2015 31-Oct</b>	<b>2016 Budget</b>
<b><u>REVENUES</u></b>				
Administrative	\$ 5,886,858	\$ 6,340,253	\$ 6,332,930	\$ 6,395,510
Protective Services	163,275	79,000	44,229	107,800
Public Works	40,000	25,000	25,000	23,750
Environmental	714,928	534,500	354,721	484,500
Economic Development/Tourism	426,910	127,125	61,238	506,700
Utilities	2,678,958	2,952,000	2,281,214	2,952,000
Recreation	570,201	504,300	435,134	488,050
Library	105,003	85,900	91,240	85,900
Land	1,019,032	101,600	34,093	15,000
Fiscal	4,876,960	4,135,500	3,372,736	3,838,000
	<b>\$ 16,482,125</b>	<b>\$ 14,885,178</b>	<b>\$ 13,032,535</b>	<b>\$ 14,897,210</b>
<b><u>EXPENSES</u></b>				
Administrative	\$ 2,510,540	\$ 2,655,979	\$ 2,199,469	\$ 2,661,230
Protective Services	903,646	909,473	731,996	1,018,180
Public Works	1,567,224	1,422,758	1,072,553	1,457,670
Environmental	827,810	772,400	492,605	747,400
Economic Development/Tourism	752,108	547,125	463,297	815,750
Utilities	1,964,903	2,002,217	1,604,693	2,095,450
Recreation	3,529,626	3,590,579	3,082,366	3,743,830
Library	569,362	576,905	432,853	580,560
Land	101,482	57,880	24,803	4,250
Fiscal	60,117	65,500	47,014	375,530
	<b>\$ 12,786,818</b>	<b>\$ 12,600,816</b>	<b>\$ 10,151,649</b>	<b>\$ 13,499,850</b>
<b>Surplus/(Deficit)</b>	<b>\$ 3,695,307</b>	<b>\$ 2,284,362</b>	<b>\$ 2,880,886</b>	<b>\$ 1,397,360</b>
Net Transfers to Capital Expenditures	3,708,232	2,269,387	5,793,160	1,397,360
	<b>\$ 3,708,232</b>	<b>\$ 2,269,387</b>	<b>\$ 5,793,160</b>	<b>\$ 1,397,360</b>
<b>Surplus (Deficit) after Transfers</b>	<b>\$ (12,925)</b>	<b>\$ 14,975</b>	<b>\$ (2,912,274)</b>	<b>\$ -</b>
<b>Amortization</b>	<b>\$ 3,066,110</b>	<b>\$ 3,125,000</b>	<b>\$ -</b>	<b>\$ 3,225,000</b>



Town of Inuvik

# **Department 10**

## **Administrative**

**ADMINISTRATIVE**

The Administrative Department includes Council and General Administration. Council provides strategic direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provides services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 7 employees.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b><u>Revenue:</u></b>				
Total Administrative Revenue	\$ 5,802,028	\$ 6,289,253	\$ 6,290,718	\$ 6,369,510
Total Building/Development Revenue	84,830	51,000	42,212	26,000
<b>Total Revenue</b>	<b>\$ 5,886,858</b>	<b>\$ 6,340,253</b>	<b>\$ 6,332,930</b>	<b>\$ 6,395,510</b>
<b><u>Expenditures:</u></b>				
Legislative Expenses	\$ 219,612	\$ 245,605	\$ 159,546	\$ 246,560
Gen. Administrative Expenses	2,290,928	2,410,374	2,039,923	2,414,670
<b>Total Expenditures</b>	<b>\$ 2,510,540</b>	<b>\$ 2,655,979</b>	<b>\$ 2,199,469</b>	<b>\$ 2,661,230</b>
<b>Net Budget Variance</b>	<b>\$ 3,376,318</b>	<b>\$ 3,684,274</b>	<b>\$ 4,133,461</b>	<b>\$ 3,734,280</b>

**Town of Inuvik  
Department 10 - Administrative**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Land Taxes	\$ 3,256,391	\$ 3,418,314	\$ 3,363,403	\$ 3,496,130
Property Taxes - Education Portion	612,627	657,766	615,124	628,470
Property Taxes - Bad Debt Expense	(366,000)	-	-	-
Grants in Lieu - Federal	319,346	322,440	358,722	291,920
Grants in Lieu - GNWT	1,232,443	1,212,885	1,206,897	1,320,810
Grants in Lieu - NWTPC	64,961	58,702	66,247	60,490
Grants in Lieu - CBC	6,503	5,646	6,631	6,090
Senior Citizen Tax Grant	47,204	45,000	54,252	57,100
Administrative Recoveries	6,412	50,000	51,133	25,000
GNAF Recoveries	1,864	1,500	1,477	1,500
Tax Certificates	3,450	3,000	3,400	3,000
Tax Penalties & Interest	217,693	170,000	223,769	170,000
Business Licenses	29,400	23,000	18,800	23,000
Education Tax	5,000	5,000	5,000	5,000
Interest earned on Investments	36,734	10,000	9,863	3,000
Management Fee - Lotteries	28,000	28,000	28,000	28,000
Management Fee - Utilities	250,000	250,000	250,000	250,000
CA - Administration	-	28,000	28,000	-
CA - Energy Consultant - Natural Gas	50,000	-	-	-
<b>Total Administrative Revenue</b>	<b>\$ 5,802,028</b>	<b>\$ 6,289,253</b>	<b>\$ 6,290,718</b>	<b>\$ 6,369,510</b>
Building Permits	\$ 19,101	\$ 25,000	\$ 34,160	\$ -
Development Permits	64,084	25,000	6,832	25,000
Moving & Demolition Permits	1,625	1,000	1,120	1,000
Home Occupation Permits	-	-	100	-
Zoning & General Plan Sales	20	-	-	-
<b>Total Building/Development Revenue</b>	<b>84,830</b>	<b>51,000</b>	<b>42,212</b>	<b>26,000</b>
<b>Total Revenue</b>	<b>\$ 5,886,858</b>	<b>\$ 6,340,253</b>	<b>\$ 6,332,930</b>	<b>\$ 6,395,510</b>
<b><u>LEGISLATIVE EXPENSES</u></b>				
Mayors / Councillors Indemnity	\$ 134,641	\$ 150,000	\$ 92,500	\$ 158,600
CPP/EI - Mayor & Councillors	3,141	3,605	2,860	3,800
Group Insurance	3,547	3,000	2,532	2,740
Pension Plan	6,736	7,000	4,673	7,090
Northern Allowance	13,859	14,000	9,763	14,330
Conventions & Delegations	29,143	35,000	30,409	35,000
Donations	6,000	6,000	2,322	6,000
Election/Plebiscite Expenses	-	5,000	1,027	-
Legislative Expenditures	11,822	10,000	1,367	7,000
Publications, Memberships, Sub.	10,723	12,000	12,093	12,000
<b>Total Legislative Expense</b>	<b>\$ 219,612</b>	<b>\$ 245,605</b>	<b>\$ 159,546</b>	<b>\$ 246,560</b>

**Town of Inuvik  
Department 10 - Administrative**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>GEN. ADMINISTRATIVE EXPENSES</u></b>				
Education Requisition	\$ 612,627	\$ 657,766	\$ 615,124	\$ 628,470
GNAF Travel, Freight, Wages	1,794	1,500	1,329	1,500
Salaries	615,224	545,000	435,420	621,400
Casual Wages	9,327	2,000	975	-
CPP/EI	25,981	26,470	26,651	28,200
Group Insurance	24,203	23,260	19,294	22,700
Pension Plan Costs	44,033	43,560	36,133	49,600
Northern Allowance	94,094	94,050	75,192	99,600
Workers Compensation	13,233	11,868	12,825	89,400
Recruitment	14,851	40,000	46,106	20,000
Medical Travel	-	1,000	474	1,000
Accounting/Auditing/Consulting	99,426	125,000	121,428	75,000
Advertising	8,656	11,000	1,080	10,000
Bank Service Charges	1,320	5,000	1,685	3,000
Business Travel	6,283	10,000	527	10,000
Computer Software/Hardware	24,968	25,000	19,940	20,000
Computer Support	43,752	50,000	34,074	40,000
Credit Card Charges	30,362	30,000	28,077	35,000
Courier, Freight & Postage	21,109	18,000	9,684	15,000
Court of Revision	500	400	400	400
General Insurance	196,694	205,000	202,522	205,000
Bad Debt Expense	4,674	15,000	-	15,000
Legal	62,681	100,000	43,838	75,000
Lottery Share - Inuvialuit	5,000	5,000	5,000	5,000
Lottery Share - Gwich'in	5,000	5,000	5,000	5,000
Professional Development	30,493	35,000	28,056	20,000
Publications, Memberships, Sub.	2,813	3,000	2,478	3,700
Repairs & Maintenance - Equipment	3,317	8,000	3,432	8,000
Special Events	-	20,000	14,786	20,000
Supplies & Stationery	26,110	25,000	11,691	25,000
Health and Safety Supplies	-	500	-	500
Tax Collection - Legal	-	2,000	-	-
Tax Collection - Legal Cost Recovery	(3,050)	(3,000)	-	(3,000)
Tax Forgiveness - Seniors & Disabled	94,408	90,000	108,504	114,200
Telephone & Fax	16,120	17,500	13,895	17,500
Utilities - Electricity	51,195	50,000	39,882	50,000
Utilities - Heat	51,204	60,000	23,387	60,000
Utilities - Water & Sewer	9,939	10,500	10,004	10,500
Xerox	14,259	13,000	10,160	13,000
CA - Administration	-	28,000	30,870	-
CA - Energy Consultant - Natural Gas	28,329	-	-	-
<b>Total Gen. Administrative Expense</b>	<b>\$ 2,290,928</b>	<b>\$ 2,410,374</b>	<b>\$ 2,039,923</b>	<b>\$ 2,414,670</b>
<b>Total Expenses</b>	<b>\$ 2,510,540</b>	<b>\$ 2,655,979</b>	<b>\$ 2,199,469</b>	<b>\$ 2,661,230</b>
<b>Net Budget Variance</b>	<b>\$ 3,376,318</b>	<b>\$ 3,684,274</b>	<b>\$ 4,133,461</b>	<b>\$ 3,734,280</b>



Town of Inuvik

# **Department 20**

## **Protective Services**

**Protective Services**

The Protective Services Department includes the Fire Department, By-Law Enforcement, Animal Control, and Emergency Measures. The Protective Services Department is under the direction of the Director of Protective Services.

By-Law Enforcement and Animal Control have 2 By-Law Officers to ensure the Town By-Laws are adhered to, which includes traffic violations, Passenger Transportation By-law, animal control, and enforcement of other Municipal By-laws as required.

The Fire Department has a full time Fire Chief (Director of Protective Services), full-time Deputy Fire Chief and 41 Paid-on-Call Firefighters consisting of 2 Platoon Chiefs, 5 Lieutenants, 2 Dispatchers, 30 Firefighters, 1 Medic (Health and Wellness Coordinator) and 1 Chaplin. Operational response requirements are listed in the Fire Department Establishing and Regulating By-Law; and other responsibilities include Public Fire Safety Education and Fire and Life Safety Inspections. Fire Department training is delivered to the National Fire Protection Association Standard which is recognized worldwide. Accreditation is through the College of the Rockies under contract with the School of Community Government.

The Town of Inuvik has a comprehensive Emergency Measures program that includes an emergency plan, training and annual exercises.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 163,275</b>	<b>\$ 79,000</b>	<b>\$ 44,229</b>	<b>\$ 107,800</b>
<b>Expenditures:</b>				
Animal Control Expenses	\$ 16,986	\$ 27,700	\$ 14,783	\$ 21,500
By-Law Enforcement Expenses	272,180	247,198	217,216	289,920
Emergency Measures Expenses	14,227	13,500	10,245	15,000
Fire Protection Expenses	600,253	621,075	489,752	691,760
<b>Total Expenditures</b>	<b>\$ 903,646</b>	<b>\$ 909,473</b>	<b>\$ 731,996</b>	<b>\$ 1,018,180</b>
<b>Net Budget Variance</b>	<b>\$ (740,371)</b>	<b>\$ (830,473)</b>	<b>\$ (687,767)</b>	<b>\$ (910,380)</b>

**Town of Inuvik  
Department 20 - Protective Services**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Fire Department Recoveries	\$ 55,736	\$ 25,000	\$ 21,461	\$ 25,000
Animal Control - Fees	4,662	7,000	4,615	-
Animal Control - Dog Licence	-	-	-	1,400
Animal Control - Impound Fees	-	-	-	4,600
ATV - Fees	383	500	377	300
Taxi Permits / Transfers	73,601	17,000	5,650	7,000
Traffic Control Fines	18,925	20,000	4,180	10,000
Student Grant	1,400	1,500	1,331	1,500
Recovery - EMO Phones	8,568	8,000	6,615	8,000
CA - Highway Rescue Funding	-	-	-	50,000
<b>Total Revenue</b>	<b>\$ 163,275</b>	<b>\$ 79,000</b>	<b>\$ 44,229</b>	<b>\$ 107,800</b>
<b><u>ANIMAL CONTROL EXPENSES</u></b>				
Spay Neuter Program	\$ -	\$ 10,000	\$ 4,011	\$ 5,000
Supplies & Stationery	2,330	2,000	502	1,500
Veterinary Services	-	-	-	-
Utilities - Electricity	5,839	6,200	4,874	6,000
Utilities - Heat	4,197	4,750	3,152	4,500
Utilities - Water/Sewer	4,620	4,750	2,244	4,500
<b>Total Animal Control Expenses</b>	<b>\$ 16,986</b>	<b>\$ 27,700</b>	<b>\$ 14,783</b>	<b>\$ 21,500</b>
<b><u>BY-LAW ENFORCEMENT EXPENSES</u></b>				
Special Events	\$ 21	\$ -	\$ -	\$ 5,000
Salaries	169,508	136,705	128,497	177,300
Casual	1,529	8,700	4,503	9,800
CPP/EI	7,262	10,010	7,329	10,760
Group Insurance	3,517	3,595	4,226	3,360
Pension Plan Costs	10,379	10,935	9,257	11,720
Clothing Allowance	1,707	2,500	1,670	2,000
Northern Allowance	28,246	31,950	25,475	31,950
Workers Compensation	3,805	3,275	3,862	-
Advertising	1,606	500	33	500
Communications & Licensing	-	200	-	200
Courier, Freight & Postage	745	1,000	1,047	1,000
Professional Development	4,946	5,000	5,084	6,000
Publications, Memberships, Subscriptions	275	300	345	300
Repairs & Maintenance - Equipment	2,935	2,000	1,167	1,500
Supplies & Stationery	5,736	4,000	1,373	3,000
Supplies - By-Law	9,622	8,000	6,997	7,000
Telephone & Fax	-	4,000	2,820	4,000
Vehicle - Fuel	14,185	10,000	8,316	10,000
Vehicle - License & Insurance	39	28	28	30
Vehicle - Repair & Maintenance	5,321	3,500	5,187	3,500
Derelict Vehicle Removal	796	1,000	-	1,000
<b>Total By-Law Enforcement Expense</b>	<b>\$ 272,180</b>	<b>\$ 247,198</b>	<b>\$ 217,216</b>	<b>\$ 289,920</b>

**Town of Inuvik  
Department 20 - Protective Services**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>EMERGENCY MEASURES EXPENSES</u></b>				
Supplies - EMO	\$ 827	\$ 1,000	\$ 2,262	\$ 2,500
Training & Education	4,712	4,000	-	2,500
Telephone & Fax	8,688	8,500	7,983	10,000
<b>Total Emergency Measures Expense</b>	<b>\$ 14,227</b>	<b>\$ 13,500</b>	<b>\$ 10,245</b>	<b>\$ 15,000</b>
<b><u>FIRE PROTECTION EXPENSES</u></b>				
Salaries	\$ 193,272	\$ 192,585	\$ 163,904	\$ 213,800
Volunteers (Operations Renumeration)	19,988	20,000	5,923	20,000
Volunteers (Training/Other Renumeration)	24,066	40,000	19,269	40,000
CPP/EI	7,053	7,210	7,189	8,150
Group Insurance	7,283	5,945	8,335	6,100
Volunteer Insurance	2,336	2,500	-	2,500
Pension Plan Costs	14,570	15,410	12,839	16,560
Clothing Allowance	300	-	-	-
Northern Allowance	27,445	28,635	23,932	28,650
Workers Compensation	4,444	3,790	4,817	-
Advertising	1,098	1,500	1,097	1,500
Business Travel	843	3,000	3,938	3,000
Communications & Licensing	1,996	2,000	1,317	2,000
Courier, Freight & Postage	1,296	2,500	2,080	2,500
Fire Chief's Apartment	4,207	4,000	3,221	4,000
Medicals	75	500	300	500
Professional Development	6,245	7,000	6,498	12,000
Publications, Memberships & Sub.	2,014	2,500	2,613	2,500
Repairs & Maintenance - Equipment	7,869	15,000	15,967	15,000
Repairs & Maintenance - Alarm System	2,058	5,000	-	5,000
Special Events	10,095	12,000	9,070	10,000
Supplies & Stationery	3,227	7,000	4,207	7,000
Supplies - Fire Protection	113,317	88,000	80,720	90,000
Health and Safety Supplies	1,076	500	796	500
Telephone & Fax	14,573	12,000	12,953	12,000
Training	17,496	20,000	15,589	20,000
Utilities - Electricity	40,825	45,000	36,286	45,000
Utilities - Heat	41,215	45,000	21,404	43,000
Utilities - Water & Sewer	9,036	10,000	10,004	10,000
Vehicle - Fuel	10,954	12,000	5,016	10,000
Vehicle - License & Registration	224	500	280	500
Vehicle - Repairs & Maintenance	9,757	10,000	10,188	10,000
CA - Highway Rescue Funding	-	-	-	50,000
<b>Total Fire Protection Expense</b>	<b>\$ 600,253</b>	<b>\$ 621,075</b>	<b>\$ 489,752</b>	<b>\$ 691,760</b>
<b>Total Expenses</b>	<b>\$ 903,646</b>	<b>\$ 909,473</b>	<b>\$ 731,996</b>	<b>\$ 1,018,180</b>
<b>Net Budget Variance</b>	<b>\$ (740,371)</b>	<b>\$ (830,473)</b>	<b>\$ (687,767)</b>	<b>\$ (910,380)</b>



Town of Inuvik

# **Department 30**

## **Public Services**

**Public Services**

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways, and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 40,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 23,750</b>
<b>Expenditures:</b>				
Administrative Expenses	\$ 208,362	\$ 434,658	\$ 242,308	\$ 442,350
General Services Expenses	1,157,959	766,000	617,091	793,220
Town Owned Building Repairs	139,348	140,000	144,337	140,000
Town Shop Expenses	27,475	35,500	26,951	35,500
Parks & Playgrounds Expenses	34,080	46,600	41,866	46,600
<b>Total Expenditures</b>	<b>\$ 1,567,224</b>	<b>\$ 1,422,758</b>	<b>\$ 1,072,553</b>	<b>\$ 1,457,670</b>
<b>Net Budget Variance</b>	<b>\$ (1,527,224)</b>	<b>\$ (1,397,758)</b>	<b>\$ (1,047,553)</b>	<b>\$ (1,433,920)</b>

**Town of Inuvik  
Department 30 - Public Works**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Building Rental Revenue	\$ 20,000	\$ -	\$ -	\$ -
Curling Club Lease	20,000	20,000	20,000	20,000
Curling Club - Renovation Recovery	-	5,000	5,000	3,750
<b>Total Revenue</b>	<b>\$ 40,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 23,750</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>				
Salaries	\$ 120,541	\$ 175,705	\$ 140,039	\$ 189,700
Casual Wages	29,378	116,650	19,889	120,100
CPP/EI	6,365	17,168	8,923	17,950
Group Insurance	3,826	6,330	4,412	6,100
Pension Plan Costs	8,341	14,055	11,263	15,100
Northern Allowance	15,453	71,060	29,689	71,100
Workers Compensation	3,311	4,640	7,914	-
Advertising	2,921	5,950	1,216	2,000
Professional Development	-	8,000	7,518	8,000
Publications, Memberships, Subscriptions	800	800	800	800
Supplies & Stationery	9,198	3,000	4,241	3,000
Safety Equipment	-	1,500	-	500
Telephone & Fax	8,228	9,800	6,404	8,000
<b>Total Administrative Expenses</b>	<b>\$ 208,362</b>	<b>\$ 434,658</b>	<b>\$ 242,308</b>	<b>\$ 442,350</b>
<b><u>GENERAL SERVICES EXPENSES</u></b>				
Lot Cleanup	\$ 6,393	\$ 2,500	\$ -	\$ 2,500
Brushing	24,000	30,000	10,280	40,220
Contracted Services - Drainage	80,183	90,000	70,377	90,000
Dust Abatement	3,355	20,000	35,725	35,000
Guard Rails	6,847	6,000	3,660	6,000
Gravel Road Repair	499,480	100,000	107,059	100,000
Pavement Repair	57,665	60,000	120,358	60,000
Snow Removal	250,214	250,000	126,317	250,000
Sidewalks	-	12,000	2,136	12,000
Street Signs	4,696	5,000	14,106	5,000
Street Sweeping	27,874	7,500	629	7,500
Street Lights	110,675	75,000	46,922	75,000
Traffic Markings	1,000	3,000	-	3,000
Sanding	85,577	90,000	79,522	92,000
Contracted Services - Engineering	-	15,000	-	15,000
<b>Total General Services Expense</b>	<b>\$ 1,157,959</b>	<b>\$ 766,000</b>	<b>\$ 617,091</b>	<b>\$ 793,220</b>

**Town of Inuvik  
Department 30 - Public Works**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>TOWN OWNED BUILDING REPAIRS</u></b>				
Town Hall	\$ 9,618	\$ 15,000	\$ 22,726	\$ 15,000
Dog Pound	3,741	5,000	5,494	5,000
Fire Hall	18,000	12,000	11,870	12,000
Town Shop	1,940	3,000	-	3,000
Youth Centre and Homeless Shelter	16,464	15,000	15,320	15,000
ECE Building and Distributor St Shop	2,824	6,000	-	6,000
Midnight Sun Complex	80,425	65,000	74,220	65,000
Library	5,836	9,000	1,710	9,000
Children First	500	10,000	12,997	10,000
<b>Total Town Building Repairs</b>	<b>\$ 139,348</b>	<b>\$ 140,000</b>	<b>\$ 144,337</b>	<b>\$ 140,000</b>
<b><u>TOWN SHOP EXPENSES</u></b>				
Repairs & Maintenance - Yard	\$ 180	\$ 3,000	\$ 5,368	\$ 3,000
Repairs & Maintenance - Equipment	2,640	2,500	1,810	2,500
Vehicle - Fuel	21,588	22,000	17,559	22,000
Vehicle - License & Registration	571	500	504	500
Vehicle - Repair & Maintenance	2,496	7,500	1,710	7,500
<b>Total Town Shop Expense</b>	<b>\$ 27,475</b>	<b>\$ 35,500</b>	<b>\$ 26,951</b>	<b>\$ 35,500</b>
<b><u>PARKS &amp; PLAYGROUNDS EXPENSES</u></b>				
Repairs & Maintenance - Park Equip.	\$ 29,845	\$ 25,000	\$ 39,741	\$ 25,000
Utilities - Electricity	496	600	470	600
Pathways	3,739	15,000	494	15,000
Signage	-	6,000	1,161	6,000
<b>Total Parks &amp; Playground Expenses</b>	<b>\$ 34,080</b>	<b>\$ 46,600</b>	<b>\$ 41,866</b>	<b>\$ 46,600</b>
<b>Total Expenses</b>	<b>\$ 1,567,224</b>	<b>\$ 1,422,758</b>	<b>\$ 1,072,553</b>	<b>\$ 1,457,670</b>
<b>Net Budget Variance</b>	<b>\$ (1,527,224)</b>	<b>\$ (1,397,758)</b>	<b>\$ (1,047,553)</b>	<b>\$ (1,433,920)</b>



Town of Inuvik

**Department 40**  
**Environmental Health**

**Environmental Health**

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 714,928</b>	<b>\$ 534,500</b>	<b>\$ 354,721</b>	<b>\$ 484,500</b>
<b>Expenditures:</b>				
Administrative Expenses	\$ 170,310	\$ 126,700	\$ 53,979	\$ 101,700
Cemetery Expenses	21,015	35,000	18,425	35,000
Quarry Expenses	-	8,000	-	8,000
Solid Waste Collection Expenses	391,808	395,200	303,855	395,200
Solid Waste Disposal Expenses	223,377	182,000	116,346	182,000
Hazardous Waste Expenses	21,300	25,500	-	25,500
<b>Total Expenditures</b>	<b>\$ 827,810</b>	<b>\$ 772,400</b>	<b>\$ 492,605</b>	<b>\$ 747,400</b>
<b>Net Budget Variance</b>	<b>\$ (112,882)</b>	<b>\$ (237,900)</b>	<b>\$ (137,884)</b>	<b>\$ (262,900)</b>

**Town of Inuvik  
Department 40 - Environmental Health**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Garbage/Tipping Fees	\$ 323,268	\$ 250,000	\$ 128,810	\$ 200,000
Quarry Fees	97,042	9,500	4,550	9,500
Solid Waste Levy	294,618	275,000	221,361	275,000
<b>Total Revenue</b>	<b>\$ 714,928</b>	<b>\$ 534,500</b>	<b>\$ 354,721</b>	<b>\$ 484,500</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>				
Garbage/Tipping Fees	\$ 169,997	\$ 125,000	\$ 53,927	\$ 100,000
Advertising	313	1,500	-	1,500
Courier, Freight, Postage	-	200	52	200
<b>Total Administrative Expense</b>	<b>\$ 170,310</b>	<b>\$ 126,700</b>	<b>\$ 53,979</b>	<b>\$ 101,700</b>
<b><u>CEMETARY EXPENSES</u></b>				
Grave Preparation & Burial	\$ 21,015	\$ 30,000	\$ 17,525	\$ 30,000
Grounds Maintenance	-	3,000	900	3,000
Road Maintenance	-	2,000	-	2,000
<b>Total Cemetary Expense</b>	<b>\$ 21,015</b>	<b>\$ 35,000</b>	<b>\$ 18,425</b>	<b>\$ 35,000</b>
<b><u>QUARRY EXPENSES</u></b>				
Restorations	\$ -	\$ 8,000	\$ -	\$ 8,000
<b>Total Quarry Expense</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ 8,000</b>
<b><u>SOLID WASTE COLLECTION EXPENSES</u></b>				
Anti Litter Campaign	\$ 4,000	\$ 5,200	\$ 2,326	\$ 5,200
Solid Waste Collection	387,808	390,000	301,529	390,000
<b>Total Solid Waste Collection Expense</b>	<b>\$ 391,808</b>	<b>\$ 395,200</b>	<b>\$ 303,855</b>	<b>\$ 395,200</b>
<b><u>SOLID WASTE DISPOSAL EXPENSES</u></b>				
Contracted Services - Disposal	\$ 203,377	\$ 160,000	\$ 116,346	\$ 160,000
Signage	-	2,000	-	2,000
Site Restoration	20,000	20,000	-	20,000
<b>Total Solid Waste Disposal Expense</b>	<b>\$ 223,377</b>	<b>\$ 182,000</b>	<b>\$ 116,346</b>	<b>\$ 182,000</b>
<b><u>HAZARDOUS WASTE EXPENSES</u></b>				
Hazardous Waste - Site Restoration	\$ -	\$ 500	\$ -	\$ 500
Private Lot Cleanup	21,300	25,000	-	25,000
<b>Total Hazardous Waste Expenses</b>	<b>\$ 21,300</b>	<b>\$ 25,500</b>	<b>\$ -</b>	<b>\$ 25,500</b>
<b>Total Expense</b>	<b>\$ 827,810</b>	<b>\$ 772,400</b>	<b>\$ 492,605</b>	<b>\$ 747,400</b>
<b>Net Budget Variance</b>	<b>\$ (112,882)</b>	<b>\$ (237,900)</b>	<b>\$ (137,884)</b>	<b>\$ (262,900)</b>



Town of Inuvik

**Department 50**  
**Economic Development**  
**Tourism**

**Economic Development/Tourism**

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Energy and Emerging Technologies Show, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshow, conferences, and events promoting Inuvik.

The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 426,910</b>	<b>\$ 127,125</b>	<b>\$ 61,238</b>	<b>\$ 506,700</b>
<b>Expenditures:</b>				
Administrative Expenses	\$ 292,046	\$ 279,125	\$ 204,849	\$ 310,950
Econ. Dev./Planning/Tourism Expenses	460,062	268,000	258,448	504,800
<b>Total Expenditures</b>	<b>\$ 752,108</b>	<b>\$ 547,125</b>	<b>\$ 463,297</b>	<b>\$ 815,750</b>
<b>Net Budget Variance</b>	<b>\$ (325,198)</b>	<b>\$ (420,000)</b>	<b>\$ (402,059)</b>	<b>\$ (309,050)</b>

**Town of Inuvik**  
**Department 50 - Economic Development/Tourism**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Tourism Recoveries	\$ 5,448	\$ 125	\$ 3,955	\$ 1,000
Sale of Promotional Items	14,243	10,000	19,105	18,000
Inuvik Guide	60,858	35,000	1,190	35,000
Special Events	12,950	27,000	32,533	20,000
Tourism Packages	19,110	35,000	1,000	1,000
AEET Sponsorship	113,000	-	-	200,000
AEET Delegation registration	93,044	-	-	139,000
AEET Exhibitors registration	2,535	-	-	2,950
AEET Tradeshow Booth	64,590	-	-	69,750
CA - Conference Host AEET	20,000	-	-	20,000
CA - IPS Comprehensive Funding	10,000	-	-	-
CA - Special Projects	11,132	20,000	3,455	-
<b>Total Revenue</b>	<b>\$ 426,910</b>	<b>\$ 127,125</b>	<b>\$ 61,238</b>	<b>\$ 506,700</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>				
Salaries	\$ 220,451	\$ 202,550	\$ 146,460	\$ 232,500
CPP/EI	11,011	10,570	9,907	11,450
Group Insurance	4,669	6,440	3,772	6,100
Pension Plan Costs	13,778	16,205	9,955	17,930
Northern Allowance	37,225	39,110	29,409	42,970
Workers Compensation	4,912	4,250	5,346	-
<b>Total Administrative Expense</b>	<b>\$ 292,046</b>	<b>\$ 279,125</b>	<b>\$ 204,849</b>	<b>\$ 310,950</b>
<b><u>ECONOMIC DEV./PLANNING/TOURISM</u></b>				
Promotional Materials - Resale	\$ 36,468	\$ 20,000	\$ 24,077	\$ 25,000
Advertising/Marketing	34,865	40,000	23,465	35,000
Attraction Guide	32,500	40,000	38,450	40,000
Business Travel	9,911	10,000	5,348	10,000
Courier, Freight, Postage	17	2,000	3,152	2,000
Professional Development	5,194	5,000	-	1,500
Publications, Memberships, Subscriptions	2,388	2,500	2,568	2,500
Special Events	28,883	20,000	18,798	15,000
Sunrise Festival	-	30,000	85,953	40,000
Tourism Packages	-	32,500	6,713	-
Supplies & Stationery	2,164	5,000	2,426	4,000
Telephone & Fax	17,247	1,000	1,081	1,800
Conferencing/Promotion	28,175	45,000	46,077	35,000
AEET Advertising, Signage	5,440	5,000	-	10,000
AEET Business Travel	4,501	-	-	5,000
AEET Speakers	53,024	-	-	65,000
AEET Freight	5,595	-	-	5,000
AEET Entertainment	50,169	-	(100)	50,000
AEET Sound	6,000	-	-	8,000
AEET Security	4,950	-	-	5,000
AEET Products	35,014	5,000	-	40,000
AEET Catering	78,252	-	-	85,000
AEET Conference Supplies, Brochures	1,090	-	-	5,000
AEET Office Supplies	5,612	5,000	272	5,000
AEET - Other	12,603	-	168	10,000
CA - Conference	-	-	-	-
<b>Total Econ. Dev./Plan/Tourism Exp.</b>	<b>\$ 460,062</b>	<b>\$ 268,000</b>	<b>\$ 258,448</b>	<b>\$ 504,800</b>
<b>Total Expense</b>	<b>\$ 752,108</b>	<b>\$ 547,125</b>	<b>\$ 463,297</b>	<b>\$ 815,750</b>
<b>Net Budget Variance</b>	<b>\$ (325,198)</b>	<b>\$ (420,000)</b>	<b>\$ (402,059)</b>	<b>\$ (309,050)</b>



Town of Inuvik

## **Department 60**

### **Utilities**

**Utilities**

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water to the citizens of Inuvik. The Utilities Accounts Receivable Officer reports to the Director of Finance.

The Department has a total budgeted full-time staff complement of 5 employees.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 2,678,958</b>	<b>\$ 2,952,000</b>	<b>\$ 2,281,214</b>	<b>\$ 2,952,000</b>
<b>Expenditures:</b>				
Expenses	\$ 1,964,903	\$ 2,002,217	\$ 1,604,693	\$ 2,095,450
<b>Total Expenditures</b>	<b>\$ 1,964,903</b>	<b>\$ 2,002,217</b>	<b>\$ 1,604,693</b>	<b>\$ 2,095,450</b>
Building Canada Fund	\$ -	\$ -	\$ -	\$ 3,750,000
Gas Tax Revenue	964,974	964,973	482,500	1,264,000
Gas Tax Capital Expenditures	1,682,800	500,000	152,351	5,000,000
<b>Net Transfers to Capital Expenditures</b>	<b>\$ 717,826</b>	<b>\$ (464,973)</b>	<b>\$ (330,149)</b>	<b>\$ (14,000)</b>
<b>Surplus after Transfers</b>	<b>\$ (3,771)</b>	<b>\$ 1,414,756</b>	<b>\$ 1,006,670</b>	<b>\$ 870,550</b>
<b>Amortization</b>	<b>\$ 1,244,433</b>	<b>\$ 1,325,000</b>	<b>\$ -</b>	<b>\$ 1,325,000</b>

**Town of Inuvik  
Department 60 - Utilities**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b>REVENUE</b>				
Utilidor Recoveries	\$ 6,706	\$ 7,000	\$ 7,191	\$ 7,000
Commercial	173,944	200,000	156,769	200,000
Residential	881,527	870,000	657,657	870,000
Commercial - Government	305,990	300,000	216,730	300,000
Residential - Government	449,211	425,000	350,914	425,000
Waterpoint	83,930	85,500	66,169	85,500
Water Hookups/Disconnects	2,650	500	595	500
Penalties & Interest	-	4,000	(35)	4,000
Grants - Territorial	775,000	1,060,000	825,224	1,060,000
<b>Total Revenue</b>	<b>\$ 2,678,958</b>	<b>\$ 2,952,000</b>	<b>\$ 2,281,214</b>	<b>\$ 2,952,000</b>
<b>EXPENSES</b>				
Penalties and Interest	\$ 746	\$ -	\$ 1,052	\$ 1,600
Salaries	386,752	356,030	304,823	418,180
CPP/EI	17,548	18,020	17,923	20,050
Group Insurance	13,762	14,345	12,925	14,270
Pension Plan Costs	25,007	28,485	23,468	30,540
Clothing Allowance	1,446	1,200	379	1,200
Northern Allowance	71,954	71,610	59,831	71,610
Workers Compensation	8,577	8,525	9,312	-
Advertising	-	3,000	57	3,000
Courier, Freight, Postage	3,473	7,000	2,347	7,000
Professional Development	13,996	10,000	4,171	10,000
Publications, Memberships, Sub.	-	750	685	750
Repairs & Maintenance - Utilidor	18,996	55,000	169,526	150,000
Supplies & Stationery	2,276	2,000	902	2,000
Health and Safety Supplies	3,760	500	-	500
Telephone & Fax	13,220	12,500	10,201	12,500
Vehicle - Fuel	19,564	21,500	13,667	21,500
Vehicle - License & Registration	252	252	196	250
Vehicle - Repair & Maintenance	7,010	6,000	4,752	6,000
Contracted Services - Engineering	52,673	55,000	303	55,000
Management Fees	250,000	250,000	250,000	250,000
Chemicals	41,088	30,000	9,049	30,000
Lab Analysis	11,468	5,500	10,678	7,000
Primary Water Tempering	173,641	250,000	173,087	250,000
Repairs & Maintenance - Buildings	30,832	20,000	9,559	20,000
Repairs & Maintenance - Equipment	168,867	140,000	7,527	45,000
Repairs & Maintenance - Grounds	36,958	5,000	31,525	5,000
Repairs & Maintenance - Meters	13,422	7,500	1,825	7,500
Supplies - Shop	16,176	20,000	1,787	20,000
Utilities - Electricity	345,213	375,000	358,630	450,000
Utilities - Heat	215,171	217,500	106,471	175,000
Utilities - Water & Sewer	1,056	10,000	8,035	10,000
<b>Total Expense</b>	<b>\$ 1,964,903</b>	<b>\$ 2,002,217</b>	<b>\$ 1,604,693</b>	<b>\$ 2,095,450</b>
<b>Net Budget Variance</b>	<b>\$ 714,055</b>	<b>\$ 949,783</b>	<b>\$ 676,521</b>	<b>\$ 856,550</b>
Building Canada Fund	-	-	-	3,750,000
Gas Tax Revenue	964,974	964,973	482,500	1,264,000
Gas Tax Capital Expenditures	1,682,800	500,000	152,351	5,000,000
<b>Net Transfers to Capital Expenditures</b>	<b>\$ 717,826</b>	<b>\$ (464,973)</b>	<b>\$ (330,149)</b>	<b>\$ (14,000)</b>
<b>Surplus after Transfers</b>	<b>\$ (3,771)</b>	<b>\$ 1,414,756</b>	<b>\$ 1,006,670</b>	<b>\$ 870,550</b>
<b>Amortization</b>	<b>\$ 1,244,433</b>	<b>\$ 1,325,000</b>	<b>\$ -</b>	<b>\$ 1,325,000</b>



Town of Inuvik

**Department 70**  
**Community Services/Recreation**

**Community Services/Recreation**

The Community Services/Recreation Department includes the Administration, Arena, Pool, Fitness Centre, and Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL size ice surface, a Pool complete with 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling club that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 17 employees and employs many casual staff to assist in the operations.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 570,201</b>	<b>\$ 504,300</b>	<b>\$ 435,134</b>	<b>\$ 488,050</b>
<b>Expenditures:</b>				
Administrative Expenses	\$ 555,324	\$ 623,515	\$ 428,360	\$ 607,190
Midnight Sun Complex Expenses	2,349,947	2,415,307	2,100,442	2,554,630
Swimming Pool Expenses	537,507	478,873	479,554	505,030
Summer Day Camp Expenses	86,848	72,884	74,010	76,980
<b>Total Expenditures</b>	<b>\$ 3,529,626</b>	<b>\$ 3,590,579</b>	<b>\$ 3,082,366</b>	<b>\$ 3,743,830</b>
<b>Net Budget Variance</b>	<b>\$ (2,959,425)</b>	<b>\$ (3,086,279)</b>	<b>\$ (2,647,232)</b>	<b>\$ (3,255,780)</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Other Revenue	\$ 38,161	\$ -	\$ (1,580)	\$ -
Recreation Recoveries	3,689	8,000	9,040	8,000
Ice Rental - Youth	43,651	48,250	22,720	48,250
Ice Rental - Adult	23,090	17,500	15,738	17,500
Skate Sharpening	2,228	2,250	1,994	2,250
Conference Equipment	12,845	10,000	10,899	10,000
Facility Rental	77,180	80,000	95,820	80,000
Concession Rental/Vending Machines	51,099	60,000	45,711	60,000
Gym Memberships	83,124	70,000	79,764	80,000
Recreation Special Events	19,681	15,000	15,138	15,000
Summer Day Camp Contributions	6,790	7,500	7,250	7,500
Yoga	2,875	5,250	3,469	5,250
Summer Day Camp Program Fees	22,685	21,250	9,809	10,000
Special Events	623	800	375	800
Squash Rackets/Balls	1,081	1,000	2,505	1,000
Squash Court Rentals	7,786	4,500	5,161	4,500
Swim Accessories	5,685	5,000	5,357	5,000
Playzone Admissions	9,029	10,000	10,199	10,000
Locker Fees	2,469	2,500	1,314	2,500
Pool Fees - Youth	30,792	25,000	33,991	25,000
Pool Fees - Adult	30,689	27,500	26,581	27,500
Pool Rentals	24,445	20,000	14,241	20,000
Special Events - Pool	4,305	5,000	4,638	5,000
CA - Rec Community Participation	51,471	43,000	-	43,000
CA - Children/Youth Resiliency Program	-	15,000	15,000	-
2018 Arctic Winter Games Proposal	14,728	-	-	-
<b>Total Revenue</b>	<b>\$ 570,201</b>	<b>\$ 504,300</b>	<b>\$ 435,134</b>	<b>\$ 488,050</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>				
Concession/Vending Machines	\$ 12,994	\$ 15,000	\$ 8,277	\$ 15,000
Gym Related Expenses	5,301	5,000	5,870	5,000
Yoga	5,375	5,750	3,050	5,750
Salaries	279,174	291,375	222,024	319,030
Casual Wages	27,001	32,810	10,783	36,430
CPP/EI	15,244	17,185	15,418	18,670
Group Insurance	10,781	9,380	10,194	9,430
Pension Plan Costs	19,831	23,310	19,670	25,150
Northern Allowance	56,079	68,030	51,945	68,030
Workers Compensation	6,638	6,975	8,541	-
Advertising	1,029	2,500	475	1,000
Business Travel	3,524	5,000	-	5,000
Courier, Freight, Postage	-	5,000	388	1,000
Professional Development	4,066	5,000	4,381	5,000
Publications, Memberships, Subscriptions	455	200	63	200
Repairs & Maintenance - Equipment	420	2,000	4,919	2,000
Special Events	19,845	20,000	5,700	20,000
Supplies & Stationery	1,894	2,000	1,807	2,000
Conference Centre Supplies	1,533	5,000	1,499	3,000
Programming - equipment	5,165	8,000	469	5,000
Telephone & Fax	15,304	24,000	11,223	13,500
Volunteer Appreciation	450	5,000	-	2,500
Xerox	1,555	1,500	1,033	1,500
CA - Rec Community Participation	40,991	43,000	31,569	43,000
CA - Children/Youth Resiliency Program	-	15,000	5,428	-
2018 Arctic Winter Games Proposal	20,674	5,500	3,634	-
<b>Total Administrative Expense</b>	<b>\$ 555,324</b>	<b>\$ 623,515</b>	<b>\$ 428,360</b>	<b>\$ 607,190</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>MIDNIGHT SUN RECREATION COMP</u></b>				
Salaries	\$ 591,906	\$ 550,115	\$ 412,555	\$ 660,590
Casual Wages	147,405	47,825	139,238	50,910
CPP/EI	49,871	36,405	42,974	39,830
Group Insurance	21,433	24,752	20,549	24,250
Pension Plan Costs	38,026	44,010	33,871	45,590
Clothing Allowance	1,154	2,000	450	2,000
Northern Allowance	141,165	160,255	113,601	160,260
Workers Compensation	17,084	14,095	16,510	-
Courier, Freight, Postage	80	7,500	-	1,000
Janitorial Services	126	-	-	-
Professional Development	2,319	5,000	-	5,000
Repairs & Maintenance - Equipment	79,901	80,000	115,616	120,000
Supplies	53,289	60,000	39,476	45,000
Safety Equipment	454	1,500	470	1,500
Health and Safety Supplies	-	500	-	500
Telephone & Fax	9,975	10,650	22,833	27,500
Utilities - Electricity	765,123	765,000	680,025	765,000
Utilities - Heat	335,327	521,450	402,591	521,450
Utilities - Water & Sewer	72,885	68,750	50,387	68,750
Vehicle - Fuel	6,677	3,500	2,614	3,500
Vehicle - Repairs & Maintenance	15,746	12,000	6,682	12,000
<b>Total MSRC Expense</b>	<b>\$ 2,349,947</b>	<b>\$ 2,415,307</b>	<b>\$ 2,100,442</b>	<b>\$ 2,554,630</b>
<b><u>SWIMMING POOL EXPENSES</u></b>				
Salaries	\$ 191,279	\$ 181,400	\$ 122,447	\$ 199,070
Casual Wages	150,524	97,000	137,473	110,740
CPP/EI	22,337	19,045	21,602	20,730
Group Insurance	7,899	8,477	8,362	8,770
Pension Plan Costs	11,882	14,512	12,537	15,660
Northern Allowance	97,167	76,361	77,973	76,360
Workers Compensation	8,224	6,478	7,725	-
Advertising	-	1,500	-	100
Courier, Freight, Postage	710	600	31	600
Professional Development	6,280	8,000	3,126	3,000
Publications, memberships, subscriptions	225	1,000	467	500
Repairs & Maintenance - Pool	31,565	50,000	74,283	50,000
Special Events	209	1,000	-	1,000
Supplies & Stationery	1,462	1,500	905	1,500
Supplies For Resale	3,769	1,500	6,428	6,500
Supplies - Programs	1,433	6,000	3,778	6,000
Health and Safety Supplies	-	2,000	238	2,000
Telephone & Fax	2,542	2,500	2,179	2,500
<b>Total Swimming Pool Expenses</b>	<b>\$ 537,507</b>	<b>\$ 478,873</b>	<b>\$ 479,554</b>	<b>\$ 505,030</b>
<b><u>SUMMER DAY CAMP EXPENSES</u></b>				
Casual Wages	\$ 52,257	\$ 39,245	\$ 41,834	\$ 43,930
CPP/EI	4,157	2,767	3,711	3,070
Northern Allowance	17,247	14,989	14,292	14,980
Workers Compensation	2,117	883	1,181	-
Supplies - Programs	11,070	15,000	12,992	15,000
<b>Total Summer Day Camp Expense</b>	<b>\$ 86,848</b>	<b>\$ 72,884</b>	<b>\$ 74,010</b>	<b>\$ 76,980</b>
<b>Total Expenses</b>	<b>\$ 3,529,626</b>	<b>\$ 3,590,579</b>	<b>\$ 3,082,366</b>	<b>\$ 3,743,830</b>
<b>Net Budget Variance</b>	<b>\$ (2,959,425)</b>	<b>\$ (3,086,279)</b>	<b>\$ (2,647,232)</b>	<b>\$ (3,255,780)</b>



Town of Inuvik

# Department 71

## Library

**Library**

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities. The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community".

This department has a total budgeted full-time staff complement of 4 employees and employs many casual staff to assist in the operations.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b><u>Revenue:</u></b>				
<b>Total Revenue</b>	<b>\$ 105,003</b>	<b>\$ 85,900</b>	<b>\$ 91,240</b>	<b>\$ 85,900</b>
<b><u>Expenditures:</u></b>				
<b>Total Expenditures</b>	<b>\$ 569,362</b>	<b>\$ 576,905</b>	<b>\$ 432,853</b>	<b>\$ 580,560</b>
<b>Net Budget Variance</b>	<b>\$ (464,359)</b>	<b>\$ (491,005)</b>	<b>\$ (341,613)</b>	<b>\$ (494,660)</b>

**Town of Inuvik  
Department 71, Section 670 - Library**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Other Revenue	\$ 26,271	\$ 6,000	\$ 7,339	\$ 6,000
Library Community Room	750	2,000	1,050	2,000
Library Block Funding	46,930	47,900	53,660	47,900
Literacy Funding	15,000	15,000	15,000	15,000
Other Contribution Agreements	16,052	15,000	14,191	15,000
<b>Total Revenue</b>	<b>\$ 105,003</b>	<b>\$ 85,900</b>	<b>\$ 91,240</b>	<b>\$ 85,900</b>
<b><u>EXPENSES</u></b>				
Salaries	\$ 278,391	\$ 298,300	\$ 194,727	\$ 268,320
Casual Wages	66,094	37,050	63,650	87,180
CPP/EI	22,437	21,065	19,800	22,290
Group Insurance	13,242	9,865	8,473	8,810
Pension Plan Costs	19,581	23,865	13,342	21,330
Northern Allowance	82,846	85,932	65,039	85,930
Workers Compensation	7,589	7,528	9,174	
Courier, Freight, Postage	446	500	965	1,000
Professional Development	-	1,000	-	1,000
Program Supplies	5,525	7,500	2,674	5,000
Purchase of Books	17,706	20,000	11,098	20,000
Purchase of Furniture & Equipment	-	1,000	-	1,000
Repairs & Maintenance - Equipment	256	500	220	500
Supplies & Stationery	6,267	5,000	1,700	4,000
Telephone & Fax	2,250	2,375	1,914	2,000
Utilities - Electricity	27,322	28,000	24,505	28,000
Utilities - Heat	16,706	24,000	13,828	21,000
Utilities - Water & Sewer	1,250	1,425	915	1,200
Xerox	1,454	2,000	829	2,000
<b>Total Expenses</b>	<b>\$ 569,362</b>	<b>\$ 576,905</b>	<b>\$ 432,853</b>	<b>\$ 580,560</b>
<b>Net Budget Variance</b>	<b>\$ (464,359)</b>	<b>\$ (491,005)</b>	<b>\$ (341,613)</b>	<b>\$ (494,660)</b>



Town of Inuvik

# Department 80

## Land

**Land**

The Land Department is responsible for the Taxation, Land sales and leases and the administration of all lands files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 dedicated full-time employee.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 1,019,032</b>	<b>\$ 101,600</b>	<b>\$ 34,093</b>	<b>\$ 15,000</b>
<b>Expenditures:</b>				
<b>Total Expenditures</b>	<b>\$ 101,482</b>	<b>\$ 57,880</b>	<b>\$ 24,803</b>	<b>\$ 4,250</b>
<b>Net Budget Variance</b>	<b>\$ 917,550</b>	<b>\$ 43,720</b>	<b>\$ 9,290</b>	<b>\$ 10,750</b>

**Town of Inuvik  
Department 80 - Land**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Land Sales	\$ 1,004,450	\$ 90,600	\$ 21,600	\$ -
Land Leases	13,832	10,000	12,243	15,000
Land Administration Fees	750	1,000	250	-
<b>Total Revenue</b>	<b>\$ 1,019,032</b>	<b>\$ 101,600</b>	<b>\$ 34,093</b>	<b>\$ 15,000</b>
<b><u>EXPENSES</u></b>				
Cost of Land Sales	\$ 99,755	\$ 54,880	\$ 20,000	\$ -
Land Leases	-	2,500	2,232	2,250
Land Admin Fees	287	500	201	-
Contracted Services - Surveying	1,440	-	2,370	2,000
<b>Total Expenses</b>	<b>\$ 101,482</b>	<b>\$ 57,880</b>	<b>\$ 24,803</b>	<b>\$ 4,250</b>
<b>Net Budget Variance</b>	<b>\$ 917,550</b>	<b>\$ 43,720</b>	<b>\$ 9,290</b>	<b>\$ 10,750</b>



Town of Inuvik

# Department 90

## Fiscal Services

**Fiscal Services**

Fiscal Services is where non routine items such as capital expenditures , debenture payments, and other related non operational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources capital funding such as Contribution Agreements.

There are no employees associated with is department. The responsibility for this department is under the Administrative Department.

	2014 Actual	2015 Budget	2015 Actual Oct 31	2016 Budget
<b>Revenue:</b>				
<b>Total Revenue</b>	<b>\$ 4,876,960</b>	<b>\$ 4,135,500</b>	<b>\$ 3,372,736</b>	<b>\$ 3,838,000</b>
<b>Expenditures:</b>				
Expenses	\$ 60,117	\$ 65,500	\$ 47,014	\$ 375,530
<b>Total Expenditures</b>	<b>\$ 60,117</b>	<b>\$ 65,500</b>	<b>\$ 47,014</b>	<b>\$ 375,530</b>
<b>Net Transfers to Capital Expenditures</b>	<b>\$ 2,990,406</b>	<b>\$ 2,734,360</b>	<b>\$ 6,123,309</b>	<b>\$ 1,411,360</b>
<b>Surplus after Transfers</b>	<b>\$ 1,826,437</b>	<b>\$ 1,335,640</b>	<b>\$ (2,797,587)</b>	<b>\$ 2,051,110</b>
<b>Amortization</b>	<b>\$ 1,821,677</b>	<b>\$ 1,800,000</b>	<b>\$ -</b>	<b>\$ 1,900,000</b>

**Town of Inuvik  
Department 90 - Fiscal**

	2014 Actuals	2015 Budget	2015 Oct 31	2016 Budget
<b><u>REVENUE</u></b>				
Block Funding	\$ 2,562,000	\$ 2,527,000	\$ 1,965,446	\$ 2,527,000
GNWT - Miscellaneous Funding	-	-	-	-
Capital Block Fund	1,231,000	1,231,000	1,231,000	1,231,000
Building Canada Fund	887,603	-	-	-
Transfer from Reserves		295,000	100,000	
Bingo License	79,057	82,500	76,290	80,000
Contribution Agreements/Rebates	70,000	-	-	-
Sale of Assets	47,300	-	-	-
<b>Total Revenue</b>	<b>\$ 4,876,960</b>	<b>\$ 4,135,500</b>	<b>\$ 3,372,736</b>	<b>\$ 3,838,000</b>
<b><u>EXPENSES</u></b>				
Overdraft Interest	\$ 311	\$ 10,000	\$ 4,282	\$ 10,000
Visa Suspense	14	500	2,943	-
Cash Over/Short	21	-	1	-
Interest	59,771	55,000	39,788	50,000
Transfer to Capital Reserve	-	-	-	315,530
<b>Total Expenses</b>	<b>\$ 60,117</b>	<b>\$ 65,500</b>	<b>\$ 47,014</b>	<b>\$ 375,530</b>
<b>Net Budget Variance</b>	<b>\$ 4,816,843</b>	<b>\$ 4,070,000</b>	<b>\$ 3,325,722</b>	<b>\$ 3,462,470</b>
Long Term Loan - Water Treatment Plant Capital	1,435,293	(9,400,000) 1,401,000	-	(3,600,000) 1,078,000
Water Treatment Plant	1,555,113	10,400,000	5,180,043	3,600,000
Debenture Principal Payments		333,360	277,800	333,360
<b>Net Transfer to Capital Expenditures</b>	<b>2,990,406</b>	<b>2,734,360</b>	<b>6,123,309</b>	<b>1,411,360</b>
<b>Surplus after Transfer</b>	<b>\$ 1,826,437</b>	<b>\$ 1,335,640</b>	<b>\$ (2,797,587)</b>	<b>\$ 2,051,110</b>
<b>Amortization</b>	<b>\$ 1,821,677</b>	<b>\$ 1,800,000</b>	<b>\$ -</b>	<b>\$ 1,900,000</b>



Town of Inuvik

**2016**

**Capital Budget**

**TOWN OF INUVIK  
FIVE YEAR CAPITAL PLAN  
2016 - 2020**

<b>Funding Source</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
Capital Block Funding	\$ 1,231,000	\$ 1,231,000	\$ 1,231,000	\$ 1,231,000	\$ 1,231,000
Gas Tax	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000
W & S Subsidy		\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000
New Building Canada Fund	\$ 3,750,000	\$ 547,000		\$ -	\$ -
Long Term Loan - Water Treatment Plant	\$ 3,600,000				
<b>Totals:</b>	<b>\$ 9,845,000</b>	<b>\$ 4,102,000</b>	<b>\$ 3,555,000</b>	<b>\$ 3,555,000</b>	<b>\$ 3,555,000</b>

	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
Utilidor Replacement	\$ 5,000,000	\$ 2,700,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Water Treatment Plant	\$ 3,600,000				
Fire Truck - Pumper				\$ 400,000	
Deputy Fire Chief Vehicle				\$ 80,000	
NFPA Burn Building	\$ -		\$ 400,000		
MSC Backup Generator	\$ -		\$ 500,000		
MSC Laundry Equipment	\$ 10,000				
Rollout Carpet Curling Club	\$ 100,000				
Pool Liner		\$ 125,000			
MSC Floor Leveling		\$ 70,000			
MSC Arena Insulation		\$ 500,000			
Road Improvements	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Christmas Lights	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Fitness Equipment	\$ 5,000	\$ 10,000	\$ 30,000	\$ 30,000	\$ 30,000
Conference Equipment	\$ -	\$ 5,000	\$ 20,000	\$ 20,000	\$ 20,000
Town Hall FS Reserve	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000
Vehicle	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Public Works Steamer	\$ -		\$ 25,000		
Tourism Gateway/Welcome Sign		\$ 200,000			
Sidewalks	\$ 250,000		\$ 250,000	\$ 250,000	\$ 250,000
MSC Pool Boilers	\$ -		\$ 80,000		
Library Iceberg	\$ 20,000				
Ice Plant Compressor	\$ 50,000				
MSC Engineering Study/Foundation	\$ 75,000				
MSC Microturbine	\$ 135,000				
MSC Front Entrance	\$ 75,000				
Playground Finishing	\$ 16,000				
Rototiller	\$ 2,000				
MSC Card System	\$ 75,000				
LED Lighting Town Hall	\$ 100,000				
<b>Total</b>	<b>\$ 9,678,000</b>	<b>\$ 3,775,000</b>	<b>\$ 3,670,000</b>	<b>\$ 3,145,000</b>	<b>\$ 2,665,000</b>

<b>Difference:</b>	\$ 167,000	\$ 327,000	\$ (115,000)	\$ 410,000	\$ 890,000
<b>Cumulative Total:</b>	\$ 167,000	\$ 494,000	\$ 379,000	\$ 789,000	\$ 1,679,000