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## Management Responsibility for the Financial Statements

Town Council, which is responsible for, among other things, the financial statements of the Town of Inuvik, delegates to Administration the responsibility of the financial statements. Town Council appoints independent auditors to examine and report directly to them on the financial statements. Administration prepared the financial statements. Accounting principles have been followed as recommended by the Department of Municipal and Community Affairs, based upon the requirements of the Cities, Towns and Villages Act of the Northwest Territories, and Canadian public sector accounting standards.

Administration maintains a system of internal accounting controls to ensure that transactions are accurately recorded on a timely basis, are properly approved and result in reliable financial statements. There are limits inherent in all systems based on the recognition that the cost of such systems should not exceed benefits to be derived. Administration believes its system provides the appropriate balance in this respect.

The Town Council carries out its responsibility for review of the financial statements primarily through the Administration Committee. This Committee meets regularly with Administration to discuss financial matters, including the results of audit examinations. The Committee reports its findings to Town Council for its consideration in approving the financial statements for issuance.

The financial statements have been reported on by EPR Yellowknife Accounting Professional Corporation, Chartered Professional Accountants. The auditor's report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Senior Administrative Officer

June 8, 2021



## **2020 Management Discussion and Analysis**

The Council of the Town of Inuvik delegates the responsibility for the production of Financial Statements to the Administration. These Financial Statements are reviewed by the appointed auditors based on instructions from the Department of Municipal and Community Affairs, the requirements of the *Cities, Towns and Villages Act*, and the Canadian Public Sector Accounting Standards.

To assist in meeting the Town's responsibilities, staff maintains various internal controls which provide reasonable assurances that all transactions are accurately recorded and appropriately authorized. Further, staff ensures that assets are properly accounted for and that the integrity of financial records is maintained. During 2020 staff continued an ongoing review of all policies, bylaws and other operating documents with the main focus to determine relevancy and if they need to be updated to ensure proper and current controls and procedures are in place. Annual reviews of the policies, bylaws and other operating documents will continue through 2021.

The Administration Committee met monthly to review Financial Statements and budget variances which are presented to the Council as a monthly Administration report. A presentation of the Year-end Financial Statements is made by the Town's Auditor to Council prior to issuance of the final Financial Statements for the acceptance by Council.

The following financial discussion and analysis has been prepared by management and should be read in conjunction with the audited consolidated Financial Statements and their accompanying notes and schedules.

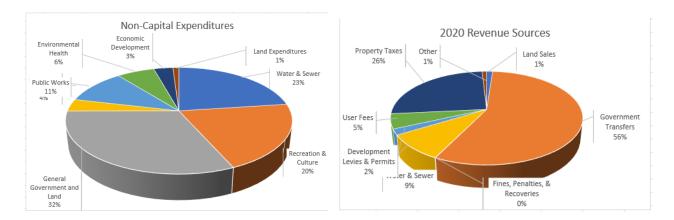
## **Results from Operations**

The Statement of Operations reports the Town of Inuvik's changes in economic resources and accumulated surpluses for 2020, on a comparative basis. On a combined fund basis, the annual excess of revenues over expenses was positive indicating that the Town of Inuvik increased its accumulated surplus during the year. In part, this surplus was a result of the Covid-19 pandemic where some programs and expenditures were either delayed until 2021 or not provided. Going forward, there will be continued increased pressures to maintain services while balancing revenue and expenses.

Overall, the budget surplus was \$1.019 million (Schedule 3) including the Capital transfers within the Water and Sewer less total Amortization. The breakdown is the land development fund with a surplus of \$0.051 million, a surplus in the operating fund of \$1.22 million and a surplus in the water and sewer services fund of \$0.005 million. The Town of Inuvik has established a positive cash flow during the year due mainly to the delay in Capital expenditures to 2021 and reduced operating costs for some facilities. The major delay to Capital expenditures was the ongoing long-term Utilidor Replacement project where there was not a guarantee of delivery of the piping required due to supply chain issues resulting from the pandemic. The Town will continue to monitor its cash flow.

Some Capital spending was still able to proceed with the Pavillion in Chief Jim Koe Park being erected. There remains some further interior work and landscaping to be completed in 2021 once proper weather conditions arrive. The Arctic Market building construction portion is being carried forward to 2021. Progress continued on the multi-year Town Office energy upgrade with the replacement of windows and entrance doors with more energy efficient ones. The Town also completed re-shingling of the Warming Centre along with other minor projects. Some Capital expenditures are of a multi-year nature such as the Tourism Gateway Sign, Homeless Shelter roof, Utilidor Replacement, Arctic Market building construction, 2<sup>nd</sup> Water Tank commissioning,

Firehall Exhaust System, and continued Sidewalk replacement are scheduled to happen in 2021. The Biomass project being completed will also continue in 2021 with the project being fully funded though an agreement with the Government of Canada.

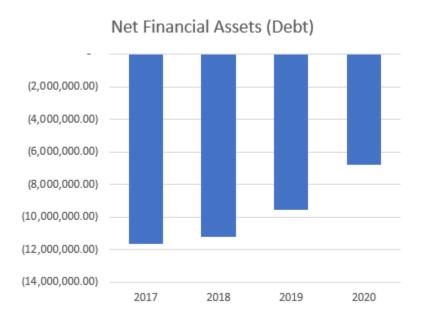


#### **Financial Position**

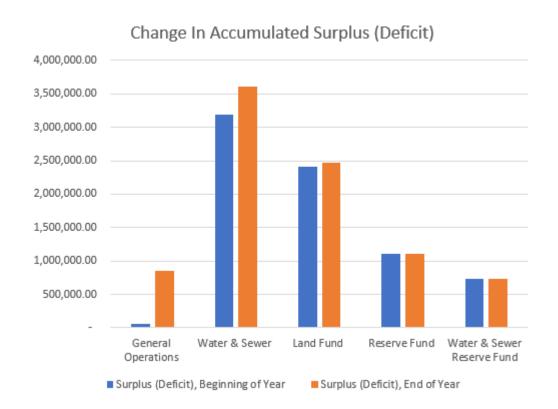
The Statement of Financial Position reports the Town of Inuvik's financial and non-financial resources, obligations and accumulated surplus as at December 31, 2020, on a comparative basis. This statement is used to evaluate the Town of Inuvik's ability to finance its activities and to meet it liabilities and commitments. An important indicator on the Statement of Financial Position is the Town's net financial assets. The net financial assets are the difference between financial assets and liabilities, which provides an indication of the affordability of additional spending.

Overall the Town of Inuvik has increased its cash position during 2020. The Town's cash position has changed from \$4.911 million to having cash in the bank of \$6.895 million. This reflects an increase of \$1.984 million from the prior year. This increase is the result of funding received for Capital expenditures that have been delayed due to the pandemic and the resulting availability of materials. The Town plans to maintain a positive cash position through continued fiscal prudence.

The four-year trend for net financial assets (debt) is as follows:



The annual surplus, as reported on the statement of operations, was \$1,019,552. The following table shows how much the community's financial position has changed. For details, please refer to the schedule of accumulated surplus (deficit).



#### **Capital Assets**

The net book value of the community's Capital assets is 66% of their historical costs. This means that on average, 34% of the useful life of Capital assets has been used. The Town will continue to evaluate its infrastructure and identify where the replacement of Capital assets is required while ensuring that there is sufficient financial resources to accomplish such replacements. Currently, the main priority is the Utilidor Replacement which is a long term project where there is an estimated \$80 million in costs yet to be completed. At the current availability of funding resources, this project will not be completed for 21 years.

#### **Debt**

Currently, the Town of Inuvik has no difficulty meeting either the principal or interest payments that come due monthly. During 2020, the long term debenture for the Family Centre portion of the Midnight Sun Complex was fully repaid. The Town currently has a Long-term Debt for the Water Treatment Plant with a fixed principal repayment schedule of \$800,000 annually plus interest. For details, please refer to Note 9 in the Audited Financial Statements.

#### **Closing Comments**

Council and staff continue to work hard to prevent significant increases in user fees and property taxes or reduction of services. This is becoming more challenging given the environment of forced growth expenses along with the lasting effects from the pandemic where we have seen a significant rise in the cost of some

supplies. This can be seen with the budgeting of only relevant Capital expenditures in future years and continued fiscal restraint wherever possible when it comes to overall operations. It is important, however, to be able to recruit and retain quality staff in the north and the Town will face challenges in keeping pace with others without a constant review of its employment practices both with salaries/benefits and also the physical work environment.

Senior Administrative Officer



#### CHARTERED PROFESSIONAL ACCOUNTANTS

P.O. Box 20072, 4910 – 50th Street 2nd Floor EPR Yellowknife Building Yellowknife, NT X1A 3X8

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#### INDEPENDENT AUDITOR'S REPORT

To the Mayor and Members of Council:

## Opinion

We have audited the financial statements of the Town of Inuvik, which comprise the statement of financial position as at December 31, 2020, and the statements of operations, statement of changes in net financial assets (debts) and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### INDEPENDENT AUDITOR'S REPORT (CONT.)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Emphasis of Matter

Without modifying our opinion, we draw attention to Note 16 in the financial statements concerning the worldwide spread of a novel coronavirus known as COVID-19 during and continued subsequent to year-end and its effect on the global economy. Our opinion is not modified in respect of this matter.

#### Report on Other Legal and Regulatory Requirements

We further report, in accordance with the Cities, Towns and Villages Act of the Northwest Territories, that proper books and records of account have been kept, that the financial statements are in agreement therewith, and that the transactions that have come under our notice have been, in all material respects, within the statutory powers of the Town.

Yellowknife, NWT June 16, 2021

EPR Yellowknife Accounting Professional Corporation
Chartered Professional Accountants

ER Yellar Knife Accounting Put loop.

|  | 202            | 0  | 2019        |
|--|----------------|----|-------------|
| Financial Assets                                       |                |    |             |
| Cash (Note 2)  | \$ 4,347,83    |    | 1,963,188   |
| Reserves deposits (Notes 1m and 3)                     | 2,547,34       | 5  | 2,947,530   |
| Taxes and grants in-lieu of taxes receivable (Note 4)  | 2,534,24       |    | 2,423,378   |
| Other accounts receivable (Note 5)                     | 1,150,97       | l  | 528,508     |
| Due from Children First Society - current (Note 7)     | 120,000        | )  | 120,000     |
|  | 10,700,39      |    | 7,982,604   |
| Liabilities  |                |    |             |
| Accounts payable and accrued liabilities (Note 8)      | 1,663,14       | •  | 1,563,075   |
| Deferred revenue (Note 1r, 9)                          | 2,618,61       | 5  | 1,854,234   |
| Landfill restoration liability (Note 13)               | 140,000        | )  | 120,000     |
| Long term debt (Note 10)                               | 13,066,664     | ŀ  | 14,005,164  |
|  | 17,488,42      | 3  | 17,542,473  |
| Net Financial Debt                                     | (6,788,03      | ") | (9,559,869) |
| Non - Financial Assets                                 |                |    |             |
| Tangible capital assets (Note 11 and Schedule 1)       | 134,923,080    | )  | 136,119,815 |
| Land held for resale - non-current (Note 1g)           | 1,898,49       |    | 2,119,700   |
| Due from Children First Society - non-current (Note 7) | 295,950        |    | 424,267     |
| Prepaid expenses (Note 6)                              | 77,954         | }  | 125,646     |
| Inventory (Note1g)                                     | 228,129        | )  | 386,468     |
|  | 137,423,610    | i  | 139,175,896 |
| Accumulated Surplus (Schedule 2)                       | \$ 130,635,579 | \$ | 129,616,027 |

Commitments and contingencies (Notes 13, 14 and 16)
See accompanying notes and schedules to the financial statements

Approved on behalf of the Town

Senior Administrative Officer

|  |    | 2020        | <br>2019          |
|--|----|-------------|-------------------|
| Financial Assets                                       |    |             |                   |
| Cash (Note 2)  | \$ | 4,347,835   | \$<br>1,963,188   |
| Reserves deposits (Notes 1m and 3)                     |    | 2,547,345   | 2,947,530         |
| Taxes and grants in-lieu of taxes receivable (Note 4)  |    | 2,534,240   | 2,423,378         |
| Other accounts receivable (Note 5)                     |    | 1,150,971   | 528,508           |
| Due from Children First Society - current (Note 7)     |    | 120,000     | 120,000           |
|  |    | 10,700,391  | 7,982,604         |
| Liabilities  |    |             |                   |
| Accounts payable and accrued liabilities (Note 8)      |    | 1,663,149   | 1,563,075         |
| Deferred revenue (Note 1r, 9)                          |    | 2,618,615   | 1,854,234         |
| Landfill restoration liability (Note 13)               |    | 140,000     | 120,000           |
| Long term debt (Note 10)                               |    | 13,066,664  | 14,005,164        |
|  |    | 17,488,428  | 17,542,473        |
| Net Financial Debt                                     |    | (6,788,037) | (9,559,869)       |
| Non - Financial Assets                                 |    |             |                   |
| Tangible capital assets (Note 11 and Schedule 1)       |    | 134,923,080 | 136,119,815       |
| Land held for resale - non-current (Note 1g)           |    | 1,898,497   | 2,119,700         |
| Due from Children First Society - non-current (Note 7) |    | 295,956     | 424,267           |
| Prepaid expenses (Note 6)                              |    | 77,954      | 125,646           |
| Inventory (Note1g)                                     |    | 228,129     | 386,468           |
|  |    | 137,423,616 | 139,175,896       |
| Accumulated Surplus (Schedule 2)                       | \$ | 130,635,579 | \$<br>129,616,027 |

Commitments and contingencies (Notes 13, 14 and 16) See accompanying notes and schedules to the financial statements

| Approved ( | on behalf of the Town     |
|------------|---------------------------|
|            | Mayor                     |
|            |                           |
| Seni       | or Administrative Officer |

## STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2020

| 2020<br>Budget                              |    | 2020<br>Actual | 2019<br>Actual  |                 |
|---|----|----------------|-----------------|-----------------|
|   |    | (Note 1p)      |                 |                 |
| Revenues (Schedule 3)                       |    |                |                 |                 |
| Property taxes                              | \$ | 4,077,254      | \$<br>3,957,779 | \$<br>4,006,706 |
| Property taxes - education portion          |    | 701,688        | 695,153         | 684,172         |
| Grants in lieu of property taxes - GNWT     |    | 1,458,585      | 1,432,276       | 1,413,898       |
| Grants in lieu of property taxes - Canada   |    | 325,528        | 366,155         | 321,048         |
| Less: Allowance for doubtful accounts       |    | -              | -               | (30,975)        |
| Education requisition                       | _  | (701,688)      | (695,153)       | (684,172)       |
| Net municipal property taxes                |    | 5,861,367      | 5,756,210       | 5,710,677       |
| Government transfers (Schedule 4)           |    | 11,850,615     | 12,664,579      | 9,403,475       |
| User fees and sales of goods                |    | 2,995,175      | 3,141,237       | 2,744,960       |
| Fines, penalties and recoveries             |    | 28,000         | (7,545)         | 164,973         |
| Development levies, licenses and permits    |    | 427,500        | 448,670         | 447,547         |
| Land revenue                                |    | 272,000        | 272,110         | 135,460         |
| Other                                       |    | 87,000         | 202,413         | 242,865         |
| Total revenues                              |    | 21,521,657     | 22,477,674      | 18,849,957      |
| Expenses (Schedule 3)                       |    |                |                 |                 |
| General government                          |    | 5,136,313      | 6,817,121       | 2,185,543       |
| Protective services                         |    | 811,895        | 811,915         | 893,032         |
| Public works & transportation services      |    | 1,392,319      | 2,378,011       | 2,176,327       |
| Recreation services                         |    | 3,989,718      | 4,336,764       | 5,005,813       |
| Economic development                        |    | 617,269        | 653,119         | 773,378         |
| Environmental health services               |    | 991,050        | 1,297,322       | 859,103         |
| Land expenditures                           |    | 221,200        | 221,276         | 128,494         |
| Water and sewage expenditures               |    | 3,873,265      | 4,942,594       | 4,591,423       |
| Budgeted net capital expenditures (note 1p) |    | 4,490,375      | -               | -               |
| Total operating expenditures                |    | 21,523,404     | 21,458,122      | 16,613,113      |
| Annual surplus (deficit)                    |    | (1,747)        | 1,019,552       | <br>2,236,844   |
| amidai saipias (deficit)                    |    |                |                 |                 |
| Accumulated surplus, beginning of year      |    | 129,616,027    | 129,616,027     | 127,379,183     |

See accompanying notes and schedules to the financial statements

TOWN OF INUVIK
STATEMENT OF CHANGES IN NET FINANCIAL ASSETS (DEBT)

## FOR THE YEAR ENDED DECEMBER 31, 2020

|   | 2020<br>Budget         |    | 2020<br>Actual  | 2019<br>Actual  |
|---|------------------------|----|---|---|
|   | (Note 1p)              |    |   |   |
| Annual surplus (deficit)  | \$<br>(1,747)          | \$ | 1,019,552   | \$<br>2,236,844   |
| Loss on disposal tangible capital assets Amortization of tangible capital assets Change in inventories and prepaid expenses Change in land held for resale - non-current Change in Due from Children First Society - non-current Acquisition of tangible capital assets | -<br>-<br>-<br>-<br>-  |    | 3,243,328<br>206,033<br>221,200<br>128,311<br>(2,046,592) | 212,593<br>3,410,043<br>102,547<br>111,362<br>75,933<br>(4,470,858) |
| Increase (decrease) in net financial assets  Net financial assets (debt at beginning of year)   | (1,747)<br>(9,559,869) |    | 2,771,832<br>(9,559,869)                                  | 1,678,464<br>(11,238,333)   |
| Net financial debt at the end of year   | \$<br>(9,561,616)      | \$ | (6,788,037)   | \$<br>(9,559,869)   |

See accompanying notes and schedules to the financial statements.

## TOWN OF INUVIK STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2020

|   |           | 2020        |    | 2019        |
|---|-----------|-------------|----|-------------|
| NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLO             | OWING ACT | IVITIES:    |    |             |
| Operating Transactions  |           |             |    |             |
| Annual surplus  | \$        | 1,019,552   | \$ | 2,236,844   |
| Non-cash charges to operations:                               | Ψ         | 1,012,002   | Ψ  | 2,230,011   |
| Loss on disposal of tangible capital assets                   |           | _           |    | 212,593     |
| Amortization of capital assets                                |           | 3,243,328   |    | 3,410,043   |
| Decrease (increase) in accounts receivable                    |           | (733,325)   |    | 847,904     |
| Decrease in land held for resale                              |           | 221,200     |    | 111,362     |
| Decrease in inventory   |           | 158,341     |    | 85,187      |
| Decrease in Due from Children First Society                   |           | 128,311     |    | 75,933      |
|   |           | 47,691      |    | 17,362      |
| Decrease in prepaid expenses                                  |           | ,           |    |             |
| Increase (decrease) in accounts payable and other liabilities |           | 120,075     |    | (1,892,066) |
| Increase in deferred revenue                                  |           | 764,381     |    | 1,453,673   |
| Net cash from operations                                      |           | 4,969,554   |    | 6,558,835   |
| Financing Transactions  |           |             |    |             |
| Long-term debt (repaid)                                       |           | (938,500)   |    | (1,133,360) |
| Capital Transactions Acquisition of tangible capital assets   |           | (2,046,592) |    | (4,470,858) |
| Increase in cash  |           | 1,984,462   |    | 954,617     |
|   |           | 4.010.710   |    | 2.056.101   |
| Cash at beginning of year                                     | 0         | 4,910,718   | Ф  | 3,956,101   |
| Cash at end of year   | \$        | 6,895,180   | \$ | 4,910,718   |
| Comprised of:   |           |             |    |             |
| Cash  | \$        | 4,347,835   | \$ | 1,963,188   |
| Restricted cash and reserves (Note below)                     |           | 2,547,345   |    | 2,947,530   |
|   | \$        | 6,895,180   | \$ | 4,910,718   |
| Notes:  |           |             |    |             |
| Restricted cash and reserves is comprised as follow:          |           |             |    |             |
| Reserve deposits (Note 3)                                     |           |             |    |             |
| General operational reserve                                   | \$        | 1,818,762   | \$ | 2,218,947   |
| Water & sewer reserve   |           | 728,583     |    | 728,583     |
| water & sewer reserve   |           | ,           |    |             |

Interest paid during the year amounted to \$368,686 (2019 - \$440,963) including interest on long-term debt and debentures. Interest received or receivable was \$24,913 (2019 - \$164,973).

See accompanying notes and schedules to the financial statements.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Inuvik are the representations of management prepared in accordance with local government accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting polices adopted by the Town are as follows:

#### a) Reporting Entity

The financial statements reflect the assets, liabilities, revenues and expenditures, changes in fund balances, changes in net debt/financial assets and change in financial position of the reporting entity. This entity is comprised of all of the operations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

The schedule of taxes levied also includes requisitions for education that are not part of the municipal reporting entity.

Interdepartmental transactions and balances are eliminated.

#### b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

#### c) Cash

Cash consists of cash on deposit.

#### d) Fund Accounting

Management funds consist of the operating, utilities, land and reserve funds. Transfers between funds are recorded as adjustments to the appropriate equity account. The purpose of the funds are:

Operating fund – to account for tax and general revenues, general expenditures and other transactions not accounted for in other funds.

Water and sewage (utilities) fund – to account for water and sewage charges and expenditures.

Land fund - to account for land sales and land development costs.

Reserve fund – to record reserves established at the discretion of Council to set aside funds for future operating and capital expenditures. Transfer to and or from reserves are reflected as an adjustment to the respective fund.

## 1. SIGNIFICANT ACCOUNTING POLICIES (cont.)

#### e) Government Transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- receive any goods or services directly in return;
- expect to be repaid in future; or
- expect a direct financial return.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, provided the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are acquired or constructed.

#### f) Temporary Investments

Investments are recorded at cost. Investment premiums and discounts are amortized proportionately over the term of the respective investments. There were no investments during the year.

#### g) Inventories and Land Held for Resale

Inventories (crushed rock and cold-mix for road repair) held for consumption are recorded at the lower of cost and replacement cost.

Inventories held for resale are recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provided infrastructure such as water and waste water services, roads, sidewalks and street-lighting are recorded as physical assets under the respective function. Current land held for resale is based on an estimate. There is no indication of impairment. As at December 31, 2020, there were land sales of \$260,325 (2019 - \$124,000).

#### h) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

|                             | <u>YEARS</u> |
|-----------------------------|--------------|
| Land Improvements           | 15-40        |
| Buildings                   | 25-50        |
| Engineered structures       |              |
| Water systems               | 35-65        |
| Waste water systems         | 35-65        |
| Other engineered structures | 15-40        |
| Machinery and equipment     | 5-20         |
| Vehicles                    | 3-20         |
| Roads                       | 10-20        |

Assets under construction are not amortized until the asset is available for productive use.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (cont.)

#### i) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

#### j) Equity in Tangible Capital Assets

Equity in tangible capital assets represents the Town of Inuvik's net investment in its total tangible capital assets, after deducting work in progress, the portion financed by third parties through debenture, mortgage debts, capital contributions, long term capital borrowings, capitalized leases and other capital liabilities.

#### k) Cultural and Historical Tangible Capital Assets

Works of art for display are not recorded as tangible capital assets but are disclosed. All intangibles and items inherited by right of the Crown, such as Crown lands, forests, water, and mineral resources, are not recognized in government financial statements.

#### l) Restricted Cash

Restricted cash is held for future expenditures restricted in use by the stipulations of the funder. Uses may include operational or capital expenditures. The Town maintains the following cash as restricted:

Gas tax Community Public Infrastructure To fund qualifying infrastructure projects To fund or replace infrastructure related projects

#### m) Reserves for Future Expenditures

Reserves are established at the discretion of Council to set aside funds for future operating and capital expenditures. Transfers to and/or from reserves are reflected as an adjustment to the respective fund and not as revenue or expenditures in the statement of operations. The Town maintains the following reserves:

General reserves To replace and repair various municipal assets, and provide a reserve for operations.

Water & sewage reserve To replace and repair water & sewage assets.

#### n) Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

#### o) Economic Dependence

The Town receives significant funding from the Government of the Northwest Territories, in the form of operating and capital grants. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

### p) Budget

Budget figures are unaudited and are those approved by Council July 30, 2020. The Town budgets for Capital Expenditures and not Amortization. The budget for Capital Expenditures is not allocated to service divisions.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (cont.)

#### q) Financial Instruments

All significant financial assets, financial liabilities of the Town are either recognized or disclosed in the financial statements together with available information for a reasonable assessment of future cash flows, interest rate risk and credit risk.

For cash, taxes and grant-in-lieu receivables, accounts receivable and accounts payable, the carrying amounts of these financial instruments approximates their fair value due to their short-term maturity or capacity of prompt liquidation.

The Town is exposed to credit risk arising from the possibility that tax payers may experience financial difficulty and may be unable to pay outstanding taxes. Taxes receivable is initially recorded at historical cost and an allowance is made so the carrying value approximates fair value. The Town regularly monitors the amounts of outstanding taxes and initiates collection procedures to minimize credit risk. Excluding grants-in-lieu of taxes, approximately 35% or \$1,631,747 of the Town's annual tax revenue is from 8 major property owners.

#### r) Deferred Revenue

Deferred revenue is comprised of government transfers for which the events giving rise to the transfer have not yet occurred. The deferred revenue will be recognized in the financial statements as revenue in the period in which the related expenses are incurred or related services are performed. The deferred revenue balances are fully funded as follows:

|                                   |      | Deferred Cash<br>Balance 2020 Balance 2020 |      | Cash<br>ance 2020 | Overage<br>(Shortfall) | Deferred<br>Balance 2019 |  |
|-----------------------------------|------|--|------|-------------------|------------------------|--------------------------|--|
| CA - Inuvik Guide                 | \$   | 37,150                                     | \$   | 37,150            | \$<br>-                | \$ -                     |  |
| CA - Small Communities Employment |      | 57,657                                     |      | 57,657            | -                      | 63,032                   |  |
| CA - Canada 150 Celebration       |      | -  |      | -                 | -                      | 11,234                   |  |
| CPI Funding                       |      | 749,838                                    |      | 749,838           | -                      | 215,434                  |  |
| CanNor - Chief Jim Koe Park       |      | -  |      | _                 | -                      | 157,144                  |  |
| Gas tax                           | 1    | ,752,113                                   |      | 1,752,113         | -                      | 1,395,640                |  |
| CA - GNWT MACA Recreation & Sport |      | -  |      | -                 | -                      | 10,750                   |  |
| CA - Covid Emergency Sport Fund   |      | 21,857                                     |      | 21,857            | -                      | -                        |  |
| Other                             |      | -  |      | -                 | -                      | 1,000                    |  |
|                                   | \$ 2 | ,618,615                                   | \$ 2 | 2,618,615         | \$<br>-                | \$ 1,854,234             |  |

### s) Employee Benefit Liabilities

Accounts payable and accrued liabilities include employee benefit liabilities which are future obligations of the Town to its employees for benefits earned but not taken as at the end of the fiscal year. The Town and its employees make contributions to a defined contribution pension plan. These contributions represent the total liability of the Town, are recognized in the accounts on a current basis, and there was no significant change during the year affecting the comparability of the costs for the current and prior year. Employees are insured through the Northern Employee Benefits Services. This program is a multi-employer contributory defined benefit program providing pension and disability benefits. Workers are currently required to make contributions of 8% of wages based on a regular work week. The Town is required to make matching contributions. Total contributions by the Town to the program were \$237,929 (2019 - \$231,428). The Town is not liable for any future liabilities of this plan.

## t) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated Change in Net Financial Assets (Debt) for the year.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (cont.)

#### u) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### v) Segmented Information

Municipal services are provided by departments and their activities are reported in the community's funds as described in Note 1d. Segmented financial information for certain departments are provided in Schedules 3a to 3h. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1. Revenues not directly attributable to a specific segment are shown in General Government. The segments include:

- General Government which provides internal support to Council and other departments who provide direct services to
  its citizens. These internal departments include the Senior Administrative Officer, Financial Services, Information
  Technology Support, and Human Resources.
- Protective Services which provides services to maintain public order, uphold municipal bylaws and emergency and prevention services related to fire fighting and medical services.
- Public Works and Transportation which provides construction and maintenance of community assets and transportation planning.
- Recreation Services provides services through recreation and cultural programs.
- Environmental which provides refuse removal services and landfill maintenance.
- Water and Sewage Services provides for operations and maintenance related to water distribution and sewage collection.

#### 2. CASH

|      | 2020            | 2019            |
|------|-----------------|-----------------|
| Cash | \$<br>4,347,835 | \$<br>1,963,188 |

#### 3. RESERVE DEPOSITS

|                               | Reserve<br>Balance 2020 | Cash<br>Balance 2020 | Overage<br>(Shortfall) | Cash<br>Balance 2019 |
|-------------------------------|-------------------------|----------------------|------------------------|----------------------|
| Reserve fund is comprised of: |                         |                      |                        |                      |
| General operational reserve   | \$ 1,114,947            | \$ 1,818,762         | \$ 703,815             | \$ 2,218,947         |
| Water & sewer reserve         | 728,583                 | 728,583              | -                      | 728,583              |
|                               | \$ 1,843,530            | \$ 2,547,345         | \$ 703,815             | \$ 2,947,530         |

Sufficient funds must be deposited to separate bank accounts to correspond with the respective reserve fund balances. The appropriate reserve is to be credited for interest earned on the account.

|  |           | 2020               |    | 2019      |
|--|-----------|--------------------|----|-----------|
| Current taxes and grants in lieu of taxes Less: allowance for doubtful accounts            | \$        | -<br>-             | \$ | -<br>-    |
|  |           | -                  |    | -         |
| Jon-current taxes Jon-current taxes in lieu of taxes                                       |           | 3,083,776          |    | 2,972,914 |
| Less: Allowance for doubtful accounts  |           | (549,536)          |    | (549,536) |
|  | \$        | 2,534,240          | \$ | 2,423,378 |
| . OTHER ACCOUNTS RECEIVABLE  |           |                    |    |           |
| . OTHER ACCOUNTS RECEIVABLE  |           | 2020               |    | 2019      |
| lundry   | \$        | 41,716             | \$ | 90,426    |
| Goods & Service Tax  Municipal and Community Affairs (GNWT) - Covid 19 - remibursement     |           | 158,933<br>443,577 |    | 65,526    |
| Municipal and Community Affairs (GNWT) - funding<br>Government of Canada - Biomass Heating |           | 213,157            |    | 49,459    |
| less: allowance for doubtful accounts  |           | (12,215)           |    | (12,215)  |
|  |           | 845,168            |    | 193,196   |
| and sales, rentals and leases less: allowance for doubtful accounts                        |           | 2,828              |    | 735       |
| less: anowance for doubtful accounts   |           | 2 929              |    | 725       |
|  |           | 2,828              |    | 735       |
| Itility Less: allowance for doubtful accounts  |           | 302,975            |    | 334,577   |
| icos, anowance for doubtful accounts   |           | 302,975            |    | 334,577   |
|  | <b>\$</b> | 1,150,971          | \$ | 528,508   |
|  | Ψ         | 1,130,771          | Ψ  | 320,300   |
| . PREPAID EXPENSES   |           |                    |    |           |
|  |           | 2020               |    | 2019      |
| repaid insurance   | \$        | 63,668             | \$ | 63,305    |
| Other  |           | 14,286             |    | 62,341    |
|  | \$        | 77,954             | \$ | 125,646   |

#### 7. DUE FROM CHILDREN FIRST SOCIETY

|  | 2020                     | 2019                     |  |
|--|--------------------------|--------------------------|--|
| Interim financing provided to Children First Society to be repaid over over ten years at a monthly rate of \$10,000, interest at prime plus 0.25% calculated monthly, unsecured. Long-term portion Current portion | \$<br>295,956<br>120,000 | \$<br>424,267<br>120,000 |  |
|  | \$<br>415,956            | \$<br>544,267            |  |

The Town entered into an agreement with the Children First Society ("CFS") with the intention to transfer title and interest in land and building, known as the Children First Building, to the Town on March 31, 2014. As at December 31, 2017, the Town had acquired the interest in the building and, as at December 31, 2020, work is still proceeding on transfer of land title. As at December 31, 2020 CFS was current in their monthly payments under the financing plan.

#### 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

|                         | 2020         | 2019            |  |
|-------------------------|--------------|-----------------|--|
| Trade accounts payables | \$ 1,350,506 | \$<br>1,281,414 |  |
| Payroll liabilities     | 122,219      | 89,486          |  |
| Deposits                | 135,423      | 137,174         |  |
| Holdback payable        | 55,001       | 55,001          |  |
|                         | \$ 1,663,149 | \$<br>1,563,075 |  |

#### 9. DEFERRED REVENUE

|                                   |    | 2019         | Externally Re<br>Restricted<br>Inflows | venue earned   | 2020      |
|-----------------------------------|----|--------------|--|----------------|-----------|
| CA - Inuvik Guide                 | \$ | - \$         | 37,150 \$                              | - \$           | 37,150    |
| CA - Small Communities Employment |    | 63,032       | 57,657                                 | (63,032)       | 57,657    |
| CA - Canada 150 Celebration       |    | 11,234       | -                                      | (11,234)       | -         |
| CPI Funding                       |    | 215,434      | 1,491,000                              | (956,596)      | 749,838   |
| CanNor - Chief Jim Koe Park       |    | 157,144      | 194,106                                | (351,250)      | -         |
| Gas tax Funding                   |    | 1,395,640    | 1,395,000                              | (1,038,527)    | 1,752,113 |
| CA - GNWT MACA Recreation & Sport |    | 10,750       | -                                      | (10,750)       | _         |
| CA - Covid Emergency Sport Fund   |    | -            | 21,857                                 | <del>-</del>   | 21,857    |
| Other                             |    | 1,000        | -                                      | (1,000)        | -         |
|                                   | \$ | 1,854,234 \$ | 3,196,770 \$                           | (2,432,389) \$ | 2,618,615 |

## 10. LONG TERM DEBT

|  |    |            | 2019             |  |
|--|----|------------|------------------|--|
| Canadian Imperial Bank of Commerce demand installment loan, interest at prime rate, payable \$27,780 monthly plus interest, matured May 1, 2020, secured by the Family Recreation Centre and a general assignment of property taxes receivable and paid off during the year. | \$ | -          | \$<br>138,500    |  |
| Canadian Imperial Bank of Commerce demand installment loan, with principal payments of \$12,931.04 plus fixed interest at 2.39% +0.75%, maturing November, 2027, secured by the Water Treatment Plant and a general assignment of property taxes receivable.                 |    | 2,534,481  | 2,689,654        |  |
| Canadian Imperial Bank of Commerce demand installment loan, with principal payments of \$53,735.63 plus variable interest at the CDOR +0.75% maturing November, 2027, secured by the Water Treatment Plant and a general assignment of property taxes receivable.            |    | 10,532,183 | 11,177,010       |  |
|  | \$ | 13,066,664 | \$<br>14,005,164 |  |

The current portion of the long-term debt (principal and interest) amounts to \$1,099,115 (2019 - \$1,356,338).

Principal and interest repayments are as follows:

|            | Principal        | Interest        | Total |            |  |
|------------|------------------|-----------------|-------|------------|--|
| 2021       | \$<br>800,000    | \$<br>299,115   | \$    | 1,099,115  |  |
| 2022       | 800,000          | 285,806         |       | 1,085,806  |  |
| 2023       | 800,000          | 266,583         |       | 1,066,583  |  |
| 2024       | 800,000          | 248,571         |       | 1,048,571  |  |
| 2025       | 800,000          | 227,639         |       | 1,027,639  |  |
| Thereafter | 9,066,664        | 1,305,455       |       | 10,372,119 |  |
|            | \$<br>13,066,664 | \$<br>2,633,169 | \$    | 15,699,833 |  |

The Town has arranged an overall credit limit of \$17,750,000 (Operating Line \$1,500,000, Long-term financing for Water Treatment Plant \$16,000,000, and Corporate VISA \$250,000).

| 11. TANGIBLE CAPITAL ASSETS                           |    |               |    |                |  |
|---|----|---------------|----|----------------|--|
|   | •  | 2020          |    | 2019           |  |
|   | N  | et Book Value | N  | Net Book Value |  |
| Land improvements                                     | \$ | 2,978,931     | \$ | 3,000,818      |  |
| Buildings   |    | 14,883,807    |    | 14,161,308     |  |
| Machinery and equipment                               |    | 1,485,789     |    | 1,688,461      |  |
| Roads, sidewalks and paving                           |    | 16,089,357    |    | 16,745,338     |  |
| Water and waste water                                 |    | 97,878,790    |    | 99,311,209     |  |
| Vehicles  |    | 1,137,584     |    | 1,212,681      |  |
| Assets under construction                             |    | 468,822       |    | -              |  |
|   | \$ | 134,923,080   | \$ | 136,119,815    |  |
| 12. EQUITY IN TANGIBLE CAPITAL ASSETS                 |    |               |    |                |  |
|   |    | 2020          |    | 2019           |  |
| Tangible capital assets (Schedule 1)                  | \$ | 202,833,841   | \$ | 200,787,248    |  |
| Accumulated amortization (Schedule 1)                 |    | (67,910,761)  |    | (64,667,433)   |  |
|   |    | 134,923,080   |    | 136,119,815    |  |
| Long term debt  |    | (13,066,664)  |    | (14,005,164)   |  |
| <b>Equity in Tangible Capital Assets (Schedule 2)</b> | \$ | 121,856,415   | \$ | 122,114,651    |  |

#### 13. LANDFILL AND SEWAGE LAGOON CLOSURE AND POST-CLOSURE LIABILITY

The Town is required to fund the closure of its landfill site provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement will be provided for over the estimated remaining life of the landfill and sewage lagoon sites (currently estimate at a further 50 years) based on usage.

Estimates of future landfill closure costs are subject to significant measurement uncertainty. Northwest Territories landfill closure standards have not been established. The accuracy of the estimated closure costs is expected to improve when engineers determine standards for closing a section of the landfill. Technology related to landfill sites and reclamation is also expected to improve. The main components of the landfill closure plan are final capping and using selected specific layers of earthen and synthetic materials based on engineered cap design and implementation of a drainage management plan. The post-closure care requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring, and inspections.

The accrued liability for closure and post-closure care of the Town's landfill has been analysed by management, and is estimated to not be significant as at December 31, 2020. A provision for the landfill restoration liability of \$140,000 (2019 - \$120,000) has been made as at December 31, 2020, with the intention to increase the provision by \$20,000 annually during the life of the site (subject to annual review; 50 years of annual provisions would total \$1,140,000 by year 2070). Any liability in excess of the amount provided would be accounted for as a current transaction in the year determined.

#### 14. CONTINGENCIES

#### a) Insurance

The Town participates in the NWT Association of Communities insurance programs. Under these programs the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

#### b) Lawsuit

In the previous year, a settlement was reached in the Town's litigation against a contractor. The settlement saw the Town receive payments in instalments. In the current year, and subsequent to it, all required payments were made to the Town.

#### 15. COMPARATIVE AMOUNTS

The financial statements have been reclassified, where applicable to conform to the presentation used in the current year. The changes do not affect prior year earnings.

#### 16. COMMITMENTS

#### a) Service Contracts

In the course of normal operations the Town has entered into various multi-year contracts, as follows:

|                                    | Total   |  |
|------------------------------------|---|--|
| 2021<br>2022<br>2023<br>Thereafter | \$<br>149,895<br>149,895<br>65,000<br>130,000 |  |
|                                    | \$<br>494,790                                 |  |

#### b) Capital Contracts

The Town regularly enters into contracts related to capital projects. The amounts below represent uncompleted portions of these contracts as at December 31, 2020. The expected minimum payments for these contracts are:

|                            | Total         |  |
|----------------------------|---------------|--|
| 2021                       | \$<br>700,000 |  |
| 2022                       | -             |  |
| 2022<br>2023<br>Thereafter | -             |  |
| Thereafter                 | -             |  |
|                            | \$<br>700,000 |  |

The above capital contracts represent sidewalk upgrades (\$680,000) and the completion of the Town welcome sign (\$20,000). Subsequent to the year end, the Town entered into a contract to upgrade a section of the Town's utilidor infrastructure. The contract has a tendered price of \$5,131,831. The utilidor replacement is part of the Town's long term capital plan to upgrade infrastructure.

#### 17. COVID-19

On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the company's environment and in the global markets due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the Town's operations.

The extent of the impact of this outbreak and related containment measures on the Town's operations cannot be reliably estimated at this time.

TOWN OF INUVIK SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 1)

|                            | Land and<br>Improvements | Buildings    | Vehicles     | Machinery<br>&<br>Equipment | Lagoon &    | Roads        | Water and<br>Waste<br>Water | Assets Under<br>Construction | 2020 Total     | 2019 Total     |
|----------------------------|--------------------------|--------------|--------------|-----------------------------|-------------|--------------|-----------------------------|------------------------------|----------------|----------------|
| Cost                       |                          |              |              |                             |             |              |                             |                              |                |                |
| Balance, beginning of year | \$ 3,247,377             | \$31,634,891 | \$ 3,564,654 | \$ 4,153,813                | \$1,500,000 | \$27,267,493 | \$129,419,021               | \$ -                         | \$ 200,787,249 | \$ 198,713,809 |
| Additions during year      | -                        | 1,477,490    | 59,939       | 40,341                      | -           | -            | -                           | 468,822                      | 2,046,592      | 4,470,858      |
| Disposals during year      | -                        | -            | -            | -                           | -           | -            | -                           | -                            | -              | (2,397,419)    |
| Adjustments                | -                        | -            | -            | -                           | -           | -            | -                           | -                            | -              | -              |
| Balance, end of year       | 3,247,377                | 33,112,381   | 3,624,593    | 4,194,154                   | 1,500,000   | 27,267,493   | 129,419,021                 | 468,822                      | 202,833,841    | 200,787,248    |
| Accumulated Amortizatio    | n                        |              |              |                             |             |              |                             |                              |                |                |
| Balance, beginning of year | 246,559                  | 17,473,582   | 2,351,973    | 2,465,352                   | 1,500,000   | 10,522,155   | 30,107,812                  | -                            | 64,667,433     | 63,442,216     |
| Additions during year      | 21,887                   | 754,991      | 135,037      | 243,013                     | -           | 655,981      | 1,432,419                   | -                            | 3,243,328      | 3,410,043      |
| Disposals during year      | -                        | -            | -            | -                           | -           | -            | -                           | -                            | -              | (2,184,826)    |
| Adjustments                | -                        | -            | -            | -                           | -           | -            | -                           | -                            | -              | -              |
| Balance, end of year       | 268,446                  | 18,228,573   | 2,487,010    | 2,708,365                   | 1,500,000   | 11,178,136   | 31,540,231                  | -                            | 67,910,761     | 64,667,433     |
| Net Book Value             | \$ 2,978,931             | \$14,883,808 | \$ 1,137,583 | \$ 1,485,789                | \$ -        | \$16,089,357 | \$ 97,878,790               | \$ 468,822                   | \$ 134,923,080 | \$ 136,119,815 |

TOWN OF INUVIK SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 2)

|  | C  | Operating<br>Fund | Vater and<br>ewer Fund | Land F | <b>Tund</b> | F  | Operating<br>Reserve Fund | Water and<br>ewer Reserve<br>Fund | Equity in<br>Tangible<br>Capital Assets | 2020<br>Total     |      | 2019<br>Total |
|--|----|-------------------|------------------------|--------|-------------|----|---------------------------|-----------------------------------|---|-------------------|------|---------------|
| Excess revenue (expenditures Net interfund transfers | \$ | 1,292,299         | \$<br>(323,581) \$     |        | 50,834      | \$ |                           | \$<br>-                           | \$<br>-                                 | \$<br>1,019,552   | \$   | 2,236,844     |
| Amortization   |    | -<br>1,810,909    | 1,432,419              | -      |             |    | -                         | -                                 | (3,243,328)                             | -                 |      | -             |
| Additional capital expenditures                      |    | (1,742,682)       | (303,910)              | -      |             |    | -                         | -                                 | 2,046,592                               | -                 |      | -             |
| Long-term debt addition (repayment)                  |    | (138,500)         | (800,000)              | -      |             |    | -                         | -                                 | 938,500                                 | -                 |      | -             |
|  |    | 1,222,026         | 4,928                  | 5      | 50,834      |    | -                         | -                                 | (258,236)                               | 1,019,552         |      | 2,236,844     |
| Balance, beginning of year                           |    | 57,086            | 3,185,154              | 2,41   | 5,606       |    | 1,114,947                 | 728,583                           | 122,114,651                             | 129,616,027       | 1    | 27,379,183    |
| Balance, end of year                                 | \$ | 1,279,112         | \$<br>3,190,082 \$     | 2,46   | 6,440       | \$ | 1,114,947                 | \$<br>728,583                     | \$<br>121,856,415                       | \$<br>130,635,579 | \$ 1 | 29,616,027    |

TOWN OF INUVIK STATEMENT OF REVENUE AND EXPENSES, BY SERVICE DIVISION FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3)

| (Schedule 3)  | General<br>Government<br>Services | Public Safety<br>and Protective<br>Services | Public Works<br>and<br>Transportation | Recreation and<br>Culture | Economic<br>Development | Environmental<br>Health Services | Total<br>Operating<br>Fund | Land<br>Development<br>Fund | Water and<br>Sewer Services<br>Fund | Total<br>2020 | Total<br>2019 |
|---|-----------------------------------|---|---------------------------------------|---------------------------|-------------------------|----------------------------------|----------------------------|-----------------------------|-------------------------------------|---------------|---------------|
| Revenue   | (Schedule 3a)                     | (Schedule 3b)                               | (Schedule 3c)                         | (Schedule 3d)             | (Schedule 3e)           | (Schedule 3f)                    |                            | (Schedule 3g)               | (Schedule 3h)                       |               |               |
| Property taxes  | \$ 5,756,210                      | \$ -  | \$ -                                  | \$ -                      | \$ -                    | \$ -                             | \$ 5,756,210               | \$ -                        | \$ - \$                             | 5,756,210 \$  | 5,710,676     |
| User fees and sales of goods                          | 219,948                           | · <u>-</u>                                  | 38,998                                | 222,568                   | 19,845                  | 638,895                          | 1,140,254                  | · -                         | 2,000,983                           | 3,141,237     | 2,744,960     |
| Government transfers - ops                            | 8,975,835                         | _   | <u>-</u>                              | 148,984                   | 921,730                 | -                                | 10,046,549                 | _                           | 1,543,848                           | 11,590,397    | 4,655,883     |
| Fines, penalties & interest                           | (7,545)                           | _   | _                                     | - 1                       | <u>-</u> ^              | -                                | (7,545)                    | _                           | -                                   | (7,545)       | 164,973       |
| Development levies, licenses                          | 65,020                            | 50,443                                      | _                                     | _                         | _                       | 333,207                          | 448,670                    | _                           | _                                   | 448,670       | 447,547       |
| & permits   | 05,020                            | 50,5  |                                       |                           |                         | 223,207                          | ,.,                        |                             |                                     | 0,0 / 0       | ,             |
| Land sales/development                                | _                                 | _   | _                                     | _                         | _                       | _                                | _                          | 272,110                     | _                                   | 272,110       | 135,460       |
| Other revenue   | 180,213                           | -   | -                                     | -                         | 22,200                  | -                                | 202,413                    | 272,110                     | -                                   | 202,413       | 242,865       |
| Other revenue   | 15,189,681                        | 50,443                                      | 38,998                                | 371,552                   | 963,775                 | 972,102                          | 17,586,551                 | 272,110                     | 3,544,831                           | 21,403,492    | 14,102,364    |
|   | 13,107,001                        | 30,113                                      | 30,770                                | 371,332                   | 703,773                 | 772,102                          | 17,300,331                 | 272,110                     | 3,344,031                           | 21,103,172    | 14,102,504    |
| Expense   |                                   |   | 400 400                               |                           |                         |                                  |                            |                             |                                     |               |               |
| Wages and benefits                                    | 1,051,920                         | 435,055                                     | 408,430                               | 2,051,197                 | 324,779                 | -                                | 4,271,381                  | -                           | 578,611                             | 4,849,992     | 4,913,628     |
| Mayor and Council                                     | 171,382                           | -   | -                                     | -                         | -                       | -                                | 171,382                    | -                           | -                                   | 171,382       | 162,176       |
| Office materials and supplies                         | 207,154                           | 130,362                                     | 22,956                                | 152,909                   | 211,013                 | -                                | 724,394                    | -                           | 300,049                             | 1,024,443     | 980,877       |
| Repairs and maintenance                               | -                                 | 14,911                                      | 236,968                               | 163,694                   | -                       | -                                | 415,573                    | -                           | 755,194                             | 1,170,767     | 848,774       |
| Contracted services                                   | 188,219                           | -   | 926,314                               | -                         | -                       | 1,260,076                        | 2,374,609                  | -                           | 96,884                              | 2,471,493     | 1,867,873     |
| Management fees                                       | (278,000)                         | -   | -                                     | -                         | -                       | -                                | (278,000)                  | _                           | 250,000                             | (28,000)      | (28,000       |
| Interest on long-term debt                            | - '                               | -   | -                                     | -                         | -                       | -                                |                            | -                           | 368,686                             | 368,686       | 433,695       |
| Grants  | 203,721                           | _   | _                                     | -                         | _                       | -                                | 203,721                    | _                           | <u>-</u>                            | 203,721       | 179,274       |
| Cost of sales   | <u>-</u> ´                        | _   | -                                     | _                         | _                       | -                                |                            | 221,276                     | -                                   | 221,276       | 128,494       |
| Prov. for allowances (recov.)                         | _                                 | _   | _                                     | _                         | _                       | -                                | _                          |                             | _                                   | -             | 8,290         |
| Utilities - electricity                               | 56,412                            | 43,754                                      | 997                                   | 718.624                   | _                       | _                                | 819,787                    | _                           | 732,307                             | 1,552,094     | 1,804,676     |
| Utilities - fuel                                      | 63,565                            | 45,419                                      | _                                     | 451,494                   | _                       | _                                | 560,478                    | _                           | 389,157                             | 949,635       | 919,049       |
| Utilities - water and sewer                           | 1,727                             | 3,942                                       | _                                     | 52,006                    | _                       | _                                | 57,675                     | _                           | 334                                 | 58,009        | 91,904        |
| Vehicle O&M   | - 1,727                           | 20,564                                      | 17,681                                | 19,823                    | _                       | _                                | 58,068                     | _                           | 38,953                              | 97,021        | 93,210        |
| Insurance   | 206,003                           | 20,304                                      |                                       | 17,025                    | _                       | _                                | 206,003                    | _                           | -                                   | 206,003       | 239,349       |
| Interest  | 43,743                            |   |                                       |                           |                         |                                  | 43,743                     |                             |                                     | 43,743        | 55,797        |
| Contribution agreement                                | 87,858                            | -   | -                                     | 23,973                    | 94,060                  | -                                | 205,891                    | -                           | -                                   | 205,891       | 132,267       |
| AEET  | 07,030                            | -   | -                                     | 23,973                    | 23,267                  | -                                | 23,267                     | -                           | -                                   | 23,267        | 158,340       |
|   | 4 (25 271                         | -   | -                                     | -                         | 23,207                  | -                                |                            | -                           | -                                   |               | 136,340       |
| Covid-19 expenses Great Northern Arts Festival        | 4,625,371                         | -   | -                                     | -                         | -                       | -                                | 4,625,371                  | -                           | -                                   | 4,625,371     | 804           |
| Great Northern Arts Festival                          | 6,629,075                         | 694,007                                     | 1,613,346                             | 3,633,720                 | 653,119                 | 1,260,076                        | 14,483,343                 | 221,276                     | 3,510,175                           | 18,214,794    | 12,990,477    |
| Excess (deficiency) of                                | 0,027,073                         | 071,007                                     | 1,013,340                             | 5,055,720                 | 000,117                 | 1,200,070                        | 11,100,010                 | 221,270                     | 5,510,175                           | 10,211,771    | -2,2,2,0,177  |
| revenue over expenses<br>before amortization          | 8,560,606                         | (643,564)                                   | (1,574,348)                           | (3,262,168)               | 310,656                 | (287,974)                        | 3,103,208                  | 50,834                      | 34,656                              | 3,188,698     | 1,111,887     |
| Gain (loss) on disposition of tangible capital assets | -                                 | -   | -                                     | -                         | -                       | -                                | -                          | -                           | -                                   | -             | (212,593)     |
| Government transfers capital                          | -                                 | -   | -                                     | -                         | -                       | -                                | -                          | -                           | 1,074,182                           | 1,074,182     | 4,747,593     |
| Amortization  | (188,046)                         | (117,908)                                   | (764,665)                             | (703,044)                 | -                       | (37,246)                         | (1,810,909)                | -                           | (1,432,419)                         | (3,243,328)   | (3,410,043    |
| Excess (deficiency) of revenue over expenses          | \$ 8,372,560                      | \$ (761,472)                                | \$ (2,339,013)                        | \$ (3,965,212)            | \$ 310,656              | \$ (325,220)                     | \$ 1,292,299               | \$ 50,834                   | \$ (323,581) \$                     | 1,019,552 \$  | 2,236,844     |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, GENERAL GOVERNMENT SERVICES FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3a)

|  | Budget<br>2020  | Actual<br>2020  | Actual<br>2019  |
|--|-----------------|-----------------|-----------------|
| Revenues   |                 |                 |                 |
| Property taxes   | \$<br>5,861,367 | \$<br>5,756,210 | \$<br>5,710,676 |
| User fees and sales of goods                                     | 233,500         | 219,948         | 10,460          |
| Government transfers   | 7,282,543       | 8,975,835       | 3,089,533       |
| Fines, penalties and interest                                    | 28,000          | (7,545)         | 164,973         |
| Development levies, licenses and permits                         | 61,500          | 65,020          | 102,948         |
| Other revenue  | 65,000          | 180,213         | 85,125          |
|  | 13,531,910      | 15,189,681      | 9,163,715       |
| Expenses   |                 |                 |                 |
| Wages and benefits   | 1,060,981       | 1,051,920       | 983,873         |
| Mayor and council  | 182,552         | 171,382         | 162,176         |
| Office materials and supplies                                    | 212,500         | 207,154         | 204,796         |
| Repairs and maintenance  | 4,000           | -               | 666             |
| Contracted services  | 199,000         | 188,219         | 266,772         |
| Management Fees  | (278,000)       | (278,000)       | (278,000)       |
| Grants   | 171,980         | 203,721         | 179,274         |
| Cost of sales  | -               | <u>-</u>        | -               |
| Provision for allowances   | 5,000           | -               | 8,290           |
| Utilities - electricity  | 59,000          | 56,412          | 58,226          |
| Utilities - fuel   | 65,000          | 63,565          | 57,628          |
| Utilities - water and sewage                                     | 2,000           | 1,727           | 1,762           |
| Vehicle O & M  | -               | <u>-</u>        | <u>-</u>        |
| Insurance  | 215,000         | 206,003         | 239,349         |
| Interest   | 41,800          | 43,743          | 55,797          |
| Contribution agreement and other expense                         | 167,000         | 87,858          | 78,361          |
| Covid-19 expenses  | 2,890,000       | 4,625,371       | <u>-</u>        |
| Great Northern Arts Festival                                     | -               | -               | 804             |
| Family Centre long term debt                                     | 138,500         | -               | -               |
|  | 5,136,313       | 6,629,075       | 2,019,774       |
| Excess (deficiency) of revenue over expenses before amortization | 8,395,597       | 8,560,606       | 7,143,941       |
| Amortization Loss on disposal of assets                          | -               | (188,046)       | (165,769)       |
| Excess of revenue over expenses                                  | \$<br>8,395,597 | \$<br>8,372,560 | \$<br>6,978,172 |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, PROTECTIVE SERVICES FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3b)

|   | Budget<br>2020  | Actual<br>2020  | Actual<br>2019  |
|---|-----------------|-----------------|-----------------|
| Revenues  |                 |                 |                 |
| User fees and sales of goods                            | \$<br>-         | \$<br>-         | \$<br>1,844     |
| Government transfers                                    | -               | -               | 68,000          |
| Development levies and permits                          | 41,000          | 50,443          | 25,955          |
|   | 41,000          | 50,443          | 95,799          |
| Expenses  |                 |                 |                 |
| Wages and benefits                                      | 490,547         | 435,055         | 440,949         |
| Office materials and supplies                           | 176,500         | 130,362         | 187,481         |
| Repairs and maintenance                                 | 13,500          | 14,911          | 10,243          |
| Utilities - electricity                                 | 47,000          | 43,754          | 45,845          |
| Utilities - fuel  | 47,500          | 45,419          | 44,143          |
| Utilities - water & sewage                              | 5,500           | 3,942           | 5,411           |
| Vehicle O & M   | 31,348          | 20,564          | 26,095          |
|   | 811,895         | 694,007         | 760,167         |
| Deficiency of revenue over expenses before amortization | (770,895)       | (643,564)       | (664,368)       |
| Amortization  | -               | (117,908)       | (132,864)       |
| Deficiency of revenue over expenses                     | \$<br>(770,895) | \$<br>(761,472) | \$<br>(797,232) |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, PUBLIC WORKS & TRANSPORTATION FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3c)

|  | Budget<br>2020    | Actual<br>2020    | Actual<br>2019    |
|--|-------------------|-------------------|-------------------|
| Revenues User fees and sales of goods Government transfers | \$<br>38,000      | \$<br>38,998      | \$<br>30,195      |
|  | 38,000            | 38,998            | 30,195            |
| Expenses   |                   |                   |                   |
| Wages and benefits   | 396,569           | 408,430           | 392,292           |
| Office materials and supplies                              | 26,150            | 22,956            | 35,453            |
| Repairs and maintenance                                    | 201,500           | 236,968           | 246,499           |
| Contracted services  | 756,000           | 926,314           | 716,048           |
| Utilities - electricity                                    | 500               | 997               | 613               |
| Vehicle O & M  | 11,600            | 17,681            | 12,849            |
|  | 1,392,319         | 1,613,346         | 1,403,754         |
| Deficiency of revenue over expenses before amortization    | (1,354,319)       | (1,574,348)       | (1,373,559)       |
| Amortization   | -                 | (764,665)         | (772,573)         |
| Deficiency of revenue over expenses                        | \$<br>(1,354,319) | \$<br>(2,339,013) | \$<br>(2,146,132) |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, RECREATION SERVICES FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3d)

|                                     | Budget<br>2020    | Actual<br>2020    | Actual<br>2019    |
|-------------------------------------|-------------------|-------------------|-------------------|
| Revenues                            |                   |                   |                   |
|                                     | \$<br>-           | \$<br>-           | \$<br>-           |
| User fees and sales of goods        | 300,200           | 222,568           | 497,502           |
| Government transfers                | 123,000           | 148,984           | 132,549           |
|                                     | 423,200           | 371,552           | 630,051           |
| Expenses                            |                   |                   |                   |
| Wages and benefits                  | 2,246,243         | 2,051,197         | 2,256,362         |
| Office materials and supplies       | 121,375           | 152,909           | 149,700           |
| Repairs and maintenance             | 144,500           | 163,694           | 151,032           |
| Contracted services                 | -                 | -                 | -                 |
| Management fees                     | -                 | -                 | -                 |
| Grants                              | _                 | -                 | -                 |
| Cost of sales                       | -                 | -                 | -                 |
| Provision for allowances            | -                 | -                 | -                 |
| Utilities - electricity             | 874,000           | 718,624           | 1,017,169         |
| Utilities - fuel                    | 453,500           | 451,494           | 433,412           |
| Utilities - water and sewage        | 87,100            | 52,006            | 84,367            |
| Vehicle O & M                       | 20,000            | 19,823            | 22,062            |
| Insurance                           | -                 | -                 | -                 |
| Interest                            | -                 | -                 | -                 |
| Contribution expense                | 43,000            | 23,973            | 22,537            |
|                                     | 3,989,718         | 3,633,720         | 4,136,641         |
| Deficiency of revenue over expenses |                   |                   |                   |
| before amortization                 | (3,566,518)       | (3,262,168)       | (3,506,590)       |
| Amortization                        | -                 | (703,044)         | (869,172)         |
| Deficiency of revenue over expenses | \$<br>(3,566,518) | \$<br>(3,965,212) | \$<br>(4,375,762) |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, ECONOMIC DEVELOPMENT FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3e)

|  | Budget<br>2020 | Actual<br>2020 | Actual<br>2019  |
|--|----------------|----------------|-----------------|
| Revenues   |                |                |                 |
| User fees and sales of goods                                     | \$<br>16,975   | \$<br>19,845   | \$<br>52,299    |
| Government transfers   | 1,155,372      | 921,730        | 57,801          |
| Other revenue  | 22,000         | 22,200         | 157,740         |
|  | 1,194,347      | 963,775        | 267,840         |
| Expenses   |                |                |                 |
| Wages and benefits   | 318,494        | 324,779        | 356,271         |
| Office materials and supplies                                    | 219,250        | 211,013        | 227,398         |
| Utilities - electricity  | 2,000          | -              | -               |
| Utilities - fuel   | 4,500          | -              | -               |
| Utilities - water and sewage                                     | 325            | -              | -               |
| Contribution agreements  | 50,000         | 94,060         | 31,369          |
| Arctic Energy & Emerging Technologies Conference                 | 22,700         | 23,267         | 158,340         |
|  | 617,269        | 653,119        | 773,378         |
| Excess (deficiency) of revenue over expenses before amortization | 577,078        | 310,656        | (505,538)       |
| Amortization   | -              | -              | -               |
| Excess (deficiency) of revenue over expenses                     | \$<br>577,078  | \$<br>310,656  | \$<br>(505,538) |

## TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, ENVIRONMENTAL SERVICES FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3f)

|  |    | Budget<br>2020     |    | Actual<br>2020     | Actual<br>2019 |                    |
|--|----|--------------------|----|--------------------|----------------|--------------------|
| Revenues   | Ф  | 500.000            | Φ. | (20.005            | Ф              | 105 200            |
| User fees and sales of goods Development levies, licenses and fees | \$ | 500,000<br>325,000 | \$ | 638,895<br>333,207 | \$             | 195,290<br>318,644 |
|  |    | 825,000            |    | 972,102            |                | 513,934            |
| Expenses   |    |                    |    |                    |                |                    |
| Repairs and maintenance  |    | 8,850              |    | -                  |                | 837                |
| Contracted services  |    | 982,200            |    | 1,260,076          |                | 821,020            |
|  |    | 991,050            |    | 1,260,076          |                | 821,857            |
| Deficiency of revenue over expenses                                |    |                    |    |                    |                |                    |
| before amortization  |    | (166,050)          |    | (287,974)          |                | (307,923)          |
| Amortization   |    | -                  |    | (37,246)           |                | (37,246)           |
| Deficiency of revenue over expenses                                | \$ | (166,050)          | \$ | (325,220)          | \$             | (345,169)          |

## TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, LAND DEVELOPMENT FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3g)

|   | Budget<br>2020 | Actual<br>2020 | Actual<br>2019 |  |
|---|----------------|----------------|----------------|--|
| Revenues<br>Land sales and leases                   | \$<br>272,000  | \$<br>272,110  | \$<br>135,460  |  |
|   | 272,000        | 272,110        | 135,460        |  |
| Expenses<br>Cost of sales                           | 221,200        | 221,276        | 128,494        |  |
|   | 221,200        | 221,276        | 128,494        |  |
| Excess of revenue over expenses before amortization | 50,800         | 50,834         | 6,966          |  |
| Amortization  | -              | -              | -              |  |
| Excess of revenue over expenses                     | \$<br>50,800   | \$<br>50,834   | \$<br>6,966    |  |

TOWN OF INUVIK SCHEDULE OF REVENUE AND EXPENSES, WATER & SEWAGE SERVICES FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 3h)

|  | Budget<br>2020  | Actual<br>2020  | Actual<br>2019  |
|--|-----------------|-----------------|-----------------|
| Revenues                                     |                 |                 |                 |
| User fees and sales of goods                 | \$<br>1,906,500 | \$<br>2,000,983 | \$<br>1,957,370 |
| Government transfers - operations            | 1,888,000       | 1,543,848       | 1,308,000       |
|  | 3,794,500       | 3,544,831       | 3,265,370       |
| Expenses                                     |                 |                 |                 |
| Wages and benefits                           | 562,635         | 578,611         | 483,880         |
| Office materials and supplies                | 206,600         | 300,049         | 176,049         |
| Repairs and maintenance                      | 378,500         | 755,194         | 439,497         |
| Contracted services                          | 125,000         | 96,884          | 64,033          |
| Management fees                              | 250,000         | 250,000         | 250,000         |
| Interest on long-term debt                   | 385,000         | 368,686         | 433,695         |
| Utilities - electricity                      | 725,000         | 732,307         | 682,823         |
| Utilities - fuel                             | 415,000         | 389,157         | 383,867         |
| Utilities - water and sewer                  | 250             | 334             | 364             |
| Vehicle O & M                                | 25,280          | 38,953          | 32,203          |
| WTP long term debt repayment                 | 800,000         | -               | -               |
|  | 3,873,265       | 3,510,175       | 2,946,411       |
| Excess (deficiency) of revenue over expenses |                 |                 |                 |
| before amortization                          | (78,765)        | 34,656          | 318,959         |
| Amortization                                 | -               | (1,432,419)     | (1,432,419)     |
| Government transfers - capital               | 1,401,700       | 1,074,182       | 4,747,593       |
| Loss on disposal of assets                   | -               | -               | (212,593)       |
| Excess (deficiency) of revenue over expenses | \$<br>1,322,935 | \$<br>(323,581) | \$<br>3,421,540 |

## TOWN OF INUVIK SCHEDULE OF GOVERNMENT TRANSFERS FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 4)

|  | Budget<br>2020   | Actual<br>2020   | Actual<br>2019 |             |
|--|------------------|------------------|----------------|-------------|
| Territorial transfers                            |                  |                  |                |             |
| Municipal & Community Affairs                    |                  |                  |                |             |
| Formula based funding                            | \$<br>2,627,000  | \$<br>2,627,000  | \$             | 2,627,000   |
| Water sewer subsidy program                      | 1,308,000        | 1,308,000        |                | 1,308,000   |
| Infrastructure (Capital Block Funding)           | 1,417,303        | 1,491,000        |                | 1,491,000   |
| CWWF Funding                                     | -                | 82,025           |                | 2,029,593   |
| Canada-NWT Gas Tax Funding                       | 1,380,000        | 1,359,000        |                | 2,718,000   |
| Senior Citizens Tax Grant                        | 84,240           | 95,969           |                | 80,948      |
| Recreation funding                               | 43,000           | 53,750           |                | 47,487      |
| Highway Rescue funding                           | -                | -                |                | 68,000      |
| Small Communities Employment program             | 264,000          | 206,375          |                | 204,858     |
| Covid-19 reimbursement                           | 2,890,000        | 5,082,758        |                | -           |
|  | 10,013,543       | 12,305,877       |                | 10,574,886  |
| Transfer from (to) deferred revenue              | _                | (875,560)        |                | (1,314,274) |
| ECE Library contribution                         | 49,000           | 61,000           |                | 63,574      |
| Literacy Funding                                 | 15,000           | 23,000           |                | 15,000      |
| Other agreements and grants                      | 36,000           | 36,322           |                | 64,289      |
| Government of Canada - CERRC Bioheat             | 601,700          | 213,157          |                | -           |
| CanNor - Chief Jim Koe Park Enhancement          | 475,000          | 351,250          |                | -           |
| Heritage Canada - Chief Jim Koe Park Enhancement | 660,372          | 549,533          |                | -           |
|  | 1,837,072        | 358,702          |                | (1,171,411) |
| Total government transfers                       | \$<br>11,850,615 | \$<br>12,664,579 | \$             | 9,403,475   |

TOWN OF INUVIK SCHEDULE OF GAS TAX PROGRAM FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 5)

|   | 2005 to<br>2012 | 2013        | 2014    | 2015    | 2016      | 2017      | 2018      | 2019         | 2020         | Cumulative<br>Total |
|---|-----------------|-------------|---------|---------|-----------|-----------|-----------|--------------|--------------|---------------------|
| Funding                                     |                 |             |         |         |           |           |           |              |              |                     |
| Opening Balance                             | \$ -            | \$ -        | \$ -    | \$ -    | \$ -      | \$ -      | \$ -      | \$ 57,514    | \$ 1,395,640 | \$ -                |
| Annual Allocation                           | 5,307,460       | 964,973     | 964,973 | 965,000 | 1,264,000 | 1,264,000 | 1,359,000 | 2,718,000    | 1,359,000    | 16,166,406          |
| Interest earned                             | -               | -           | -       | -       | -         | -         | -         | -            | 12,321       | 12,321              |
|   | 5,307,460       | 964,973     | 964,973 | 965,000 | 1,264,000 | 1,264,000 | 1,359,000 | 2,775,514    | 2,766,961    | 16,178,727          |
| Eligible project expenses                   |                 |             |         |         |           |           |           |              |              |                     |
| Rec centre energy upgrade project           | 60,000          | -           | -       | -       | -         | -         | -         | -            | -            | 60,000              |
| Water treatment plant (inc. debt repayment) | -               | -           | -       | 884,151 | 1,264,000 | 1,264,000 | 1,100,981 | 1,233,696    | 800,000      | 6,546,828           |
| Utilidor replacements                       | 5,247,460       | 964,973     | 964,973 | 80,849  | -         | -         | -         | -            | 178,251      | 7,436,506           |
| MSC front entrance upgrade                  | -               | -           | -       | -       | -         | -         | 190,286   | 57,514       | -            | 247,800             |
| MSC ice plant condenser                     | -               | -           | -       | -       | -         | -         | 10,219    | -            | -            | 10,219              |
| Waste water mixer motors                    | -               | -           | -       | -       | -         | -         | -         | 46,490       | -            | 46,490              |
| Beynat road upgrade                         | -               | -           | -       | -       | -         | -         | -         | 42,174       | -            | 42,174              |
| SCADA system                                | -               | -           | -       | -       | -         | -         | -         | -            | 36,597       | 36,597              |
|   | 5,307,460       | 964,973     | 964,973 | 965,000 | 1,264,000 | 1,264,000 | 1,301,486 | 1,379,874    | 1,014,848    | 14,426,614          |
| Deferred Revenue                            | \$ -            | <b>\$</b> - | \$ -    | \$ -    | \$ -      | \$ -      | \$ 57,514 | \$ 1,395,640 | \$ 1,752,113 | \$ 1,752,113        |

## TOWN OF INUVIK SCHEDULE OF COMMUNITY PUBLIC INFRASTRUCTURE FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 6)

For the year ended December 31

|                                 | 2005 to<br>2012 | 2013      | 2014      | 2015      | 2016      | 2017      | 2018       | 2019       | 2020       | Cumulative<br>Total |
|---------------------------------|-----------------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|---------------------|
| Funding                         |                 |           |           |           |           |           |            |            |            |                     |
| Opening balance                 | \$ -            | \$ -      | \$ -      | S -       | \$ -      | \$ -      | \$ 787,785 | \$ 239,286 | \$ 215,434 | _                   |
| Annual allocation               | 4,923,790       | 1,231,000 | 1,231,000 | 1,231,000 | 1,231,000 | 1,231,000 | 1,231,000  | 1,491,000  | 1,491,000  | \$15,291,790        |
| Interest earned                 | <del>-</del>    | -         | -         | -         | -         | -         | -          | -          | 2,997      | 2,997               |
|                                 | 4,923,790       | 1,231,000 | 1,231,000 | 1,231,000 | 1,231,000 | 1,231,000 | 2,018,785  | 1,730,286  | 1,709,431  | 15,294,787          |
| Eligible project expenses       |                 |           |           |           |           |           |            |            |            |                     |
| Water and waste water utilidor  | 2,580,000       | 551,000   | 551,000   | 176,667   | -         | -         | -          | 22,721     | -          | 3,881,388           |
| New water treatment plant       | -               | -         | -         | -         | 635,472   | -         | -          | -          | -          | 635,472             |
| CWWF sewer outfall              | -               | -         | -         | -         | -         | 203,626   | 633,497    | 808,827    | -          | 1,645,950           |
| CWWF 2nd water tank             | -               | -         | -         | -         | -         | 23,438    | 277,288    | 162,712    | 8,780      | 472,218             |
| Roads                           | 2,193,790       | 300,000   | 100,000   | 352,139   | 30,000    | 119,785   | -          | -          | -          | 3,095,714           |
| Sidewalks                       | -               | -         | -         | -         | 247,596   | -         | -          | -          | 11,984     | 259,580             |
| Fire Dept. pumper truck         | -               | -         | -         | 424,795   | -         | -         | -          | -          | -          | 424,795             |
| Fire Dept. vehicle & equipment  | -               | -         | -         | 44,334    | 12,993    | -         | -          | -          | -          | 57,327              |
| Fire Dept. special ops. trailer | -               | -         | -         | -         | -         | 19,645    | -          | -          | -          | 19,645              |
| Public Works Dept vehicle       | -               | -         | -         | -         | 47,198    | -         | -          | -          | -          | 47,198              |
| Street sweeper                  | -               | -         | 236,445   | -         | -         | -         | -          | -          | -          | 236,445             |
| MSC LED lighting                | -               | -         | 190,803   | -         | -         | -         | -          | -          | -          | 190,803             |
| MSC equipment                   | -               | -         | =         | 118,840   | 34,528    | 68,160    | -          | -          | -          | 221,528             |
| MSC card system                 | -               | _         | -         | =         | 73,755    | _         | -          | -          | _          | 73,755              |
| MSC microturbines               | -               | -         | -         | -         | 63,339    | _         | -          | -          | -          | 63,339              |
| MSC electrical upgrades         | -               | -         | -         | -         |           | 6,437     | 534,133    | 5,028      | -          | 545,598             |
| MSC entrance upgrades           | -               | -         | -         | -         | -         | 2,124     | =          | 124,145    | -          | 126,269             |
| Ice plant compressor            | -               | -         | -         | -         | 57,909    |           | -          | <u>-</u>   | -          | 57,909              |
| Playground improvements         | -               | _         | _         | 61,231    |           | _         | _          | _          | _          | 61,231              |
| Town Hall upgrades              | -               | _         | 152,752   | 52,994    | 16,425    | _         | _          | _          | _          | 222,171             |
| Library roof & improvements     | 150,000         | _         | -         | -         | 11,785    | _         | _          | _          | _          | 161,785             |
| Garbage bins                    | -               | _         | _         | _         | -         | _         | 142,103    | 94,606     | 102,152    | 338,861             |
| Youth Centre sewage tank        | _               | _         | _         | _         | _         | _         | 46,306     | -          | -          | 46,306              |
| Tourism Gateway/welcome sign    | _               | -         | _         | -         | _         | _         | 101,069    | 19,480     | _          | 120,549             |
| MSC Ice plant condenser         | -               | _         | _         | -         | _         | _         | 38,000     | -          | _          | 38,000              |
| Public works steamer            | _               | -         | _         | -         | _         | _         | -          | 62,930     | -          | 62,930              |
| Conference equipment            | -               | _         | _         | -         | _         | _         | _          | 37,124     | 30,337     | 67,461              |
| Inspection cameras/monitor      | -               | _         | _         | -         | _         | _         | _          | 17,797     | -          | 17,797              |
| MSC forklifts                   | -               | -         | -         | -         | -         | -         | -          | 48,920     | -          | 48,920              |
| Subtotal                        | 4,923,790       | 851,000   | 1,231,000 | 1,231,000 | 1,231,000 | 443,215   | 1,772,396  | 1,404,290  | 153,253    | 13,240,944          |

## TOWN OF INUVIK SCHEDULE OF COMMUNITY PUBLIC INFRASTRUCTURE (CONT.) FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 6)

For the year ended December 31

|  | 2005 to<br>2012 | 2013        | 2014      | 2015      | 2016      | 2017       | 2018       | 2019       | 2020       | Cumulative<br>Total |
|--|-----------------|-------------|-----------|-----------|-----------|------------|------------|------------|------------|---------------------|
| Eligible project expenses, carry forward | 4,923,790       | 851,000     | 1,231,000 | 1,231,000 | 1,231,000 | 443,215    | 1,772,396  | 1,404,290  | 153,253    | 13,240,944          |
| Cargo/utility trailer                    | -               | -           | -         | -         | -         | -          | -          | 19,544     | 9,939      | 29,483              |
| Firehall engineering project             | -               | -           | -         | -         | -         | -          | -          | 2,819      | -          | 2,819               |
| Tent                                     | -               | -           | -         | -         | -         | -          | -          | 7,634      | -          | 7,634               |
| MSC wireless upgrades                    | -               | -           | -         | -         | -         | -          | -          | 19,370     | -          | 19,370              |
| Pound outdoor fencing                    | -               | -           | -         | -         | -         | -          | -          | 29,009     | -          | 29,009              |
| MSC pool repairs                         | -               | -           | -         | -         | -         | -          | -          | -          | 63,963     | 63,963              |
| Homeless shelter roof                    | -               | -           | -         | -         | -         | -          | -          | -          | 27,900     | 27,900              |
| Chief Jim Koe Park upgrades              | -               | -           | -         | -         | -         | -          | -          | -          | 657,445    | 657,445             |
| Network server                           | -               | -           | -         | -         | -         | -          | -          | -          | 33,770     | 33,770              |
| Firehall kitchen                         | -               | -           | -         | -         | -         | -          | -          | -          | 4,617      | 4,617               |
| Phone system upgrade                     | -               | -           | -         | -         | -         | -          | -          | -          | 6,571      | 6,571               |
| Capital expenditures & other             | -               | 380,000     | =         | -         | -         | -          | 7,103      | 32,186     | 2,135      | 421,424             |
|  | 4,923,790       | 1,231,000   | 1,231,000 | 1,231,000 | 1,231,000 | 443,215    | 1,779,499  | 1,514,852  | 959,593    | 14,544,949          |
| Deferred Revenue                         | \$ -            | <b>\$</b> - | \$ -      | \$ -      | \$ -      | \$ 787,785 | \$ 239,286 | \$ 215,434 | \$ 749,838 | \$ 749,838          |

## TOWN OF INUVIK SCHEDULE OF SMALL COMMUNITIES FUND PROGRAM FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 7)

| Funding   | 2016          |          | 2017             | 2018 2019 |             | 2019 | 2020        | Cumulative<br>Total |    |                     |
|---|---------------|----------|------------------|-----------|-------------|------|-------------|---------------------|----|---------------------|
| Opening balance<br>Annual allocation<br>Interest earned                 | \$<br>3,531,2 | \$<br>61 | -<br>364,40<br>- | \$        | -<br>-<br>- | \$   | -<br>-<br>- | \$<br>-<br>-<br>-   | \$ | -<br>3,895,666<br>- |
|   | 3,531,2       | 61       | 364,40           | )5        | -           |      | -           | -                   |    | 3,895,666           |
| Eligible project<br>expenditures<br>Water and waste<br>water - utilidor | 3,531,2       | 61       | 364,40           | )5        | -           |      | -           | -                   |    | 3,895,666           |
|   | 3,531,2       | 61       | 364,40           | )5        | -           |      | -           | -                   |    | 3,895,666           |
| Excess (deficiency)<br>of revenue over<br>expenditures                  | \$<br>-       | \$       | -                | \$        | -           | \$   | -           | \$<br>-             | \$ | -                   |

## TOWN OF INUVIK SCHEDULE OF SALARIES, HONORARIA & TRAVEL FOR THE YEAR ENDED DECEMBER 31, 2020 (SCHEDULE 8)

| Position           | Salary        |    | Honoraria |    | Travel<br>Expenses |  |
|--------------------|---------------|----|-----------|----|--------------------|--|
| Mayor              |               |    |           |    |                    |  |
| Natasha Kulikowski | \$<br>107,926 | \$ | -         | \$ | -                  |  |
| Councillors        |               |    |           |    |                    |  |
| Steve Baryluk      | -             |    | 7,530     |    | -                  |  |
| Clarence Wood      | -             |    | 7,875     |    | -                  |  |
| Alana Mero         | -             |    | 6,000     |    | -                  |  |
| Kurt Wainman       | -             |    | 3,900     |    | -                  |  |
| Gary McBride       | -             |    | 7,800     |    | -                  |  |
| Paul MacDonald     | -             |    | 7,455     |    | -                  |  |
| Dez Loreen         | -             |    | 4,800     |    | -                  |  |
| Raygan Solotki     | -             |    | 6,000     |    | -                  |  |
|                    | \$<br>107,926 | \$ | 51,360    | \$ | -                  |  |

## TOWN OF INUVIK SCHEDULE OF CLEAN WATER AND WASTE WATER PROGRAM FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 9)

|                            |    | 2017         |     | 2018      |    | 2019           |    | 2020   | Cumulative |
|----------------------------|----|--------------|-----|-----------|----|----------------|----|--------|------------|
| Funding                    | ф  |              | Ф   |           | Ф  |                | ф  | ·      | h          |
| Opening balance            | \$ | -            | . 3 | - 207 194 | \$ | 2 020 647      | \$ | - 3    | 0.000.052  |
| Annual Allocation          |    | 681,196      | )   | 6,207,184 |    | 2,029,647      |    | 82,025 | 9,000,052  |
| Interest earned            |    | -            |     | -         |    | -              |    | -      | -          |
|                            |    | 681,196      | )   | 6,207,184 |    | 2,029,647      |    | 82,025 | 9,000,052  |
|                            |    | -            |     | -         |    | -              |    | -      | -          |
| Sewage outfall replacement |    | 610,882      | 2   | 5,265,635 |    | 1,541,510      |    | 82,025 | 7,500,052  |
| Second water tank          |    | 70,314       | ļ.  | 941,549   |    | 488,137        |    | -      | 1,500,000  |
|                            |    | -<br>681,196 | Ó   | 6,207,184 |    | -<br>2,029,647 |    | 82,025 | 9,000,052  |
| Excess (deficiency) of     |    |              |     |           |    |                |    |        |            |
| revenue over expenses      | \$ | -            | \$  | -         | \$ | -              | \$ | - 5    | -          |

## **TOWN OF INUVIK**

# SCHEDULE OF GOVERNMENT OF CANADA - CANNOR IDEANorth - Canadian Experience Fund - Chief Jim Koe Park FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 10)

|                             | 2019             | 2020       | Cumulative |
|-----------------------------|------------------|------------|------------|
| Funding                     |                  |            |            |
| Opening balance             | \$<br>- \$       | 157,144 \$ | -          |
| Annual Allocation           | 157,144          | 194,106    | 351,250    |
| Interest earned             | =                | -          | =          |
|                             | 157,144          | 351,250    | 351,250    |
|                             | -                | -          | -          |
| Chief Jim Koe Park upgrades | -                | 351,250    | 351,250    |
|                             | -                | -          | -          |
|                             | -                | 351,250    | 351,250    |
| Deferred revenue            | \$<br>157,144 \$ | - \$       | =          |

## **TOWN OF INUVIK**

## SCHEDULE OF GOVERNMENT OF CANADA - MINISTER FOR CANADIAN HERITAGE Chief Jim Koe Park - Special Events Pavilion FOR THE YEAR ENDED DECEMBER 31, 2020

(Schedule 11)

|                             | 2020       | Cumulative |
|-----------------------------|------------|------------|
| Funding                     |            |            |
| Opening balance             | \$<br>- \$ |            |
| Annual Allocation           | 549,533    | 549,533    |
| Interest earned             | =          | -          |
|                             | 549,533    | 549,533    |
|                             | -          | -          |
| Chief Jim Koe Park pavilion | 549,533    | 549,533    |
| •                           | -          | -          |
|                             | 549,533    | 549,533    |
| Deferred revenue            | \$<br>- \$ | _          |

## TOWN OF INUVIK SCHEDULE OF WATER AND SEWAGE DATA FOR THE YEAR ENDED DECEMBER 31, 2020 (Schedule 12)

| Water | and | Sewage | Rates: |
|-------|-----|--------|--------|
|       |     |        |        |

| Economic Rate                                   | \$0.00782/L |
|---|-------------|
| Residential Rate                                | \$0.00578/L |
| Commercial Rate                                 | \$0.00782/L |
| Public Sector (including local government) Rate | \$0.01112/L |

By-Law #2643/UTIL/20

## Water and Sewage Costs (dollars)

| Total Water & Sewage Costs        | Total Budgeted Costs Used              |
|-----------------------------------|--|
| for 2020 per Financial statements | For Calculating Economic Rate (Note 1) |
| \$ 3,510,175                      | \$ 3,873,265                           |

#### Water and Sewage Revenue:

| Total Water & Sewage Revenue<br>\$ 2,000,983 | Revenue -Residential \$ 1,025,752 |
|--|-----------------------------------|
| Revenue - Public Sector                      | Revenue - Commercial              |
| \$ 789,383                                   | \$ 185,848                        |

## Water and Sewage Consumption (in litres)

| Actual Volume of Water Consumed |  |
|---------------------------------|--|
| in 2020 (billed in litres)      |  |
| 273,110,000                     |  |

| Total Budgeted Consumption               |
|--|
| for Calculating Economic Rate(in litres) |
| 258,546,322                              |

| Actual Consumption - Residential |
|----------------------------------|
| (in litres)                      |
| 171,380,000                      |

Actual Consumption -Commercial (in litres) 22,719,000

Actual Consumption - Public Sector (in litres) 79,011,000

#### Note:

- 1. Budgets are the projections used for calculating Economic Rate and are unaudited. Consumption amounts are unaudited.
- 2. Town internal water and sewer charges (revenue) have been eliminated for consolidation purposes.