



Town of Inuvik

**2022 Final  
Operating and Capital Budget**

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Town of Inuvik

# 2022 Final Operating Budget

**Town Of Inuvik  
Final Operating Budget  
For The Year Ended December 31, 2022, 2023, 2024**

	<u>2020</u>	<u>2021</u>	<u>2021</u>	<u>2022</u>	<u>%</u>	<u>2023</u>	<u>%</u>	<u>2024</u>	<u>%</u>
	<u>Actuals</u>	<u>Budget</u>	<u>December 31</u>	<u>Budget</u>	<u>Variance</u>	<u>Forecast</u>	<u>Variance</u>	<u>Forecast</u>	<u>Variance</u>
<b>REVENUES</b>									
Administrative	\$ 12,420,942	\$ 7,766,073	\$ 7,823,917	\$ 7,841,193	1.0%	\$ 8,153,987	4%	\$ 8,387,726	3%
Protective Services	50,443	78,000	68,575	72,500	-7.1%	72,500	0%	72,500	0%
Public Works	38,998	20,000	20,000	25,000	25.0%	25,000	0%	25,000	0%
Environmental	972,102	465,000	545,014	655,000	40.9%	617,500	-6%	652,708	6%
Economic Development/Tourism	62,992	78,900	162,160	203,400	157.8%	152,500	-25%	152,500	0%
Utilities	3,308,983	3,300,413	3,418,904	3,468,866	5.1%	3,530,976	2%	3,594,991	2%
Recreation	301,941	312,920	277,477	356,000	13.8%	353,350	-1%	412,000	17%
Library	93,929	82,750	77,296	86,250	4.2%	85,755	-1%	85,760	0%
Land	272,110	135,500	208,252	9,500	-93.0%	9,500	0%	9,500	0%
Fiscal	3,579,839	3,487,000	3,806,137	3,496,000	0.3%	3,496,000	0%	3,496,000	0%
	<b>\$ 21,102,279</b>	<b>\$ 15,726,556</b>	<b>\$ 16,407,732</b>	<b>\$ 16,213,709</b>	<b>3%</b>	<b>\$ 16,497,068</b>	<b>2%</b>	<b>\$ 16,888,685</b>	<b>2%</b>
<b>EXPENSES</b>									
Administrative	\$ 7,597,301	\$ 3,134,143	\$ 3,239,439	\$ 3,121,677	-0.4%	\$ 3,211,966	3%	\$ 3,245,778	1%
Protective Services	689,390	772,030	740,782	849,047	10.0%	858,463	1%	883,642	3%
Public Works	1,494,096	1,405,670	1,548,110	1,549,582	10.2%	1,501,204	-3%	1,511,201	1%
Environmental	1,217,817	786,200	780,431	984,200	25.2%	984,200	0%	984,200	0%
Economic Development/Tourism	653,119	526,205	542,003	663,009	26.0%	749,677	13%	767,728	2%
Utilities	3,329,789	3,082,864	3,123,493	3,080,506	-0.1%	3,027,034	-2%	3,052,428	1%
Recreation	3,085,539	3,521,014	2,861,003	3,514,045	-0.2%	3,626,403	3%	3,679,476	2%
Library	453,883	445,944	420,859	440,674	-1.2%	477,213	8%	487,964	2%
Land	221,276	111,300	173,327	100	-99.9%	100	0%	100	0%
Fiscal	943,429	808,000	810,140	801,000	-0.9%	801,000	0%	801,000	0%
	<b>\$ 19,685,639</b>	<b>\$ 14,593,370</b>	<b>\$ 14,239,585</b>	<b>\$ 15,003,840</b>	<b>3%</b>	<b>\$ 15,237,260</b>	<b>2%</b>	<b>\$ 15,413,516</b>	<b>1%</b>
<b>Surplus / (Deficit)</b>	<b>\$ 1,416,640</b>	<b>\$ 1,133,186</b>	<b>\$ 2,168,147</b>	<b>\$ 1,209,869</b>	<b>7%</b>	<b>\$ 1,259,808</b>	<b>4%</b>	<b>\$ 1,475,169</b>	<b>17%</b>
Net Transfers to Capital Expenditures	342,518	1,133,186	1,815,527	1,209,869	-	2,527,532	4	2,593,690	(6)
	<b>\$ 342,518</b>	<b>\$ 1,133,186</b>	<b>\$ 1,815,527</b>	<b>\$ 1,209,869</b>	<b>7%</b>	<b>\$ 2,527,532</b>	<b>109%</b>	<b>\$ 2,593,690</b>	
<b>Surplus (Deficit) after Transfers</b>	<b>\$ 1,074,122</b>	<b>\$ (0)</b>	<b>\$ 352,620</b>	<b>\$ (0)</b>	<b>-31%</b>	<b>\$ (1,267,724)</b>	<b>0%</b>	<b>\$ (1,118,521)</b>	<b>\$ 0</b>
<b>Amortization</b>	<b>\$ 1,810,909</b>	<b>\$ 1,890,000</b>	<b>\$ 1,870,836</b>	<b>\$ 1,870,836</b>	<b>-1%</b>	<b>\$ 1,870,836</b>	<b>0%</b>	<b>\$ -</b>	<b>-100%</b>



Town of Inuvik

# **Department 10 Administrative**

**Department 10 Summary  
ADMINISTRATIVE**

The Administrative Department includes Council and General Administration. Council provides strategic direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provides services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 6 employees and the Accounts Receivable/Utilities Officer who is budgeted under Department 60.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
Total Administrative Revenue	\$ 12,382,322	\$ 7,675,623	\$ 7,689,352	\$ 7,803,593	\$ 8,116,387	\$ 8,350,126
Total Building/Development Revenue	38,620	90,450	134,565	37,600	37,600	37,600
<b>Total Revenue</b>	<b>\$ 12,420,942</b>	<b>\$ 7,766,073</b>	<b>\$ 7,823,917</b>	<b>\$ 7,841,193</b>	<b>\$ 8,153,987</b>	<b>\$ 8,387,726</b>
<b>Expenditures:</b>						
Legislative Expenses	\$ 203,569	\$ 206,370	\$ 191,058	\$ 222,560	\$ 232,444	\$ 242,864
Gen. Administrative Expenses	7,393,732	2,927,773	3,048,381	2,899,117	2,979,522	3,002,913
<b>Total Expenditures</b>	<b>\$ 7,597,301</b>	<b>\$ 3,134,143</b>	<b>\$ 3,239,439</b>	<b>\$ 3,121,677</b>	<b>\$ 3,211,966</b>	<b>\$ 3,245,778</b>
<b>Net Budget Variance</b>	<b>\$ 4,823,641</b>	<b>\$ 4,631,930</b>	<b>\$ 4,584,478</b>	<b>\$ 4,719,516</b>	<b>\$ 4,942,021</b>	<b>\$ 5,141,948</b>

**Town of Inuvik  
Department 10 - Administrative**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Land Taxes	\$ 3,957,779	\$ 4,204,720	\$ 4,111,029	\$ 4,381,570	4.2%	\$ 4,535,355	3.5%	\$ 4,694,429	3.5%
Property Taxes - Education Portion	695,153	692,101	692,101	710,321	2.6%	710,321	0.0%	710,321	0.0%
Grants in Lieu - Federal	358,622	320,462	359,713	321,199	0.2%	332,456	3.5%	344,116	3.5%
Grants in Lieu - GNWT	1,368,446	1,447,597	1,422,927	1,488,425	2.8%	1,540,313	3.5%	1,594,460	3.5%
Grants in Lieu - NWT/PC	63,831	60,661	68,987	62,778	3.5%	64,977	3.5%	67,258	3.5%
Grants in Lieu - CBC	7,532	6,868	7,765	7,108	3.5%	7,356	3.5%	7,615	3.5%
Senior Citizen Tax Grant	95,969	98,535	109,360	101,794	3.3%	209,709	106.0%	216,028	3.0%
Administrative Recoveries	215,498	140,000	151,624	25,000	-82.1%	25,000	0.0%	25,000	0.0%
Tax Certificates	4,450	3,500	4,200	4,400	25.7%	4,400	0.0%	4,400	0.0%
Tax Penalties & Interest	-	7,545	135,000	150,000	11.1%	150,000	0.0%	150,000	0.0%
Business Licenses	26,400	18,000	27,925	27,000	50.0%	27,000	0.0%	27,000	0.0%
Education Tax	-	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Interest earned on Investments	24,913	25,000	31,925	40,000	60.0%	25,500	-36.3%	25,500	0.0%
Management Fee - Lotteries	28,000	28,000	28,000	28,000	0.0%	28,000	0.0%	28,000	0.0%
Management Fee - Utilities	250,000	250,000	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%
<b>Total Administrative Revenue</b>	<b>\$ 7,089,048</b>	<b>\$ 7,435,444</b>	<b>\$ 7,448,396</b>	<b>\$ 7,602,593</b>	<b>2.2%</b>	<b>\$ 7,915,387</b>	<b>4.1%</b>	<b>\$ 8,149,126</b>	<b>3.0%</b>
Development Permits	\$ 37,714	\$ 90,000	\$ 134,115	\$ 37,000	-58.9%	\$ 37,000	0.0%	\$ 37,000	0.0%
Moving & Demolition Permits	306	250	250	300	20.0%	300	0.0%	300	0.0%
Home Occupation Permits	600	200	200	300	50.0%	300	0.0%	300	0.0%
<b>Total Building/Development Revenue</b>	<b>\$ 38,620</b>	<b>\$ 90,450</b>	<b>\$ 134,565</b>	<b>\$ 37,600</b>	<b>-58.4%</b>	<b>\$ 37,600</b>	<b>0.0%</b>	<b>\$ 37,600</b>	<b>0.0%</b>
CA - Administration	\$ 4,141	\$ 34,179	\$ 30,263	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Small Community Employment Support	206,375	206,000	210,693	201,000	-2.4%	201,000	0.0%	201,000	0.0%
COVID-19 Recoveries	5,082,758	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Contribution Agreements</b>	<b>\$ 5,293,274</b>	<b>\$ 240,179</b>	<b>\$ 240,956</b>	<b>\$ 201,000</b>	<b>-16.3%</b>	<b>\$ 201,000</b>	<b>0.0%</b>	<b>\$ 201,000</b>	<b>0.0%</b>
<b>Total Revenue</b>	<b>\$ 12,420,942</b>	<b>\$ 7,766,073</b>	<b>\$ 7,823,917</b>	<b>\$ 7,841,193</b>	<b>1.0%</b>	<b>\$ 8,153,987</b>	<b>4.0%</b>	<b>\$ 8,387,726</b>	<b>2.9%</b>
<b>LEGISLATIVE EXPENSES</b>									
Mayors / Councillors Indemnity	\$ 141,982	\$ 137,075	\$ 132,569	\$ 141,997	3.6%	\$ 153,642	8.2%	\$ 156,062	1.6%
CPP/EI - Mayor & Councillors	4,923	7,757	5,193	7,697	-0.8%	7,936	3.1%	7,936	0.0%
Group Insurance	3,034	3,308	2,998	5,587	68.9%	5,587	0.0%	5,587	0.0%
Pension Plan	6,983	7,535	6,123	-	-100.0%	-	0.0%	-	0.0%
Northern Allowance	14,461	14,495	15,005	15,279	5.4%	15,279	0.0%	15,279	0.0%
Conventions & Delegations	2,621	2,000	948	22,000	1000.0%	23,000	4.5%	18,500	-19.6%
Donations	5,200	9,000	7,500	8,500	-5.6%	8,500	0.0%	8,500	0.0%
Election/Plebiscite Expenses	-	2,000	3,901	-	-100.0%	-	0.0%	2,500	0.0%
Legislative Expenditures	9,266	10,000	4,151	8,000	-20.0%	5,000	-37.5%	15,000	200.0%
Publications, Memberships, Sub.	15,100	13,200	12,670	13,500	2.3%	13,500	0.0%	13,500	0.0%
<b>Total Legislative Expense</b>	<b>\$ 203,569</b>	<b>\$ 206,370</b>	<b>\$ 191,058</b>	<b>\$ 222,560</b>	<b>7.8%</b>	<b>\$ 232,444</b>	<b>4.4%</b>	<b>\$ 242,864</b>	<b>4.5%</b>

Town of Inuvik  
Department 10 - Administrative

	2020	2021	2021	2022	%	2023	%	2024	%
	Actuals	Budget	December 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>GEN. ADMINISTRATIVE EXPENSES</u></b>									
Education Requisition	\$ 695,153	\$ 692,101	\$ 692,101	\$ 710,321	2.6%	\$ 710,321	0.0%	\$ 710,321	0.0%
Salaries	724,793	650,818	675,163	657,423	1.0%	687,362	4.6%	729,555	6.1%
Casual Wages	5,020	16,918	7,677	1,710	-89.9%	2,931	71.4%	2,931	0.0%
CPP/EI	34,274	34,992	33,480	35,444	1.3%	34,240	-3.4%	34,240	0.0%
Group Insurance	28,662	26,301	31,778	33,014	25.5%	35,046	6.2%	35,223	0.5%
Pension Plan Costs	48,678	51,905	49,140	52,209	0.6%	54,829	5.0%	58,204	6.2%
Northern Allowance	86,745	96,566	91,581	80,100	-17.1%	96,286	20.2%	101,379	5.3%
Workers Compensation	103,739	91,000	90,565	98,489	8.2%	100,459	2.0%	102,468	2.0%
Recruitment	16,991	56,500	37,316	27,000	-52.2%	50,000	85.2%	40,000	-20.0%
Medical Travel	3,019	6,000	4,598	5,000	-16.7%	5,000	0.0%	5,000	0.0%
Accounting/Auditing/Consulting	32,781	95,000	116,644	74,500	-21.6%	45,000	-39.6%	45,000	0.0%
Advertising	5,148	3,000	2,620	2,600	-13.3%	2,600	0.0%	2,600	0.0%
Bank Service Charges	2,296	2,000	9,074	2,700	35.0%	2,700	0.0%	2,700	0.0%
Business Travel	-	-	-	7,000	0.0%	8,500	21.4%	5,000	-41.2%
Computer Software/Hardware	9,475	19,000	17,020	15,000	-21.1%	15,000	0.0%	15,000	0.0%
Computer Support	63,595	57,000	45,408	65,500	14.9%	67,000	2.3%	69,000	3.0%
Credit Card Charges	36,519	35,000	34,564	31,000	-11.4%	31,000	0.0%	31,000	0.0%
Courier, Freight & Postage	13,464	17,000	14,493	14,000	-17.6%	14,000	0.0%	14,000	0.0%
Court of Revision	400	300	300	500	66.7%	500	0.0%	500	0.0%
General Insurance	206,003	262,000	259,942	280,620	7.1%	286,232	2.0%	291,957	2.0%
Bad Debt Expense	-	5,000	124,645	2,000	-60.0%	2,000	0.0%	2,000	0.0%
Legal	85,568	80,000	78,115	95,000	18.8%	120,000	26.3%	90,000	-25.0%
Lottery Share - Inuvialuit	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Lottery Share - Gwich'in	5,000	5,000	5,000	5,000	0.0%	5,000	0.0%	5,000	0.0%
Professional Development	2,925	25,000	10,999	25,000	0.0%	20,000	-20.0%	20,000	0.0%
Publications, Memberships, Sub.	4,015	4,000	2,275	4,100	2.5%	4,100	0.0%	4,100	0.0%
Repairs & Maintenance - Equipment	-	4,000	1,349	2,000	-50.0%	2,000	0.0%	2,000	0.0%
Special Events	28,491	20,000	13,542	20,000	0.0%	20,000	0.0%	20,000	0.0%
Supplies & Stationery	21,746	25,000	20,042	25,000	0.0%	25,000	0.0%	25,000	0.0%
Health and Safety Supplies	-	500	2,318	500	0.0%	500	0.0%	500	0.0%
Tax Collection - Legal Cost Recovery	(3,200)	(3,000)	(2,750)	(3,200)	6.7%	(3,200)	0.0%	(3,200)	0.0%
Tax Forgiveness - Seniors & Disabled	198,521	197,071	218,719	203,587	3.3%	209,116	2.7%	215,435	3.0%
Telephone & Fax	68,670	65,000	62,219	65,000	0.0%	65,000	0.0%	65,000	0.0%
Utilities - Electricity	56,412	57,000	53,668	57,000	0.0%	57,000	0.0%	57,000	0.0%
Utilities - Heat	63,565	57,000	62,591	60,000	5.3%	60,000	0.0%	60,000	0.0%
Utilities - Water & Sewer	1,727	2,100	2,390	2,000	-4.8%	2,000	0.0%	2,000	0.0%
Xerox	21,167	16,000	13,744	16,000	0.0%	16,000	0.0%	16,000	0.0%
CA - Administration	4,141	28,700	28,686	-	-	-	-	-	-
CA - Small Community Employment Supp	87,858	121,000	132,365	121,000	0.0%	121,000	0.0%	121,000	0.0%
COVID-19 Expenses	4,625,371	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Gen. Administrative Expense</b>	<b>\$ 7,393,732</b>	<b>\$ 2,927,773</b>	<b>\$ 3,048,381</b>	<b>\$ 2,899,117</b>	<b>-1.0%</b>	<b>\$ 2,979,522</b>	<b>2.8%</b>	<b>\$ 3,002,913</b>	<b>0.8%</b>
<b>Total Expenses</b>	<b>\$ 7,597,301</b>	<b>\$ 3,134,143</b>	<b>\$ 3,239,439</b>	<b>\$ 3,121,677</b>	<b>-0.4%</b>	<b>\$ 3,211,966</b>	<b>2.9%</b>	<b>\$ 3,245,778</b>	<b>1.1%</b>
<b>Net Budget Variance</b>	<b>\$ 4,823,641</b>	<b>\$ 4,631,930</b>	<b>\$ 4,584,478</b>	<b>\$ 4,719,516</b>	<b>1.9%</b>	<b>\$ 4,942,021</b>	<b>4.7%</b>	<b>\$ 5,141,948</b>	<b>4.0%</b>





Town of Inuvik

# **Department 20 Protective Services**

**Department 20 Summary  
Protective Services**

The Director of Protective Services oversees and manages the Inuvik Protective Services Department, which is comprised of 4 separate division lines as noted below.

Animal Control Services

In addition to municipal enforcement the 2 full time Municipal Enforcement Officers also perform animal control services. The primary services include: apprehension of dogs at large and those voluntarily surrendered, dispatching of aggressive dogs, inoculation of dogs, arranging for emergency veterinary services of dogs in custody, arranging for transport to southern shelters, daily nourishment and care, daily cleaning and disinfecting of the pound.

Municipal Enforcement

The 2 full time Municipal Enforcement Officers are tasked with the enforcement of town bylaws, territorial and federal legislation, ticketing and prosecution.

Emergency Measures

Aside for the Director of Protective Services, there are no dedicated staff to provide emergency measures services. The primary responsibilities are to maintain the plan, ensure the plan is reviewed and tested, provide accurate contact information to key players and to enact the plan as required, which may include activating the Emergency Operations Centre, the Municipal Emergency Operating group and any ancillary logistics, personnel and services as dictated by the emergency.

Fire Protection Services

Overseen by the Fire Chief/Director of Protective Services, the Inuvik Fire Department is comprised of 35 to 40 volunteer firefighters. These individuals, are compensated with an honorarium, provide 2 lines of defense of public fire safety - Public Education, Prevention and Emergency Response services.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 50,443</b>	<b>\$ 78,000</b>	<b>\$ 68,575</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>
<b>Expenditures:</b>						
Animal Control Expenses	\$ 16,097	\$ 23,400	\$ 19,028	\$ 22,400	\$ 22,400	\$ 22,400
By-Law Enforcement Expenses	237,058	242,311	220,465	297,034	301,263	316,354
Emergency Measures Expenses	5,150	5,800	3,333	4,300	4,300	4,300
Fire Protection Expenses	431,085	500,518	497,955	525,313	530,500	540,588
<b>Total Expenditures</b>	<b>\$ 689,390</b>	<b>\$ 772,030</b>	<b>\$ 740,782</b>	<b>\$ 849,047</b>	<b>\$ 858,463</b>	<b>\$ 883,642</b>
<b>Net Budget Variance</b>	<b>\$ (638,947)</b>	<b>\$ (694,030)</b>	<b>\$ (672,207)</b>	<b>\$ (776,547)</b>	<b>\$ (785,963)</b>	<b>\$ (811,142)</b>

**Town of Inuvik  
Department 20 - Protective Services**

	2020	2021	2021	2022	%	2023	%	2024	%	
	Actuals	Budget	December 31	Budget	Variance	Forecast	Variance	Forecast	Variance	
<b>REVENUE</b>										
Fire Department Recoveries	\$ 24,554	\$ 25,000	\$ 7,870	\$ 10,000	-60.0%	\$ 10,000	0.0%	\$ 10,000	0.0%	
Other Revenue	-	-	100	-	0.0%	-	0.0%	-	0.0%	
Animal Control - Dog Licence	2,660	1,500	3,306	2,500	66.7%	2,500	0.0%	2,500	0.0%	
Animal Control - Impound Fees	1,650	2,000	1,140	2,000	0.0%	2,000	0.0%	2,000	0.0%	
ATV - Fees	570	500	396	500	0.0%	500	0.0%	500	0.0%	
Taxi Permits / Transfers	15,600	7,000	15,695	15,500	121.4%	15,500	0.0%	15,500	0.0%	
Municipal Enforcement Fines	5,409	5,000	3,067	5,000	0.0%	5,000	0.0%	5,000	0.0%	
CA - Highway Rescue Funding	-	37,000	37,000	37,000	0.0%	37,000	0.0%	37,000	0.0%	
<b>Total Revenue</b>	<b>\$ 50,443</b>	<b>\$ 78,000</b>	<b>\$ 68,575</b>	<b>\$ 72,500</b>	<b>-7.1%</b>	<b>\$ 72,500</b>	<b>0.0%</b>	<b>\$ 72,500</b>	<b>0.0%</b>	
<b>ANIMAL CONTROL EXPENSES</b>										
Spay Neuter Program	\$ 1,025	\$ 2,800	\$ 2,400	\$ 2,800	0.0%	\$ 2,800	0.0%	\$ 2,800	0.0%	
Supplies & Stationery	1,208	3,500	329	3,500	0.0%	3,500	0.0%	3,500	0.0%	
Utilities - Electricity	4,962	6,000	6,080	6,100	1.7%	6,100	0.0%	6,100	0.0%	
Utilities - Heat	6,687	7,500	7,876	7,500	0.0%	7,500	0.0%	7,500	0.0%	
Utilities - Water/Sewer	2,215	3,600	2,344	2,500	-30.6%	2,500	0.0%	2,500	0.0%	
<b>Total Animal Control Expense</b>	<b>\$ 16,097</b>	<b>\$ 23,400</b>	<b>\$ 19,028</b>	<b>\$ 22,400</b>	<b>-4.3%</b>	<b>\$ 22,400</b>	<b>0.0%</b>	<b>\$ 22,400</b>	<b>0.0%</b>	
<b>BY-LAW ENFORCEMENT EXPENSES</b>										
Special Events	\$ 1,378	\$ 2,000	\$ 128	\$ 2,000	0.0%	\$ 2,000	0.0%	\$ 2,000	0.0%	
Salaries	156,956	146,207	140,699	188,195	28.7%	194,708	3.5%	208,428	7.0%	
Casual	2,151	7,402	6,192	6,185	-16.4%	6,257	1.2%	6,257	0.0%	
CPP/EI	7,071	8,732	8,214	10,174	16.5%	10,180	0.1%	10,180	0.0%	
Group Insurance	6,591	5,782	4,443	6,895	19.3%	6,807	-1.3%	7,080	4.0%	
Pension Plan Costs	10,690	10,077	8,142	13,796	36.9%	13,417	-2.7%	14,514	8.2%	
Clothing/Uniforms	853	3,200	2,714	3,200	0.0%	3,200	0.0%	3,200	0.0%	
Northern Allowance	26,199	24,350	23,259	31,790	30.6%	29,894	-6.0%	29,894	0.0%	
Advertising	-	200	-	-	-100.0%	-	0.0%	-	0.0%	
Communications & Licensing	8,070	9,500	8,254	9,500	0.0%	9,500	0.0%	9,500	0.0%	
Courier, Freight & Postage	531	500	58	500	0.0%	500	0.0%	500	0.0%	
Professional Development	40	2,500	6,051	3,000	20.0%	3,000	0.0%	3,000	0.0%	
Publications, Memberships, Subscriptions	-	300	100	300	0.0%	300	0.0%	300	0.0%	
Repairs & Maintenance - Equipment	701	1,000	236	1,000	0.0%	1,000	0.0%	1,000	0.0%	
Supplies & Stationery	3,030	3,000	989	3,000	0.0%	3,000	0.0%	3,000	0.0%	
Supplies - By-Law	2,088	3,800	108	3,800	0.0%	3,800	0.0%	3,800	0.0%	
Telephone & Fax	3,675	3,700	3,654	3,700	0.0%	3,700	0.0%	3,700	0.0%	
Vehicle - Fuel	4,061	5,500	4,037	5,500	0.0%	5,500	0.0%	5,500	0.0%	
Vehicle - License & Registration	63	63	-	-	-100.0%	-	0.0%	-	0.0%	
Vehicle - Repair & Maintenance	2,502	3,500	3,187	3,500	0.0%	3,500	0.0%	3,500	0.0%	
Derelict Vehicle Removal	410	1,000	-	1,000	0.0%	1,000	0.0%	1,000	0.0%	
<b>Total By-Law Enforcement Expense</b>	<b>\$ 237,058</b>	<b>\$ 242,311</b>	<b>\$ 220,465</b>	<b>\$ 297,034</b>	<b>22.6%</b>	<b>\$ 301,263</b>	<b>1.4%</b>	<b>\$ 316,354</b>	<b>5.0%</b>	

**Town of Inuvik**  
**Department 20 - Protective Services**

	2020	2021	2021	2022	%	2023	%	2024	%
	Actuals	Budget	December 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>EMERGENCY MEASURES EXPENSES</u></b>									
Supplies - EMO	\$ -	\$ 500	\$ -	\$ 500	0.0%	\$ 500	0.0%	\$ 500	0.0%
Telephone & Fax	5,150	3,800	3,333	3,800	0.0%	3,800	0.0%	3,800	0.0%
Training & Education	-	1,500	-	-	-100.0%	-	0.0%	-	0.0%
<b>Total Emergency Measures Expense</b>	<b>\$ 5,150</b>	<b>\$ 5,800</b>	<b>\$ 3,333</b>	<b>\$ 4,300</b>	<b>-25.9%</b>	<b>\$ 4,300</b>	<b>0.0%</b>	<b>\$ 4,300</b>	<b>0.0%</b>
<b><u>FIRE PROTECTION EXPENSES</u></b>									
Salaries	\$ 127,991	\$ 127,257	\$ 135,397	\$ 138,497	8.8%	\$ 149,782	8.1%	\$ 159,123	6.2%
Casual	-	-	-	-	0.0%	-	0.0%	-	0.0%
Volunteers (Operations Renumeration)	22,399	28,000	21,176	28,000	0.0%	28,000	0.0%	28,000	0.0%
Volunteers (Training/Other Renumeration)	39,188	57,000	59,448	57,000	0.0%	57,000	0.0%	57,000	0.0%
CPP/EI	4,244	4,412	5,195	4,834	9.6%	4,834	0.0%	4,834	0.0%
Group Insurance	4,349	3,488	3,580	3,708	6.3%	3,708	30.3%	3,708	30.3%
Volunteer Insurance	2,385	2,500	2,449	2,500	0.0%	2,500	0.0%	2,500	0.0%
Pension Plan Costs	9,528	10,181	10,142	11,080	8.8%	11,983	8.1%	12,730	6.2%
Northern Allowance	14,461	14,495	15,063	15,279	5.4%	15,279	0.0%	15,279	0.0%
Advertising	-	1,000	-	500	-50.0%	500	0.0%	500	0.0%
Business Travel	-	1,000	-	1,000	0.0%	1,000	0.0%	1,000	0.0%
Communications & Licensing	9,761	8,200	9,957	10,000	22.0%	10,000	0.0%	10,000	0.0%
Courier, Freight & Postage	1,910	2,500	1,790	2,500	0.0%	2,500	0.0%	2,500	0.0%
Fire Chief's Apartment	111	3,500	4,547	3,500	0.0%	3,500	0.0%	3,500	0.0%
Medicals	163	800	326	800	0.0%	800	0.0%	800	0.0%
Professional Development	-	8,000	-	8,000	0.0%	8,000	0.0%	8,000	0.0%
Publications, Memberships & Sub.	1,678	2,500	1,095	2,500	0.0%	2,500	0.0%	2,500	0.0%
Repairs & Maintenance - Equipment	9,362	10,000	10,298	10,000	0.0%	10,000	0.0%	10,000	0.0%
Repairs & Maintenance - Alarm System	231	2,500	2,340	2,500	0.0%	2,500	0.0%	2,500	0.0%
Special Events	7,722	8,000	6,349	8,000	0.0%	8,000	0.0%	8,000	0.0%
Supplies & Stationery	5,383	5,000	1,904	5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies - Fire Protection	53,609	69,000	63,126	69,000	0.0%	69,000	0.0%	69,000	0.0%
Health and Safety Supplies	56	500	-	500	0.0%	500	0.0%	500	0.0%
Telephone & Fax	8,508	9,300	9,517	9,300	0.0%	9,300	0.0%	9,300	0.0%
Training	14,856	20,000	29,288	25,000	25.0%	20,000	-20.0%	20,000	0.0%
Utilities - Electricity	38,792	38,000	38,277	41,000	7.9%	39,000	-4.9%	39,000	0.0%
Utilities - Heat	38,732	39,000	39,258	39,000	0.0%	39,000	0.0%	39,000	0.0%
Utilities - Water & Sewer	1,727	2,100	1,856	2,000	-4.8%	2,000	0.0%	2,000	0.0%
Vehicle - Fuel	5,241	7,000	7,668	7,000	0.0%	7,000	0.0%	7,000	0.0%
Vehicle - License & Registration	281	285	315	315	10.5%	315	0.0%	315	0.0%
Vehicle - Repairs & Maintenance	8,415	15,000	17,595	17,000	13.3%	17,000	0.0%	17,000	0.0%
<b>Total Fire Protection Expense</b>	<b>\$ 431,085</b>	<b>\$ 500,518</b>	<b>\$ 497,955</b>	<b>\$ 525,313</b>	<b>5.0%</b>	<b>\$ 530,500</b>	<b>1.0%</b>	<b>\$ 540,588</b>	<b>1.9%</b>
<b>Total Expenses</b>	<b>\$ 689,390</b>	<b>\$ 772,030</b>	<b>\$ 740,782</b>	<b>\$ 849,047</b>	<b>10.0%</b>	<b>\$ 858,463</b>	<b>1.1%</b>	<b>\$ 883,642</b>	<b>2.9%</b>
<b>Net Budget Variance</b>	<b>\$ (638,947)</b>	<b>\$ (694,030)</b>	<b>\$ (672,207)</b>	<b>\$ (776,547)</b>	<b>11.9%</b>	<b>\$ (785,963)</b>	<b>1.2%</b>	<b>\$ (811,142)</b>	<b>3.2%</b>



Town of Inuvik

# **Department 30 Public Services**

**Department 30 Summary  
Public Services**

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual December 31</b>	<b>2022 Budget</b>	<b>2023 Forecast</b>	<b>2024 Forecast</b>
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 38,998</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 431,386	\$ 432,570	\$ 398,816	\$ 381,482	\$ 445,104	\$ 455,101
General Services Expenses	807,065	741,000	662,320	909,000	820,000	820,000
Town Owned Building Repairs	153,349	150,500	347,740	175,500	153,500	153,500
Town Shop Expenses	19,056	17,100	4,704	18,100	17,100	17,100
Parks & Playgrounds Expenses	83,241	64,500	134,530	65,500	65,500	65,500
<b>Total Expenditures</b>	<b>\$ 1,494,096</b>	<b>\$ 1,405,670</b>	<b>\$ 1,548,110</b>	<b>\$ 1,549,582</b>	<b>\$ 1,501,204</b>	<b>\$ 1,511,201</b>
<b>Net Budget Variance</b>	<b>\$ (1,455,099)</b>	<b>\$ (1,385,670)</b>	<b>\$ (1,528,110)</b>	<b>\$ (1,524,582)</b>	<b>\$ (1,476,204)</b>	<b>\$ (1,486,201)</b>

**Town of Inuvik  
Department 30 - Public Works**

	2020 Actuals	2021 Budget	2021 December 31	2022 Budget	% Variance	2023 Forecast	% Variance	2024 Forecast	% Variance
<b>REVENUE</b>									
Other Revenues	\$ 18,998	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Curling Club Lease	20,000	20,000	20,000	25,000	25.0%	25,000	0.0%	25,000	0.0%
<b>Total Revenue</b>	<b>\$ 38,998</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 25,000</b>	<b>25.0%</b>	<b>\$ 25,000</b>	<b>0.0%</b>	<b>\$ 25,000</b>	<b>0.0%</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Salaries	\$ 251,225	\$ 239,375	\$ 243,583	\$ 191,506	-20.0%	\$ 238,149	24.4%	\$ 247,305	3.8%
Casual Wages	74,824	79,700	45,654	81,134	1.8%	80,036	-1.4%	80,036	0.0%
CPP/EI	13,520	15,300	13,424	14,939	-2.4%	16,352	9.5%	16,352	0.0%
Group Insurance	8,250	8,843	8,695	6,246	-29.4%	8,567	37.2%	8,676	1.3%
Pension Plan Costs	18,410	19,150	19,024	12,131	-36.7%	19,052	57.0%	19,784	3.8%
Northern Allowance	42,200	44,052	36,826	39,077	-11.3%	46,498	19.0%	46,498	0.0%
Advertising	151	1,500	1,352	1,500	0.0%	1,500	0.0%	1,500	0.0%
Professional Development	1,100	5,000	169	5,000	0.0%	5,000	0.0%	5,000	0.0%
Publications, Memberships, Subscriptions	500	850	935	850	0.0%	850	0.0%	850	0.0%
Supplies & Stationery	3,070	1,500	1,837	1,500	0.0%	1,500	0.0%	1,500	0.0%
Christmas Lights and Decorations	16,719	15,000	25,526	25,000	66.7%	25,000	0.0%	25,000	0.0%
Safety Equipment	100	1,000	31	1,000	0.0%	1,000	0.0%	1,000	0.0%
Telephone & Fax	1,316	1,300	1,759	1,600	23.1%	1,600	0.0%	1,600	0.0%
<b>Total Administrative Expense</b>	<b>\$ 431,386</b>	<b>\$ 432,570</b>	<b>\$ 398,816</b>	<b>\$ 381,482</b>	<b>-11.8%</b>	<b>\$ 445,104</b>	<b>16.7%</b>	<b>\$ 455,101</b>	<b>2.2%</b>
<b>GENERAL SERVICES EXPENSES</b>									
Lot Cleanup	\$ 1,620	\$ 2,500	\$ -	\$ 2,500	0.0%	\$ 2,500	0.0%	\$ 2,500	0.0%
Brushing	21,930	50,000	46,895	50,000	0.0%	50,000	0.0%	50,000	0.0%
Contracted Services - Drainage	99,018	85,000	100,084	80,000	-5.9%	85,000	6.3%	85,000	0.0%
Dust Abatement	62,005	40,000	48,160	100,000	150.0%	40,000	-60.0%	40,000	0.0%
Guard Rails	4,220	5,000	1,450	5,000	0.0%	5,000	0.0%	5,000	0.0%
Gravel Road Repair	187,696	100,000	69,785	199,000	99.0%	200,000	0.5%	200,000	0.0%
Pavement Repair	13,821	50,000	6,030	25,000	-50.0%	25,000	0.0%	25,000	0.0%
Snow Removal	174,591	190,000	170,538	225,000	18.4%	190,000	-15.6%	190,000	0.0%
Sidewalks	-	3,000	925	3,000	0.0%	3,000	0.0%	3,000	0.0%
Street Signs	12,720	12,000	20,397	12,000	0.0%	12,000	0.0%	12,000	0.0%
Street Sweeping	41,214	20,000	43,412	20,000	0.0%	20,000	0.0%	20,000	0.0%
Street Lights	75,286	76,000	87,330	80,000	5.3%	80,000	0.0%	80,000	0.0%
Traffic Markings	2,740	1,500	-	1,500	0.0%	1,500	0.0%	1,500	0.0%
Sanding	96,344	92,000	67,314	92,000	0.0%	92,000	0.0%	92,000	0.0%
Contracted Services - Engineering	13,861	14,000	-	14,000	0.0%	14,000	0.0%	14,000	0.0%
<b>Total General Services Expense</b>	<b>\$ 807,065</b>	<b>\$ 741,000</b>	<b>\$ 662,320</b>	<b>\$ 909,000</b>	<b>22.7%</b>	<b>\$ 820,000</b>	<b>-9.8%</b>	<b>\$ 820,000</b>	<b>0.0%</b>

**Town of Inuvik  
Department 30 - Public Works**

	<b>2020 Actuals</b>	<b>2021 Budget</b>	<b>2021 December 31</b>	<b>2022 Budget</b>	<b>% Variance</b>	<b>2023 Forecast</b>	<b>% Variance</b>	<b>2024 Forecast</b>	<b>% Variance</b>
<b><u>TOWN OWNED BUILDING REPAIRS</u></b>									
Town Hall	\$ 24,401	\$ 20,000	\$ 49,345	\$ 20,000	0.0%	\$ 20,000	0.0%	\$ 20,000	0.0%
Dog Pound	454	5,000	13,304	5,000	0.0%	5,000	0.0%	5,000	0.0%
Fire Hall	19,003	15,000	29,539	15,000	0.0%	15,000	0.0%	15,000	0.0%
Town Shop	5,840	2,500	184	2,500	0.0%	2,500	0.0%	2,500	0.0%
Youth Centre and Homeless Shelter	14,229	20,000	46,292	20,000	0.0%	20,000	0.0%	20,000	0.0%
ECE Building and Distributor St Shop	5,887	3,000	25,748	3,000	0.0%	3,000	0.0%	3,000	0.0%
Midnight Sun Complex	73,033	65,000	110,715	90,000	38.5%	65,000	-27.8%	65,000	0.0%
Library	3,247	5,000	8,552	5,000	0.0%	5,000	0.0%	5,000	0.0%
Children First	7,254	15,000	30,113	15,000	0.0%	15,000	0.0%	15,000	0.0%
Welcome Center	-	-	-	-	0.0%	-	0.0%	-	0.0%
Event Pavillion	-	-	33,948	-	0.0%	3,000	0.0%	3,000	0.0%
<b>Total Town Building Repairs</b>	<b>\$ 153,349</b>	<b>\$ 150,500</b>	<b>\$ 347,740</b>	<b>\$ 175,500</b>	<b>16.6%</b>	<b>\$ 153,500</b>	<b>-12.5%</b>	<b>\$ 153,500</b>	<b>0.0%</b>
<b><u>TOWN SHOP EXPENSES</u></b>									
Repairs & Maintenance - Yard	\$ 1,375	\$ 3,000	\$ (1,962)	\$ 3,000	0.0%	\$ 3,000	0.0%	\$ 3,000	0.0%
Repairs & Maintenance - Equipment	-	2,500	144	2,500	0.0%	2,500	0.0%	2,500	0.0%
Vehicle - Fuel	5,693	6,500	2,695	6,500	0.0%	6,500	0.0%	6,500	0.0%
Vehicle - License & Registration	223	100	501	1,100	1000.0%	100	-90.9%	100	0.0%
Vehicle - Repair & Maintenance	11,765	5,000	3,326	5,000	0.0%	5,000	0.0%	5,000	0.0%
<b>Total Town Shop Expense</b>	<b>\$ 19,056</b>	<b>\$ 17,100</b>	<b>\$ 4,704</b>	<b>\$ 18,100</b>	<b>5.8%</b>	<b>\$ 17,100</b>	<b>-5.5%</b>	<b>\$ 17,100</b>	<b>0.0%</b>
<b><u>PARKS &amp; PLAYGROUNDS EXPENSES</u></b>									
Repairs & Maintenance - Park	\$ 79,778	\$ 45,000	\$ 102,782	\$ 45,000	0.0%	\$ 45,000	0.0%	\$ 45,000	0.0%
Utilities - Electricity	997	500	671	1,500	200.0%	1,500	0.0%	1,500	0.0%
Pathways	2,466	15,000	31,077	15,000	0.0%	15,000	0.0%	15,000	0.0%
Signage	-	4,000	-	4,000	0.0%	4,000	0.0%	4,000	0.0%
<b>Total Parks &amp; Playground Expenses</b>	<b>\$ 83,241</b>	<b>\$ 64,500</b>	<b>\$ 134,530</b>	<b>\$ 65,500</b>	<b>1.6%</b>	<b>\$ 65,500</b>	<b>0.0%</b>	<b>\$ 65,500</b>	<b>0.0%</b>
<b>Total Expenses</b>	<b>\$ 1,494,096</b>	<b>\$ 1,405,670</b>	<b>\$ 1,548,110</b>	<b>\$ 1,549,582</b>	<b>10.2%</b>	<b>\$ 1,501,204</b>	<b>-3.1%</b>	<b>\$ 1,511,201</b>	<b>0.7%</b>
<b>Net Budget Variance</b>	<b>\$ (1,455,099)</b>	<b>\$ (1,385,670)</b>	<b>\$ (1,528,110)</b>	<b>\$ (1,524,582)</b>	<b>10.0%</b>	<b>\$ (1,476,204)</b>	<b>-3.2%</b>	<b>\$ (1,486,201)</b>	<b>0.7%</b>





Town of Inuvik

# **Department 40 Environmental Health**

**Department 40 Summary  
Environmental Health**

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

	<b>2020</b>	<b>2021</b>	<b>2021 Actual</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	<b>Actual</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Forecast</b>	<b>Forecast</b>
<b><u>Revenue:</u></b>						
<b>Total Revenue</b>	<b>\$ 972,102</b>	<b>\$ 465,000</b>	<b>\$ 545,014</b>	<b>\$ 655,000</b>	<b>\$ 617,500</b>	<b>\$ 652,708</b>
<b><u>Expenditures:</u></b>						
Administrative Expenses	\$ 295,674	\$ 50,000	\$ 81,120	\$ 65,000	\$ 65,000	\$ 65,000
Cemetery Expenses	49,328	50,000	30,259	50,000	50,000	50,000
Quarry Expenses	-	4,000	1,170	4,000	4,000	4,000
Solid Waste Collection Expenses	404,398	460,200	497,887	514,200	514,200	514,200
Solid Waste Disposal Expenses	282,638	172,000	169,995	301,000	301,000	301,000
Hazardous Waste Expenses	185,779	50,000	-	50,000	50,000	50,000
<b>Total Expenditures</b>	<b>\$ 1,217,817</b>	<b>\$ 786,200</b>	<b>\$ 780,431</b>	<b>\$ 984,200</b>	<b>\$ 984,200</b>	<b>\$ 984,200</b>
<b>Net Budget Variance</b>	<b>\$ (245,715)</b>	<b>\$ (321,200)</b>	<b>\$ (235,417)</b>	<b>\$ (329,200)</b>	<b>\$ (366,700)</b>	<b>\$ (331,492)</b>

**Town of Inuvik  
Department 40 - Environmental**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>REVENUE</u></b>									
Garbage/Tipping Fees	\$ 638,895	\$ 100,000	\$ 168,506	\$ 130,000	30.0%	\$ 130,000	0.0%	\$ 130,000	0.0%
Quarry Fees	-	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Royalty Fees	-	-	-	130,000		60,000		60,000	
Solid Waste Levy	333,207	360,000	376,508	390,000	8.3%	422,500	8.3%	457,708	8.3%
<b>Total Revenue</b>	<b>\$ 972,102</b>	<b>\$ 465,000</b>	<b>\$ 545,014</b>	<b>\$ 655,000</b>	<b>40.9%</b>	<b>\$ 617,500</b>	<b>-5.7%</b>	<b>\$ 652,708</b>	<b>5.7%</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>									
Garbage/Tipping Fees	\$ 295,674	\$ 50,000	\$ 81,120	\$ 65,000	30.0%	\$ 65,000	0.0%	\$ 65,000	0.0%
<b>Total Administrative Expense</b>	<b>\$ 295,674</b>	<b>\$ 50,000</b>	<b>\$ 81,120</b>	<b>\$ 65,000</b>	<b>30.0%</b>	<b>\$ 65,000</b>	<b>0.0%</b>	<b>\$ 65,000</b>	<b>0.0%</b>
<b><u>CEMETARY EXPENSES</u></b>									
Grave Preparation & Burial	\$ 29,889	\$ 30,000	\$ 25,709	\$ 30,000	0.0%	\$ 30,000	0.0%	\$ 30,000	0.0%
Grounds Maintenance	19,439	20,000	4,550	20,000	0.0%	20,000	0.0%	20,000	0.0%
<b>Total Cemetary Expense</b>	<b>\$ 49,328</b>	<b>\$ 50,000</b>	<b>\$ 30,259</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>
<b><u>QUARRY EXPENSES</u></b>									
Restorations	\$ -	\$ 4,000	\$ 1,170	\$ 4,000	0.0%	\$ 4,000	0.0%	\$ 4,000	0.0%
<b>Total Quarry Expense</b>	<b>\$ -</b>	<b>\$ 4,000</b>	<b>\$ 1,170</b>	<b>\$ 4,000</b>	<b>0.0%</b>	<b>\$ 4,000</b>	<b>0.0%</b>	<b>\$ 4,000</b>	<b>0.0%</b>
<b><u>SOLID WASTE COLLECTION EXPENSES</u></b>									
Anti Litter/Beautification Campaign	\$ 9,575	\$ 10,200	\$ 3,000	\$ 10,200	0.0%	\$ 10,200	0.0%	\$ 10,200	0.0%
Solid Waste Collection	394,823	450,000	494,887	504,000	12.0%	504,000	0.0%	504,000	0.0%
<b>Total Solid Waste Collection Expense</b>	<b>\$ 404,398</b>	<b>\$ 460,200</b>	<b>\$ 497,887</b>	<b>\$ 514,200</b>	<b>11.7%</b>	<b>\$ 514,200</b>	<b>0.0%</b>	<b>\$ 514,200</b>	<b>0.0%</b>
<b><u>SOLID WASTE DISPOSAL EXPENSES</u></b>									
Landfill Restoration	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.0%	\$ 20,000	0.0%	\$ 20,000	0.0%
Contracted Services - Disposal	262,638	150,000	149,995	279,000	86.0%	279,000	0.0%	279,000	0.0%
Signage	-	2,000	-	2,000	0.0%	2,000	-99.3%	2,000	-99.3%
<b>Total Solid Waste Disposal Expense</b>	<b>\$ 282,638</b>	<b>\$ 172,000</b>	<b>\$ 169,995</b>	<b>\$ 301,000</b>	<b>75.0%</b>	<b>\$ 301,000</b>	<b>0.0%</b>	<b>\$ 301,000</b>	<b>0.0%</b>
<b><u>HAZARDOUS WASTE EXPENSES</u></b>									
Private Lot Cleanup	\$ 185,779	\$ 50,000	\$ -	\$ 50,000	0.0%	\$ 50,000	0.0%	\$ 50,000	0.0%
<b>Total Hazardous Waste Expenses</b>	<b>\$ 185,779</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>	<b>\$ 50,000</b>	<b>0.0%</b>
<b>Total Expense</b>	<b>\$ 1,217,817</b>	<b>\$ 786,200</b>	<b>\$ 780,431</b>	<b>\$ 984,200</b>	<b>25.2%</b>	<b>\$ 984,200</b>	<b>0.0%</b>	<b>\$ 984,200</b>	<b>0.0%</b>
<b>Net Budget Variance</b>	<b>\$ (245,715)</b>	<b>\$ (321,200)</b>	<b>\$ (235,417)</b>	<b>\$ (329,200)</b>	<b>2.5%</b>	<b>\$ (366,700)</b>	<b>11.4%</b>	<b>\$ (331,492)</b>	<b>-9.6%</b>



Town of Inuvik

**Department 50**  
**Economic Development**  
**Tourism**

**Department 50 Summary  
Economic Development/Tourism**

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Development Expo, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshows, conferences, and events promoting Inuvik.

The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 62,992</b>	<b>\$ 78,900</b>	<b>\$ 162,160</b>	<b>\$ 203,400</b>	<b>\$ 152,500</b>	<b>\$ 152,500</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 324,779	\$ 331,055	\$ 332,203	\$ 283,609	\$ 376,577	\$ 394,628
Econ. Dev./Planning/Tourism Expenses	328,340	195,150	209,800	379,400	373,100	373,100
<b>Total Expenditures</b>	<b>\$ 653,119</b>	<b>\$ 526,205</b>	<b>\$ 542,003</b>	<b>\$ 663,009</b>	<b>\$ 749,677</b>	<b>\$ 767,728</b>
<b>Net Budget Variance</b>	<b>\$ (590,127)</b>	<b>\$ (447,305)</b>	<b>\$ (379,843)</b>	<b>\$ (459,609)</b>	<b>\$ (597,177)</b>	<b>\$ (615,228)</b>

**Town of Inuvik**  
**Department 50 - Economic Development/Tourism**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>REVENUE</u></b>									
Tourism Recoveries	\$ 4,286	\$ -	\$ -	\$ -	0.0%	-	0.0%	-	0.0%
Sale of Promotional Items	4,374	5,000	3,924	5,000	0.0%	5,000	0.0%	5,000	0.0%
Tourism Online Store Sales	-	-	7,734	5,000	0.0%	5,000	0.0%	5,000	0.0%
Inuvik Guide	-	37,150	41,150	35,000	-5.8%	35,000	0.0%	35,000	0.0%
Special Events	11,185	5,000	3,350	2,500	-50.0%	2,500	0.0%	2,500	0.0%
Sunrise Festival Donations and Revenue	19,700	-	-	24,500	0.0%	-	0.0%	-	0.0%
ADE Sponsorship	2,500	-	20,000	30,000	0.0%	20,000	0.0%	20,000	0.0%
ADE Delegation registration	-	11,250	7,669	50,000	344.4%	57,500	15.0%	57,500	0.0%
ADE Tradeshow Booth	-	500	1,200	1,400	180.0%	2,500	0.0%	2,500	0.0%
CA - Special Projects	20,947	20,000	77,134	50,000	150.0%	25,000	0.0%	25,000	0.0%
<b>Total Revenue</b>	<b>\$ 62,992</b>	<b>\$ 78,900</b>	<b>\$ 162,160</b>	<b>\$ 203,400</b>	<b>157.8%</b>	<b>\$ 152,500</b>	<b>-25.0%</b>	<b>\$ 152,500</b>	<b>0.0%</b>
<b><u>ADMINISTRATIVE EXPENSES</u></b>									
Online Store Purchases	\$ -	\$ -	\$ -	\$ 1,500	0.0%	\$ -	-100.0%	\$ -	0.0%
Salaries	242,993	243,911	244,999	215,968		281,080		297,598	
CPP/EI	10,704	13,235	12,689	12,140	-8.3%	14,806	22.0%	14,806	0.0%
Group Insurance	10,482	11,270	11,444	6,857	-39.2%	11,775	71.7%	11,986	1.8%
Pension Plan Costs	17,220	19,153	18,650	12,305	-35.8%	20,071	63.1%	21,392	6.6%
Northern Allowance	43,382	43,486	44,422	34,839	-19.9%	48,845	40.2%	48,845	0.0%
<b>Total Administrative Expense</b>	<b>\$ 324,779</b>	<b>\$ 331,055</b>	<b>\$ 332,203</b>	<b>\$ 283,609</b>	<b>-14.3%</b>	<b>\$ 376,577</b>	<b>32.8%</b>	<b>\$ 394,628</b>	<b>4.8%</b>

**Town of Inuvik**  
**Department 50 - Economic Development/Tourism**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>ECONOMIC DEV./PLANNING/TOURISM</u></b>									
Promotional Material - Resale	\$ 23,586	\$ 10,000	\$ 9,531	\$ 10,000	0.0%	\$ 10,000	0.0%	\$ 10,000	0.0%
Advertising/Marketing	13,042	20,000	19,607	30,000	50.0%	30,000	0.0%	30,000	0.0%
Attraction Guide	34,750	35,000	27,109	35,000	0.0%	35,000	0.0%	35,000	0.0%
Courier, Freight, Postage	1,309	1,000	260	1,000	0.0%	1,000	0.0%	1,000	0.0%
Professional Development	385	1,500	671	1,500	0.0%	1,500	0.0%	1,500	0.0%
Publications, Memberships, Subscriptions	5,888	6,000	8,010	8,000	33.3%	8,000	0.0%	8,000	0.0%
Special Events	15,387	15,000	16,946	20,000	33.3%	20,000	0.0%	20,000	0.0%
Sunrise Festival	83,130	25,000	21,207	30,300	21.2%	25,000	-17.5%	25,000	0.0%
Supplies & Stationery	1,402	1,500	2,082	2,000	33.3%	2,000	0.0%	2,000	0.0%
Telephone & Fax	2,409	6,400	2,776	10,000	56.3%	10,000	0.0%	10,000	0.0%
Conferencing/Promotion	29,726	10,000	10,017	20,000	100.0%	20,000	0.0%	20,000	0.0%
Utilities - Electricity	-	5,000	-	8,000	60.0%	15,000	87.5%	15,000	0.0%
Utilities - Heat	-	12,500	-	7,500	-40.0%	21,000	180.0%	21,000	0.0%
Utilities - Water & Sewer	-	1,500	-	600	-60.0%	600	0.0%	600	0.0%
Xerox	-	-	-	4,000		4,000		4,000	
ADE Advertising, Signage	-	500	-	5,000	900.0%	5,000	0.0%	5,000	0.0%
ADE Speakers	-	10,000	15,668	20,000	100.0%	20,000	0.0%	20,000	0.0%
ADE Freight	-	250	142	500	100.0%	500	0.0%	500	0.0%
ADE Entertainment	-	5,000	8,010	15,000	200.0%	15,000	0.0%	15,000	0.0%
ADE Sound	-	1,000	-	5,000	400.0%	5,000	0.0%	5,000	0.0%
ADE Security	-	-	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
ADE Products	20,738	-	-	20,000	0.0%	20,000	0.0%	20,000	0.0%
ADE Catering	-	-	-	85,000	0.0%	65,000	-23.5%	65,000	0.0%
ADE Conference Supplies, Brochures	-	1,000	-	3,000	200.0%	1,500	-50.0%	1,500	0.0%
ADE Office Supplies	2,337	1,000	540	1,000	0.0%	1,000	0.0%	1,000	0.0%
ADE Photography	-	1,000	-	2,000	100.0%	2,000	0.0%	2,000	0.0%
ADE - Other	192	5,000	4,424	5,000	0.0%	5,000	0.0%	5,000	0.0%
CA - Special Projects	94,060	20,000	62,800	25,000	25.0%	25,000	0.0%	25,000	0.0%
<b>Total Econ. Dev./Plan/Tourism Exp.</b>	<b>\$ 328,340</b>	<b>\$ 195,150</b>	<b>\$ 209,800</b>	<b>\$ 379,400</b>	<b>94.4%</b>	<b>\$ 373,100</b>	<b>-1.7%</b>	<b>\$ 373,100</b>	<b>0.0%</b>
<b>Total Expense</b>	<b>\$ 653,119</b>	<b>\$ 526,205</b>	<b>\$ 542,003</b>	<b>\$ 663,009</b>	<b>26.0%</b>	<b>\$ 749,677</b>	<b>13.1%</b>	<b>\$ 767,728</b>	<b>2.4%</b>
<b>Net Budget Variance</b>	<b>\$ (590,127)</b>	<b>\$ (447,305)</b>	<b>\$ (379,843)</b>	<b>\$ (459,609)</b>	<b>2.8%</b>	<b>\$ (597,177)</b>	<b>29.9%</b>	<b>\$ (615,228)</b>	<b>3.0%</b>



Town of Inuvik

# Department 60 Utilities



**Department 60 Summary  
Utilities**

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water for the citizens of Inuvik. The Utilities Accounts Receivable Officer reports to the Director of Finance.

The Department has a total budgeted full-time staff complement of 5 employees.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	\$ 3,308,983	\$ 3,300,413	\$ 3,418,904	\$ 3,468,866	\$ 3,530,976	\$ 3,594,991
<b>Expenditures:</b>						
Expenses	\$ 3,329,789	\$ 3,082,864	\$ 3,123,493	\$ 3,080,506	\$ 3,027,034	\$ 3,052,428
<b>Total Expenditures</b>	\$ 3,329,789	\$ 3,082,864	\$ 3,123,493	\$ 3,080,506	\$ 3,027,034	\$ 3,052,428
<b>Net Transfers to Capital Expenditures</b>	\$ 60,882	\$ (1,133,186)	\$ (322,342)	\$ (899,448)	\$ (2,543,521)	\$ (1,884,957)
<b>Surplus after Transfers</b>	\$ 40,076	\$ (915,637)	\$ (26,931)	\$ (511,088)	\$ (2,039,579)	\$ (1,342,394)
<b>Amortization</b>	\$ -	\$ 1,490,000	\$ 1,468,170	\$ 1,468,170	\$ 1,468,170	\$ 1,468,170

**Town of Inuvik  
Department 60 - Utilities**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Utilidor Recoveries	\$ -	\$ -	\$ 6,712	\$ -	0.0%	\$ 100	0.0%	\$ 100	0.0%
Commercial	110,555	117,900	116,504	121,400	3.0%	125,000	3.0%	128,800	3.0%
Residential	1,025,752	1,050,000	1,048,865	1,081,500	3.0%	1,113,900	3.0%	1,147,300	3.0%
Commercial - Government	275,066	280,000	262,195	288,400	3.0%	297,100	3.0%	306,000	3.0%
Residential - Government	512,673	485,000	508,657	504,000	3.9%	519,100	3.0%	534,700	3.0%
Waterpoint	75,293	50,000	82,660	73,404	46.8%	75,600	3.0%	77,900	3.0%
Water Hookups/Disconnects	-	500	-	500	0.0%	500	0.0%	500	0.0%
Penalties & Interest	1,644	9,013	8,311	14,661	62.7%	14,676	0.1%	14,691	0.1%
Grants - Water & Sewer - Territorial	1,308,000	1,308,000	1,385,000	1,385,000	5.9%	1,385,000	0.0%	1,385,000	0.0%
<b>Total Revenue</b>	<b>\$ 3,308,983</b>	<b>\$ 3,300,413</b>	<b>\$ 3,418,904</b>	<b>\$ 3,468,866</b>	<b>5.1%</b>	<b>\$ 3,530,976</b>	<b>1.8%</b>	<b>\$ 3,594,991</b>	<b>1.8%</b>

**Town of Inuvik  
Department 60 - Utilities**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>EXPENSES</b>									
Penalties and Interest	\$ 27	\$ -	\$ 27	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Salaries	435,498	452,086	396,719	430,490	-4.8%	448,103	4.1%	471,174	5.1%
CPP/EI	17,710	22,059	21,012	24,557	11.3%	24,168	-1.6%	24,168	0.0%
Group Insurance	23,412	26,189	24,119	22,604	-13.7%	22,892	1.3%	23,370	2.1%
Pension Plan Costs	28,873	33,873	29,261	32,432	-4.3%	32,495	0.2%	34,341	5.7%
Clothing Allowance	1,374	-	1,726	1,500	0.0%	-	-100.0%	-	0.0%
Northern Allowance	71,744	72,477	69,565	75,122	3.7%	76,395	1.7%	76,395	0.0%
Advertising	-	500	1,003	500	0.0%	500	0.0%	500	0.0%
Courier, Freight, Postage	-	500	-	-	-100.0%	500	0.0%	500	0.0%
Professional Development	400	6,000	250	8,000	33.3%	6,000	-25.0%	6,000	0.0%
Publications, Memberships, Sub.	1,308	100	-	2,500	2400.0%	100	-96.0%	100	0.0%
Repairs & Maintenance - Utilidor	342,705	300,000	293,745	300,000	0.0%	250,000	-16.7%	250,000	0.0%
Supplies & Stationery	7,815	2,000	8,031	4,000	100.0%	2,000	-50.0%	2,000	0.0%
Health and Safety Supplies	2,232	1,500	100	1,500	0.0%	1,500	0.0%	1,500	0.0%
Telephone & Fax	14,106	14,500	14,380	14,500	0.0%	21,300	46.9%	21,300	0.0%
Vehicle - Fuel	17,373	15,000	18,631	15,000	0.0%	15,000	0.0%	15,000	0.0%
Vehicle - License & Registration	280	280	279	-	-100.0%	280	0.0%	280	0.0%
Vehicle - Repair & Maintenance	21,300	10,000	6,235	10,000	0.0%	10,000	0.0%	10,000	0.0%
Contracted Services - Engineering	96,884	125,000	59,849	125,000	0.0%	125,000	0.0%	125,000	0.0%
Management Fees	250,000	250,000	250,000	250,000	0.0%	250,000	0.0%	250,000	0.0%
Chemicals	261,897	170,000	180,189	189,000	11.2%	189,000	0.0%	189,000	0.0%
WTP Long Term Loan Interest Payments	368,686	350,000	349,708	328,000	-6.3%	306,000	-6.7%	306,000	0.0%
Lab Analysis	12,265	12,000	10,045	12,000	0.0%	12,000	0.0%	12,000	0.0%
Primary Water Tempering	168,697	150,000	175,938	165,000	10.0%	165,000	0.0%	165,000	0.0%
Repairs & Maintenance - Buildings	51,747	10,000	20,428	10,000	0.0%	10,000	0.0%	10,000	0.0%
Repairs & Maintenance - Equipment	136,572	65,000	167,083	65,000	0.0%	65,000	0.0%	65,000	0.0%
Repairs & Maintenance - Grounds	26,925	20,000	57,791	20,000	0.0%	20,000	0.0%	20,000	0.0%
Repairs & Maintenance - Meters	1,770	5,000	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies - Shop	15,090	3,500	12,684	3,500	0.0%	3,500	0.0%	3,500	0.0%
Utilities - Electricity	732,307	725,000	714,248	725,000	0.0%	725,000	0.0%	725,000	0.0%
Utilities - Heat	220,460	240,000	240,191	240,000	0.0%	240,000	0.0%	240,000	0.0%
Utilities - Water & Sewer	334	300	257	300	0.0%	300	0.0%	300	0.0%
<b>Total Expense</b>	<b>\$ 3,329,789</b>	<b>\$ 3,082,864</b>	<b>\$ 3,123,493</b>	<b>\$ 3,080,506</b>	<b>-0.1%</b>	<b>\$ 3,027,034</b>	<b>-1.7%</b>	<b>\$ 3,052,428</b>	<b>0.8%</b>
<b>Net Operating Budget Variance</b>	<b>\$ (20,806)</b>	<b>\$ 217,549</b>	<b>\$ 295,411</b>	<b>\$ 388,360</b>	<b>78.5%</b>	<b>\$ 503,942</b>	<b>29.8%</b>	<b>\$ 542,563</b>	<b>7.7%</b>

**Town of Inuvik  
Department 60 - Utilities**

	<b>2020 Actuals</b>	<b>2021 Budget</b>	<b>2021 December 31</b>	<b>2022 Budget</b>	<b>% Variance</b>	<b>2023 Forecast</b>	<b>% Variance</b>	<b>2024 Forecast</b>	<b>% Variance</b>
<b><u>Capital Expenditure Funding</u></b>									
Grants - Gas Tax	\$ 214,848	\$ 2,298,792	\$ 2,251,004	\$ 2,030,000	-11.7%	\$ 651,000	-67.9%	\$ 651,000	0.0%
Community Public Infrastructure	-	1,353,688	27,535	2,164,887	59.9%	1,007,979	-53.4%	464,043	-54.0%
Grant - Small Communities Fund	-	401,334	401,334	-	-100.0%	-	0.0%	-	0.0%
Transfer from Water & Sewer Reserves	-	113,000	-	493,163	336.4%	-	-100.0%	-	0.0%
Hidden Lake Biomass Project	-	1,487,937	689,759	884,253	-40.6%	-	-100.0%	-	0.0%
WTP - Glycol/Heat Exchanger	-	385,720	39,100	243,622	-36.8%	-	-100.0%	-	0.0%
Capital Reserves	-	293,403	-	-	-100.0%	-	0.0%	-	0.0%
CWWF - Sewer Outfall	69,662	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Capital Expenditure Funding</b>	<b>\$ 284,510</b>	<b>\$ 6,333,874</b>	<b>\$ 3,408,733</b>	<b>\$ 5,815,925</b>	<b>-8.2%</b>	<b>\$ 1,658,979</b>	<b>-71.5%</b>	<b>\$ 1,115,043</b>	<b>-32.8%</b>
<b><u>Utility Capital Expenditures</u></b>									
SCADA System	\$ 36,597	\$ 293,403	\$ 322,342	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Hidden Lake Biomass Project	-	1,487,937	689,759	884,253	-40.6%	-	-100.0%	-	0.0%
WTP - Glycol/Heat Exchanger	-	385,720	39,100	346,620	-10.1%	-	-100.0%	-	0.0%
Utilidor Replacement	-	5,000,000	2,652,338	4,000,000	-20.0%	3,000,000	-25.0%	3,000,000	0.0%
Capital Expenditures	178,251	-	-	1,212,000	0.0%	1,202,500	-0.8%	-	-100.0%
CWWF - Sewer Outfall	-	-	-	-	0.0%	-	0.0%	-	0.0%
CWWF - 2nd Water Storage Tank	8,780	300,000	27,535	272,500	-9.2%	-	-100.0%	-	0.0%
<b>Total Utility Capital Expenditures</b>	<b>\$ 223,627</b>	<b>\$ 7,467,060</b>	<b>\$ 3,731,075</b>	<b>\$ 6,715,373</b>	<b>-10.1%</b>	<b>\$ 4,202,500</b>	<b>-37.4%</b>	<b>\$ 3,000,000</b>	<b>-28.6%</b>
<b>Net Transfers to Capital Expenditures</b>	<b>\$ 60,882</b>	<b>\$ (1,133,186)</b>	<b>\$ (322,342)</b>	<b>\$ (899,448)</b>	<b>-20.6%</b>	<b>\$ (2,543,521)</b>	<b>182.8%</b>	<b>\$ (1,884,957)</b>	<b>-25.9%</b>
<b>Utility Overall Budget Variance</b>	<b>\$ 40,076</b>	<b>\$ (915,637)</b>	<b>\$ (26,931)</b>	<b>\$ (511,088)</b>	<b>-44.2%</b>	<b>\$ (2,039,579)</b>	<b>\$ (2)</b>	<b>\$ (1,342,394)</b>	<b>\$ 0</b>
<b>Amortization</b>	<b>\$ -</b>	<b>\$ 1,490,000</b>	<b>\$ 1,468,170</b>	<b>\$ 1,468,170</b>	<b>-1.5%</b>	<b>\$ 1,468,170</b>	<b>0.0%</b>	<b>\$ 1,468,170</b>	<b>0.0%</b>



Town of Inuvik

**Department 70  
Community Services/  
Recreation**

**Department 70 Summary  
Community Services/Recreation**

The Community Services/Recreation Department includes the Midnight Sun Complex Administration, Arena, Pool, Fitness Centre, Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL sized ice surface, a Pool complete with a 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling facility that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 14 employees and employs many casual staff to assist in the operations.

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual December 31</b>	<b>2022 Budget</b>	<b>2023 Forecast</b>	<b>2024 Forecast</b>
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 301,941</b>	<b>\$ 312,920</b>	<b>\$ 277,477</b>	<b>\$ 356,000</b>	<b>\$ 353,350</b>	<b>\$ 412,000</b>
<b>Expenditures:</b>						
Administrative Expenses	\$ 475,118	\$ 530,731	\$ 568,146	\$ 630,918	\$ 586,906	\$ 598,515
Midnight Sun Complex Expenses	2,312,252	2,611,713	2,143,501	2,575,998	2,589,786	2,622,001
Swimming Pool Expenses	296,037	335,835	137,921	266,493	406,076	415,323
Summer Day Camp Expenses	2,131	42,735	11,435	40,636	43,636	43,636
<b>Total Expenditures</b>	<b>\$ 3,085,539</b>	<b>\$ 3,521,014</b>	<b>\$ 2,861,003</b>	<b>\$ 3,514,045</b>	<b>\$ 3,626,403</b>	<b>\$ 3,679,476</b>
<b>Net Budget Variance</b>	<b>\$ (2,783,598)</b>	<b>\$ (3,208,094)</b>	<b>\$ (2,583,525)</b>	<b>\$ (3,158,045)</b>	<b>\$ (3,273,053)</b>	<b>\$ (3,267,476)</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Other Revenue	\$ -	\$ -	\$ 359	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Recreation Recoveries	29,664	5,000	5,250	5,000	0.0%	5,000	0.0%	5,000	0.0%
Ice Rental - Youth	22,419	31,500	25,177	34,000	7.9%	34,000	0.0%	35,000	2.9%
Ice Rental - Adult	21,735	34,000	28,515	31,500	-7.4%	31,500	0.0%	32,500	3.2%
Skate Sharpening	1,824	2,200	1,581	2,000	-9.1%	2,400	20.0%	2,400	0.0%
Conference Equipment	7,403	15,000	8,976	12,000	-20.0%	15,000	25.0%	18,000	20.0%
Facility Rental	41,750	45,000	70,135	65,000	44.4%	67,000	3.1%	69,000	3.0%
Vending Machines	2,021	-	-	-	0.0%	-	0.0%	-	0.0%
Concession Rental	26,345	16,250	-	-	-100.0%	30,000	0.0%	30,000	0.0%
Gym Memberships	38,270	40,000	49,926	60,000	50.0%	60,000	0.0%	75,000	25.0%
Recreation Special Events	600	2,000	140	4,500	125.0%	2,000	-55.6%	2,000	0.0%
Yoga	-	-	-	-	0.0%	-	0.0%	-	0.0%
Summer Day Camp Program Fees	91	2,500	2,561	2,500	0.0%	2,500	0.0%	2,500	0.0%
Special Events	348	-	15	-	0.0%	-	0.0%	-	0.0%
Squash Rackets/Balls	1,262	-	19	300	0.0%	-	-100.0%	-	0.0%
Squash Court Rentals	68	100	20	100	0.0%	100	0.0%	100	0.0%
Swim Accessories	2,928	4,000	3,463	3,400	-15.0%	5,000	47.1%	8,000	60.0%
Locker Fees	1,150	4,000	49	4,000	0.0%	6,000	50.0%	8,000	33.3%
Playzone Admissions	-	500	-	200	-60.0%	350	75.0%	500	42.9%
Pool Fees - Youth	1,800	2,000	2,599	3,500	75.0%	4,000	14.3%	6,000	50.0%
Pool Fees - Adult	5,802	8,000	(128)	8,000	0.0%	15,000	87.5%	25,000	66.7%
Pool Rentals	7,599	10,000	(56)	10,000	0.0%	22,500	125.0%	35,000	55.6%
CA - Rec Community Participation	53,750	43,000	43,000	43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	33,091	45,870	35,870	65,000	41.7%	-	-100.0%	-	0.0%
<b>Total Revenue</b>	<b>\$ 301,941</b>	<b>\$ 312,920</b>	<b>\$ 277,477</b>	<b>\$ 356,000</b>	<b>13.8%</b>	<b>\$ 353,350</b>	<b>-0.7%</b>	<b>\$ 412,000</b>	<b>16.6%</b>

**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	2020	2021	2021	2022	%	2023	%	2024	%
	Actuals	Budget	December 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b><u>ADMINISTRATIVE EXPENSES</u></b>									
Concession/Vending Machines	\$ 1,552	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Gym Related Expenses	425	2,000	22,091	4,000	100.0%	4,000	0.0%	4,000	0.0%
Yoga	462	1,250	1,192	1,250	0.0%	1,250	0.0%	1,250	0.0%
Salaries	259,351	251,480	235,059	313,893	24.8%	309,000	-1.6%	319,661	3.5%
Casual Wages	74,707	76,827	159,917	84,874	10.5%	66,441	-21.7%	66,441	0.0%
CPP/EI	10,905	15,035	24,028	19,039	26.6%	19,548	2.7%	19,548	0.0%
Group Insurance	9,488	10,275	9,684	14,336	39.5%	14,500	1.1%	14,596	0.7%
Pension Plan Costs	18,655	19,956	18,437	24,985	25.2%	24,504	-1.9%	25,357	3.5%
Northern Allowance	51,111	56,126	46,243	61,390	9.4%	58,013	-5.5%	58,013	0.0%
Courier, Freight, Postage	676	700	-	700	0.0%	700	0.0%	700	0.0%
Professional Development	4,508	10,000	2,950	26,000	160.0%	10,000	-61.5%	10,000	0.0%
Publications, Memberships, Subscriptions	675	175	150	100	-42.9%	100	0.0%	100	0.0%
Repairs & Maintenance - Equipment	5	-	-	5,000	0.0%	5,000	0.0%	5,000	0.0%
Special Events	1,110	5,000	1,074	5,000	0.0%	5,000	0.0%	5,000	0.0%
Supplies & Stationery	598	1,750	670	1,750	0.0%	1,750	0.0%	1,750	0.0%
Conference Centre Supplies	395	600	-	600	0.0%	600	0.0%	600	0.0%
Programming - Supplies	1,738	1,200	1,457	10,000	733.3%	10,000	0.0%	10,000	0.0%
Telephone & Fax	10,306	8,500	8,363	8,500	0.0%	8,500	0.0%	8,500	0.0%
Volunteer Appreciation	-	2,500	-	2,500	0.0%	2,500	0.0%	2,500	0.0%
Xerox	4,478	2,500	2,673	4,000	60.0%	2,500	-37.5%	2,500	0.0%
CA - Rec Community Participation	23,973	43,000	19,836	43,000	0.0%	43,000	0.0%	43,000	0.0%
CA - Other Contributions	-	21,857	14,322	-	-100.0%	-	0.0%	-	0.0%
<b>Total Administrative Expense</b>	<b>\$ 475,118</b>	<b>\$ 530,731</b>	<b>\$ 568,146</b>	<b>\$ 630,918</b>	<b>18.9%</b>	<b>\$ 586,906</b>	<b>-7.0%</b>	<b>\$ 598,515</b>	<b>2.0%</b>
<b><u>MIDNIGHT SUN RECREATION COMP</u></b>									
Salaries	\$ 720,580	\$ 787,946	\$ 776,786	\$ 807,212	2.4%	\$ 774,297	-4.1%	\$ 800,443	3.4%
Casual Wages	20,968	74,991	46,470	50,661	-32.4%	66,410	31.1%	66,410	0.0%
CPP/EI	37,822	50,954	39,320	53,150	4.3%	51,180	-3.7%	51,180	0.0%
Group Insurance	35,487	39,424	37,624	37,431	-5.1%	36,701	-2.0%	37,104	1.1%
Pension Plan Costs	51,052	56,759	53,676	64,148	13.0%	61,208	-4.6%	63,299	3.4%
Clothing Allowance	260	1,000	490	1,000	0.0%	1,000	0.0%	1,000	0.0%
Northern Allowance	108,042	160,064	129,883	152,694	-4.6%	150,738	-1.3%	150,738	0.0%
Courier, Freight, Postage	659	700	218	700	0.0%	700	0.0%	700	0.0%
Repairs & Maintenance - Equipment	85,047	115,000	71,213	117,300	2.0%	119,600	2.0%	121,900	1.9%
Supplies	43,461	39,000	30,358	39,780	2.0%	40,576	2.0%	41,387	2.0%
Safety Equipment	1,050	1,025	189	1,025	0.0%	1,025	0.0%	1,025	0.0%
Health and Safety Supplies	125	500	290	500	0.0%	500	0.0%	500	0.0%
Telephone & Fax	7,041	7,000	6,976	7,600	8.6%	7,600	0.0%	7,600	0.0%
Utilities - Electricity	698,525	745,000	621,001	735,000	-1.3%	735,000	0.0%	735,000	0.0%
Utilities - Heat	431,150	425,000	287,653	400,000	-5.9%	435,000	8.8%	435,000	0.0%
Utilities - Water & Sewer	51,161	85,000	14,868	85,000	0.0%	85,000	0.0%	85,000	0.0%
Vehicle - Fuel	16,275	12,350	13,801	12,597	2.0%	12,848	2.0%	13,104	2.0%
Vehicle - Repairs & Maintenance	3,548	10,000	12,686	10,200	2.0%	10,404	2.0%	10,612	2.0%
<b>Total MSRC Expense</b>	<b>\$ 2,312,252</b>	<b>\$ 2,611,713</b>	<b>\$ 2,143,501</b>	<b>\$ 2,575,998</b>	<b>-1.4%</b>	<b>\$ 2,589,786</b>	<b>0.5%</b>	<b>\$ 2,622,001</b>	<b>1.2%</b>



**Town of Inuvik**  
**Department 70 - Community Services / Recreation**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>SWIMMING POOL EXPENSES</u></b>									
Salaries	\$ 164,850	\$ 148,254	\$ 79,773	\$ 130,964	-11.7%	\$ 181,442	38.5%	\$ 189,034	4.2%
Casual Wages	48,475	84,271	-	57,547	-31.7%	115,090	100.0%	115,090	0.0%
CPP/EI	13,541	15,760	4,571	13,072	-17.1%	19,709	50.8%	19,709	0.0%
Group Insurance	6,818	7,456	5,244	6,791	-8.9%	8,164	20.2%	8,212	0.6%
Pension Plan Costs	9,801	11,391	6,400	10,164	-10.8%	13,890	36.7%	14,497	4.4%
Northern Allowance	33,016	44,778	24,877	34,005	-24.1%	52,730	55.1%	52,730	0.0%
Courier, Freight, Postage	150	200	-	200	0.0%	200	0.0%	200	0.0%
Publications, memberships, subscriptions	291	300	303	250	-16.7%	350	40.0%	350	0.0%
Repairs & Maintenance - Pool	14,237	15,000	14,299	5,000	-66.7%	5,000	0.0%	5,000	0.0%
Supplies & Stationery	14	-	-	-	0.0%	-	0.0%	-	0.0%
Supplies For Resale	1,389	2,500	-	2,000	-20.0%	3,000	50.0%	4,000	33.3%
Supplies - Programs	654	3,000	-	3,000	0.0%	3,000	0.0%	3,000	0.0%
Health and Safety Supplies	307	400	9	400	0.0%	400	0.0%	400	0.0%
Telephone & Fax	2,495	2,525	2,447	3,100	22.8%	3,100	0.0%	3,100	0.0%
<b>Total Swimming Pool Expenses</b>	<b>\$ 296,037</b>	<b>\$ 335,835</b>	<b>\$ 137,921</b>	<b>\$ 266,493</b>	<b>-20.6%</b>	<b>\$ 406,076</b>	<b>52.4%</b>	<b>\$ 415,323</b>	<b>2.3%</b>
<b><u>SUMMER DAY CAMP EXPENSES</u></b>									
Casual Wages	\$ 1,680	\$ 31,386	\$ 8,810	\$ 31,390	0.0%	\$ 31,390	0.0%	\$ 31,390	0.0%
CPP/EI	-	1,957	1,127	2,508	28.2%	2,508	0.0%	2,508	0.0%
Northern Allowance	309	6,391	1,499	6,737	5.4%	6,737	0.0%	6,737	0.0%
Supplies - Programs	142	3,000	-	-	-100.0%	3,000	0.0%	3,000	0.0%
<b>Total Summer Day Camp Expense</b>	<b>\$ 2,131</b>	<b>\$ 42,735</b>	<b>\$ 11,435</b>	<b>\$ 40,636</b>	<b>-4.9%</b>	<b>\$ 43,636</b>	<b>7.4%</b>	<b>\$ 43,636</b>	<b>0.0%</b>
<b>Total Expenses</b>	<b>\$ 3,085,539</b>	<b>\$ 3,521,014</b>	<b>\$ 2,861,003</b>	<b>\$ 3,514,045</b>	<b>-0.2%</b>	<b>\$ 3,626,403</b>	<b>3.2%</b>	<b>\$ 3,679,476</b>	<b>1.5%</b>
<b>Net Budget Variance</b>	<b>\$ (2,783,598)</b>	<b>\$ (3,208,094)</b>	<b>\$ (2,583,525)</b>	<b>\$ (3,158,045)</b>	<b>-1.6%</b>	<b>\$ (3,273,053)</b>	<b>3.6%</b>	<b>\$ (3,267,476)</b>	<b>-0.2%</b>



Town of Inuvik

# **Department 71**

## **Library**

**Department 71 Summary  
Library**

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities. The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community."

This department has a total budgeted full-time staff complement of 3 employees and employs many casual staff to assist in the operations.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
Total Revenue	\$ 93,929	\$ 82,750	\$ 77,296	\$ 86,250	\$ 85,755	\$ 85,760
<b>Expenditures:</b>						
Total Expenditures	\$ 453,883	\$ 445,944	\$ 420,859	\$ 440,674	\$ 477,213	\$ 487,964
Net Budget Variance	\$ (359,953)	\$ (363,194)	\$ (343,563)	\$ (354,424)	\$ (391,458)	\$ (402,204)

**Town of Inuvik  
Department 71 -Library**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b>REVENUE</b>									
Other Revenue	\$ 9,613	\$ 500	\$ 406	\$ 500	0.0%	\$ 500	0.0%	\$ 500	0.0%
Library Community Room	317	250	150	250	0.0%	255	2.0%	260	2.0%
Library Block Funding	61,000	49,000	55,000	55,000	12.2%	55,000	0.0%	55,000	0.0%
Literacy Funding	23,000	23,000	11,740	20,000	-13.0%	20,000	0.0%	20,000	0.0%
Other Contribution Agreements	-	10,000	10,000	10,500	5.0%	10,000	-4.8%	10,000	0.0%
<b>Total Revenue</b>	<b>\$ 93,929</b>	<b>\$ 82,750</b>	<b>\$ 77,296</b>	<b>\$ 86,250</b>	<b>4.2%</b>	<b>\$ 85,755</b>	<b>-0.6%</b>	<b>\$ 85,760</b>	<b>0.0%</b>
<b>EXPENSES</b>									
Salaries	\$ 236,157	\$ 191,778	\$ 158,445	\$ 201,211	4.9%	\$ 227,351	13.0%	\$ 236,763	4.1%
Casual Wages	41,018	80,617	115,138	57,716	-28.4%	59,329	2.8%	59,329	0.0%
CPP/EI	13,781	20,125	18,251	19,441	-3.4%	19,250	-1.0%	19,250	0.0%
Group Insurance	14,254	12,889	7,739	12,701	-1.5%	13,658	7.5%	13,726	0.5%
Pension Plan Costs	18,038	12,134	10,554	16,027	32.1%	18,068	12.7%	18,821	4.2%
Northern Allowance	51,030	54,252	47,186	53,928	-0.6%	58,175	7.9%	58,175	0.0%
Courier, Freight, Postage	249	200	363	200	0.0%	200	0.0%	200	0.0%
Professional Development	674	500	-	500	0.0%	500	0.0%	500	0.0%
Program Supplies	7,031	7,000	6,502	7,000	0.0%	7,140	2.0%	7,283	2.0%
Purchase of Books	15,923	8,000	5,145	12,000	50.0%	14,000	16.7%	14,280	2.0%
Purchase of Furniture & Equipment	580	700	-	700	0.0%	714	2.0%	728	2.0%
Repairs & Maintenance - Equipment	443	350	-	350	0.0%	357	2.0%	364	2.0%
Supplies & Stationery	4,873	3,600	1,931	4,100	13.9%	3,672	-10.4%	3,745	2.0%
Telephone & Fax	3,555	3,700	3,558	3,700	0.0%	3,700	0.0%	3,700	0.0%
Utilities - Electricity	20,099	24,000	21,286	24,000	0.0%	24,000	0.0%	24,000	0.0%
Utilities - Heat	20,344	20,000	21,449	21,000	5.0%	21,000	0.0%	21,000	0.0%
Utilities - Water & Sewer	845	2,100	436	2,100	0.0%	2,100	0.0%	2,100	0.0%
Xerox	4,987	4,000	2,876	4,000	0.0%	4,000	0.0%	4,000	0.0%
<b>Total Expenses</b>	<b>\$ 453,883</b>	<b>\$ 445,944</b>	<b>\$ 420,859</b>	<b>\$ 440,674</b>	<b>-1.2%</b>	<b>\$ 477,213</b>	<b>8.3%</b>	<b>\$ 487,964</b>	<b>2.3%</b>
<b>Net Budget Variance</b>	<b>\$ (359,953)</b>	<b>\$ (363,194)</b>	<b>\$ (343,563)</b>	<b>\$ (354,424)</b>	<b>-2.4%</b>	<b>\$ (391,458)</b>	<b>10.4%</b>	<b>\$ (402,204)</b>	<b>2.7%</b>



Town of Inuvik

# Department 80

## Land

**Department 80 Summary  
Land**

The Land Department is responsible for the Taxation, Land sales and leases and the administration of all land files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 full-time employee.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
Total Revenue	\$ 272,110	\$ 135,500	\$ 208,252	\$ 9,500	\$ 9,500	\$ 9,500
<b>Expenditures:</b>						
Total Expenditures	\$ 221,276	\$ 111,300	\$ 173,327	\$ 100	\$ 100	\$ 100
Net Budget Variance	\$ 50,834	\$ 24,200	\$ 34,925	\$ 9,400	\$ 9,400	\$ 9,400

**Town of Inuvik  
Department 80 - Land**

	<b>2020</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>	<b>%</b>	<b>2023</b>	<b>%</b>	<b>2024</b>	<b>%</b>
	<b>Actuals</b>	<b>Budget</b>	<b>December 31</b>	<b>Budget</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>	<b>Forecast</b>	<b>Variance</b>
<b><u>REVENUE</u></b>									
Land Sales	\$ 260,325	\$ 124,000	\$ 198,420	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Land Leases	10,785	11,000	9,082	9,000	-18.2%	9,000	0.0%	9,000	0.0%
Land Administration Fees	1,000	500	750	500	0.0%	500	0.0%	500	0.0%
<b>Total Revenue</b>	<b>\$ 272,110</b>	<b>\$ 135,500</b>	<b>\$ 208,252</b>	<b>\$ 9,500</b>	<b>-93.0%</b>	<b>\$ 9,500</b>	<b>0.0%</b>	<b>\$ 9,500</b>	<b>0.0%</b>
<b><u>EXPENSES</u></b>									
Cost of Land Sales	\$ 221,200	\$ 111,200	\$ 166,800	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
Land Leases	-	-	6,335	-	0.0%	-	0.0%	-	0.0%
Land Admin Fees	76	100	192	100	0.0%	100	0.0%	100	0.0%
<b>Total Expenses</b>	<b>\$ 221,276</b>	<b>\$ 111,300</b>	<b>\$ 173,327</b>	<b>\$ 100</b>	<b>-99.9%</b>	<b>\$ 100</b>	<b>0.0%</b>	<b>\$ 100</b>	<b>0.0%</b>
<b>Net Budget Variance</b>	<b>\$ 50,834</b>	<b>\$ 24,200</b>	<b>\$ 34,925</b>	<b>\$ 9,400</b>	<b>-61.2%</b>	<b>\$ 9,400</b>	<b>0.0%</b>	<b>\$ 9,400</b>	<b>0.0%</b>



Town of Inuvik

# **Department 90 Fiscal Services**



**Department 90 Summary  
Fiscal Services**

Fiscal Services is where non routine items such as capital expenditures , debenture payments, and other related nonoperational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources of capital funding such as Contribution Agreements.

There are no employees associated with is department.  
The responsibility for this department is under the Administrative Department.

	2020 Actual	2021 Budget	2021 Actual December 31	2022 Budget	2023 Forecast	2024 Forecast
<b>Revenue:</b>						
<b>Total Revenue</b>	<b>\$ 3,579,839</b>	<b>\$ 3,487,000</b>	<b>\$ 3,806,137</b>	<b>\$ 3,496,000</b>	<b>\$ 3,496,000</b>	<b>\$ 3,496,000</b>
<b>Expenditures:</b>						
Expenses	\$ 943,429	\$ 808,000	\$ 810,140	\$ 801,000	\$ 801,000	\$ 801,000
<b>Total Expenditures</b>	<b>\$ 943,429</b>	<b>\$ 808,000</b>	<b>\$ 810,140</b>	<b>\$ 801,000</b>	<b>\$ 801,000</b>	<b>\$ 801,000</b>
<b>Net Transfers to Capital Expenditures</b>	-\$ 403,400	\$ -	-\$ 1,493,186	-\$ 310,421	\$ 15,989	-\$ 708,733
<b>Surplus after Transfers</b>	<b>\$ 2,233,011</b>	<b>\$ 2,679,000</b>	<b>\$ 1,502,812</b>	<b>\$ 2,384,579</b>	<b>\$ 2,710,989</b>	<b>\$ 1,986,267</b>
<b>Amortization</b>	<b>\$ 1,810,909</b>	<b>\$ 1,890,000</b>	<b>\$ 1,870,836</b>	<b>\$ 1,870,836</b>	<b>\$ 1,870,836</b>	<b>\$ 1,870,836</b>

**Town of Inuvik  
Department 90 - Fiscal**

	2020	2021	2021	2022	%	2023	%	2024	%
	Actuals	Budget	December 31	Budget	Variance	Forecast	Variance	Forecast	Variance
<b>REVENUE</b>									
Other Revenue	\$ 155,300	\$ -	\$ 400,000	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Block Funding	2,627,000	2,627,000	2,627,000	2,656,000	1.1%	2,656,000	0.0%	2,656,000	0.0%
Community Public Infrastructure	-	-	-	-	0.0%	-	0.0%	-	0.0%
Sale of Assets	-	-	(56,651)	-	0.0%	-	0.0%	-	0.0%
Gas Tax Revenue (non Utility)	800,000	800,000	800,000	800,000	0.0%	800,000	0.0%	800,000	0.0%
<b>Total Revenue - Administration</b>	<b>3,582,300</b>	<b>3,427,000</b>	<b>3,770,349</b>	<b>3,456,000</b>	<b>1%</b>	<b>3,456,000</b>	<b>0%</b>	<b>3,456,000</b>	<b>0%</b>
<b>REVENUE - Lotteries</b>									
Bingo License	\$ (12,129)	\$ 60,000	\$ 26,853	\$ 40,000	-33.3%	\$ 40,000	0.0%	\$ 40,000	0.0%
Raffles	2,051	-	366	-	0.0%	-	0.0%	-	0.0%
Nevadas	7,542	-	8,570	-	0.0%	-	0.0%	-	0.0%
Late Application Fees/Fines	75	-	-	-	0.0%	-	0.0%	-	0.0%
<b>Total Revenue - Lotteries</b>	<b>\$ (2,461)</b>	<b>\$ 60,000</b>	<b>\$ 35,788</b>	<b>\$ 40,000</b>	<b>-33.3%</b>	<b>\$ 40,000</b>	<b>0.0%</b>	<b>\$ 40,000</b>	<b>0.0%</b>
<b>Total Revenue</b>	<b>3,579,839</b>	<b>3,487,000</b>	<b>3,806,137</b>	<b>3,496,000</b>	<b>0.3%</b>	<b>3,496,000</b>	<b>0.0%</b>	<b>3,496,000</b>	<b>0.0%</b>
<b>EXPENSES</b>									
Overdraft Interest	\$ 3,591	\$ 8,000	\$ 725	\$ 1,000	-87.5%	\$ 1,000	0.0%	\$ 1,000	0.0%
Cash Over/Short	37	-	26	-	0.0%	-	0.0%	-	0.0%
Interest	1,300	-	-	-	0.0%	-	0.0%	-	0.0%
WTP Long Term Loan Principal Payments	800,000	800,000	800,000	800,000	0.0%	800,000	0.0%	800,000	0.0%
Debenture Principal Payments	138,500	-	9,389	-	0.0%	-	0.0%	-	0.0%
<b>Total Expenses</b>	<b>\$ 943,429</b>	<b>\$ 808,000</b>	<b>\$ 810,140</b>	<b>\$ 801,000</b>	<b>-0.9%</b>	<b>\$ 801,000</b>	<b>0.0%</b>	<b>\$ 801,000</b>	<b>0.0%</b>
<b>Net Operating Budget Variance</b>	<b>\$ 2,636,410</b>	<b>\$ 2,679,000</b>	<b>\$ 2,995,997</b>	<b>\$ 2,695,000</b>	<b>0.6%</b>	<b>\$ 2,695,000</b>	<b>0.0%</b>	<b>\$ 2,695,000</b>	<b>0.0%</b>
<b>REVENUE - Capital Expenditures</b>									
CA - Canadian Heritage - Chief Jim Koe Park	\$ 549,533	\$ 163,430	\$ 163,430	\$ -	-100.0%	\$ -	0.0%	\$ -	0.0%
CA - CanNor Funding - Chief Jim Koe Park	351,250	733,750	535,500	218,250	-70.3%	-	-100.0%	-	0.0%
CA - ICIP - Pool Rehabilitation	-	562,500	289,448	273,052	-51.5%	-	-100.0%	-	0.0%
CA - ICIP - Breynat Road Upgrade	-	758,360	-	758,360	0.0%	240,713	-68.3%	883,209	266.9%
CA - ICIP - Solid Waste Site Upgrade	-	-	-	600,000	0.0%	-	-100.0%	-	0.0%
Community Public Infrastructure	959,593	1,166,663	677,826	2,034,368	74.4%	846,021	-58.4%	1,389,957	64.3%
Other Funding	-	453,840	128,908	139,650	-69.2%	-	-100.0%	-	0.0%
Transfer from Designated Capital Reserves	-	1,580,548	40,827	238,940	-84.9%	-	-100.0%	-	0.0%
<b>Total Revenue - Capital Expenditures</b>	<b>\$ 1,860,376</b>	<b>\$ 5,419,091</b>	<b>\$ 1,835,939</b>	<b>\$ 4,262,620</b>	<b>-21.3%</b>	<b>\$ 1,086,734</b>	<b>-74.5%</b>	<b>\$ 2,273,166</b>	<b>109.2%</b>
<b>Non - Utility Capital Expenditures</b>	<b>2,263,775</b>	<b>5,419,091</b>	<b>3,329,125</b>	<b>4,573,041</b>	<b>-15.6%</b>	<b>1,070,745</b>	<b>-76.6%</b>	<b>2,981,899</b>	<b>178.5%</b>
<b>Net Transfer to Capital Expenditures</b>	<b>\$ (403,400)</b>	<b>\$ -</b>	<b>\$ (1,493,186)</b>	<b>\$ (310,421)</b>	<b>0.0%</b>	<b>\$ 15,989</b>	<b>-105.2%</b>	<b>\$ (708,733)</b>	<b>-4532.6%</b>
<b>Surplus after Transfers</b>	<b>\$ 2,233,011</b>	<b>\$ 2,679,000</b>	<b>\$ 1,502,812</b>	<b>\$ 2,384,579</b>	<b>-11.0%</b>	<b>\$ 2,710,989</b>	<b>13.7%</b>	<b>\$ 1,986,267</b>	<b>-26.7%</b>
<b>Amortization</b>	<b>\$ 1,810,909</b>	<b>\$ 1,890,000</b>	<b>\$ 1,870,836</b>	<b>\$ 1,870,836</b>	<b>-1.0%</b>	<b>\$ 1,870,836</b>	<b>0.0%</b>	<b>\$ 1,870,836</b>	<b>0.0%</b>



Town of Inuvik

# 2022 Capital Budget

**TOWN OF INUVIK  
FIVE YEAR CAPITAL PLAN  
2022 - 2026**

<b>Funding Source</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Community Public Infrastructure	4,199,255	1,854,000	1,854,000	1,854,000	1,854,000
Gas Tax	2,030,000	651,000	651,000	651,000	651,000
Water and sewer capital reserves	493,163	-	-	-	-
Garage Bin Pad (Capital Reserve)	15,795	-	-	-	-
Pool Rehabilitation (Reserve)	-	-	-	-	-
Pool Rehabilitation (ICIP Funding)	273,052	-	-	-	-
WTP - Glycol Heat Exchanger	243,622	-	-	-	-
Biomass Hidden Lake Project funding	884,253	-	-	-	-
Town Office Energy Upgrade Reserve	108,145	-	-	-	-
Community Solid Waste Site Program	600,000	-	-	-	-
Town Office Energy Upgrade (AEA Funding)	50,000	-	-	-	-
Breynat Road Upgrade - ICIP	758,360	240,713	883,209	-	-
Breynat Road Upgrade - Reserve	115,000	-	-	-	-
Firehall Exhaust System Reserve	-	-	-	-	-
Chief Jim Koe Park - ITI funding	14,650	-	-	-	-
Chief Jim Koe Park - SEED funding	75,000	-	-	-	-
Chief Jim Koe Park - CanNor funding	218,250	-	-	-	-
<b>Totals:</b>	<b>\$ 10,078,545</b>	<b>\$ 2,745,713</b>	<b>\$ 3,388,209</b>	<b>\$ 2,505,000</b>	<b>\$ 2,505,000</b>

**TOWN OF INUVIK  
FIVE YEAR CAPITAL PLAN  
2022 - 2026**

Expenditures	2022	2023	2024	2025	2026
Utilidor Replacement	\$ 4,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
2nd Water Tank- Start Up	\$ 272,500	\$ -	\$ -	\$ -	\$ -
WTP - Glycol Heat Exchanger	\$ 346,620	\$ -	\$ -	\$ -	\$ -
Biomass Project Hidden Lake	\$ 884,253	\$ -	\$ -	\$ -	\$ -
WTP - Beam installation	\$ 12,000	\$ 125,000	\$ -	\$ -	\$ -
Water Treatment Plant 150KW backup generator	\$ -	\$ 350,000	\$ -	\$ -	\$ -
Water Meter MXU Read replacement program	\$ -	\$ 400,000	\$ -	\$ -	\$ -
Sewage Lagoon	\$ 1,200,000	\$ 300,000	\$ -	\$ -	\$ -
River Pump house 50KW backup generator	\$ -	\$ 27,500	\$ -	\$ -	\$ -
Chief Jim Koe Park Enhancement	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Firehall Exhaust System	\$ 51,000	\$ -	\$ -	\$ -	\$ -
Pool Liner	\$ 488,000	\$ -	\$ -	\$ -	\$ -
Haul All Garbage Bins	\$ 84,895	\$ 84,895	\$ 84,895	\$ 84,895	\$ 84,895
Expand Solid Waste Site and Install Fencing	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Garbage Bin Pad Improvement	\$ 25,000	\$ -	\$ -	\$ -	\$ -
MSC Arena Insulation	\$ -	\$ -	\$ 800,000	\$ -	\$ -
Breynat Road Upgrade	\$ 1,011,146	\$ 320,950	\$ 1,177,904	\$ -	\$ -
Tractor	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Fitness Equipment	\$ 15,000	\$ 30,000	\$ 15,000	\$ 30,000	\$ -
Conference Equipment	\$ 20,000	\$ 20,000	\$ 9,100	\$ 20,000	\$ -
Vehicle	\$ 76,500	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Town Office and Firehall Energy Upgrades	\$ 795,000	\$ -	\$ -	\$ -	\$ -
Sidewalks	\$ -	\$ -	\$ 670,000	\$ -	\$ -
Motor control Panel Replacement	\$ -	\$ 69,900	\$ -	\$ -	\$ -
Firehall bathroom renovation	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Fire Training Site refurbishment	\$ 30,000	\$ -	\$ -	\$ -	\$ -
MSC Fitness Center re-location	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -
MSC Flooring replacement	\$ 62,000	\$ -	\$ -	\$ -	\$ -
SCBA Replacement	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
MSC Concession equipment	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Additional dressing room	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Flooring replacement for Firehall	\$ 10,000	\$ -	\$ -	\$ -	\$ -
Signage for Chief Jim Koe Park	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Discovery Inuvik signage	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Zip up sidings Pavilion	\$ 24,000	\$ -	\$ -	\$ -	\$ -
Ice Floor covering	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Dance floor - Pavilion 30x30	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Chief Jim Koe Park Washroom & Concession	\$ -	\$ 400,000	\$ -	\$ -	\$ -
Radar Sign for Municipal Enforcement	\$ 10,500	\$ -	\$ -	\$ -	\$ -
Zamboni	\$ -	\$ -	\$ 100,000	\$ -	\$ -
Smart Board for Conference rooms	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 11,288,414</b>	<b>\$ 5,273,245</b>	<b>\$ 5,981,899</b>	<b>\$ 4,539,895</b>	<b>\$ 3,209,895</b>

<b>Difference:</b>	\$ (1,209,869)	\$ (2,527,532)	\$ (2,593,690)	\$ (2,034,895)	\$ (704,895)
<b>Cumulative Total:</b>	\$ (1,209,869)	\$ (3,737,401)	\$ (6,331,091)	\$ (8,365,986)	\$ (9,070,881)