

2016
Operating Budget
&
Capital Budget

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#### INTRODUCTION

The Operating and Capital Budgets represent the planned operating and capital needs of the Town of Inuvik for 2016. The Budgets reflect the funds that Council and Administration feel are important to continue to provide the level of service that the residents expect as well as to replace, repair and maintain Town infrastructure. Salaries and Benefits account for 36% of the total Operating Budget of \$13,499,850. The budget report on page DS – 2 shows details by Department of the projected revenues and expenditures and the pie charts on page "iv" shows revenue and expenditures by major source.

This document contains Summary of Revenues and Expenditures and overall Operating summary and details for each Departmental of its expected revenues and expenditures.

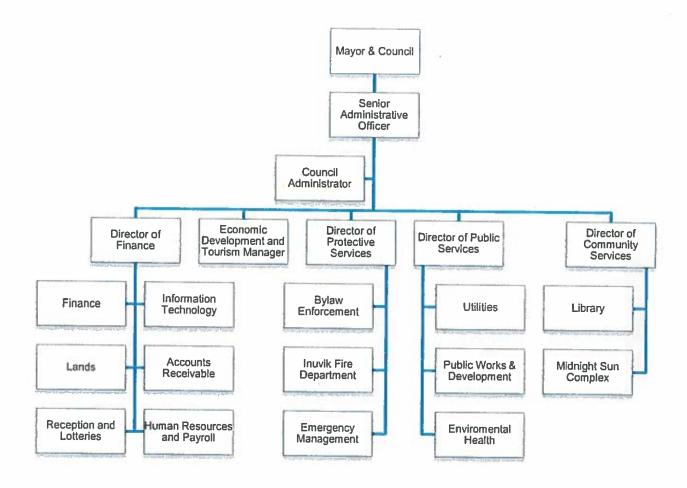
The Operating Budget includes an average tax increase of 4.9% with residential increase held at 4%. The Education Mills rate has increased by 1.5% which is set by the Government of the Northwest Territories.

Amortization is shown in Department 60 – Utilities and Department 90 - Fiscal Services are a non-cash item and provided for information. These amounts represent the depreciation for 2016 of the town assets over their useful lives.

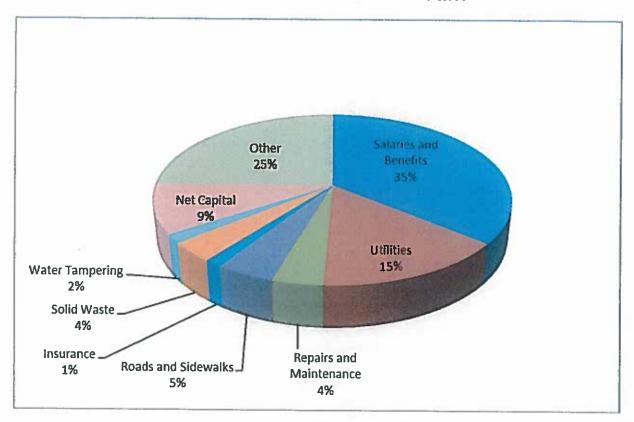
The financial information in the Operating Budget is presented on a comparative basis at the department summary and detail level for the 2014 Actual, 2015 Budget, and 2015 Actual and 2016 Budget. The Capital Budget represents a 5 year anticipated requirement of expenditures with a useful life exceeding one year starting in 2016.

Council and staff feel this is a fiscally responsible budget and ensures the residents and our funding partners that we are providing good stewardship to the revenues entrusted to the Town and spending it wisely and on necessary and relative items in order to operate the Town.

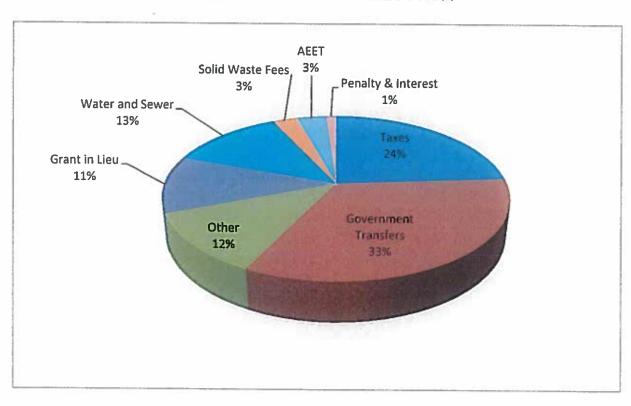
### **Organizational Chart**



#### WHERE THE MONEY WILL BE SPENT



#### WHERE THE MONEY COMES FROM





# 2016 Operating Budget

# Town of Inuvik Operating Budget For The Year Ended December 31, 2016

REVENUES		2014 Actuals		2015 Budget		2015 Dec 31		2016 Budget
Administrative	\$	5,886,858	\$	6,340,253	\$	6,287,539	\$	6,484,750
Protective Services		163,275		79,000		90,559		107,800
Public Works		40,000		25,000		25,000		23,750
Environmental		714,928		534,500		475,444		484,500
Economic Development/Tourism		426,910		127,125		79,211		506,700
Utilities		2,678,958		2,952,000		2,996,482		2,952,000
Recreation		570,201		504,300		571,312		488,050
Library		105,003		85,900		104,546		85,900
Land		1,019,032		101,600		34,443		219,250
Fiscal	_	<u>4,876,960</u>		4,135,500		3,941,056		3,838,000
	\$	16,482,125	\$	14,885,178	\$	14,605,592	\$	15,190,700
EXPENSES Administrative Protective Services Public Works Environmental Economic Development/Tourism Utilities Recreation Library Land Fiscal	\$	2,510,540 903,646 1,567,224 827,810 752,108 1,964,903 3,529,626 569,362 101,482 60,117 12,786,818	\$	2,655,979 909,473 1,422,758 772,400 547,125 2,002,217 3,590,579 576,905 57,880 65,500 12,600,816	\$	2,632,337 975,209 1,461,263 689,651 527,380 2,004,189 3,804,913 550,512 24,835 59,801 12,730,090	\$	2,662,250 1,005,180 1,461,570 747,400 815,750 2,095,450 3,743,830 580,560 126,750 531,600
Surplus / (Deficit)	\$	3,695,307	\$	2,284,362	S	1,875,502	\$	1,420,360
. , ,	Ť	-,000,000	_	2,201,002		1,070,002	Ψ	1,420,500
Net Transfers to Capital Expenditures		3,708,232		2,269,387		8,196,480		1,420,360
, ,	\$	3,708,232	\$	2,269,387	\$	8,196,480	\$	1,420,360
Surplus (Deficit) after Transfers	\$	(12,925)	\$	14,975	\$	(6,320,978)	\$	-
Amortization	\$	3,066,110	\$	3,125,000	\$	2,650,411	\$	3,500,000



# Department 10 Administrative

#### **ADMINISTRATIVE**

The Administrative Department includes Council and General Administration. Council provides direction for the Town and approves policies and By-Laws under which staff must carry out their daily functions. Staff in this department provide administrative and advisory services to Council as well as provide services to the public, suppliers and staff. Administration is responsible for support and maintenance of the computer systems and data communications.

This Department includes Council, SAO, Council Administrator, Director of Finance, Accounts Payable, Accounts Receivable, Human Resources/Payroll, Property Taxation and Reception/Lotteries.

The Department has a total budgeted full-time staff complement of 7 employees.

	 2014 Actual	2015 Budget			015 Actual Dec 31		2016 Budget
Revenue:	-						
Total Administrative Revenue	\$ 5,802,028	\$	6,289,253	\$	6,229,838	\$	6,458,750
Total Building/Development Revenue	84,830		51,000	•	57.701	•	26,000
Total Revenue	\$ 5,886,858	\$	6,340,253	\$	6,287,539	\$	6,484,750
Expenditures: Legislative Expenses Gen. Administrative Expenses Total Expenditures	\$ 219,612 2,290,928 <b>2,510,540</b>	\$	245,605 2,410,374 <b>2,655,979</b>	\$	192,952 2,439,385 <b>2,632,337</b>	\$	250,560 2,411,690 2,662,250
Net Budget Variance	\$ 3,376,318	\$	3,684,274	\$	3,655,202	\$	3,822,500

## Town of Inuvik Department 10 - Administrative

		2014		2015		2015		2016
REVENUE		Actuals		Budget		Dec 31		Budget
Land Taxes	r.	0.050.004	•	0.440.044			_	
Property Taxes - Education Portion	Ф	3,256,391	Ф	3,418,314	\$	3,363,516	\$	3,579,860
Property Taxes - Bad Debt Expense		612,627		657,766		615,124		636,830
Grants in Lieu - Federal		(366,000)		000 440		(194,000)		-
Grants in Lieu - GNWT		319,346		322,440		323,430		287,750
Grants in Lieu - NWTPC		1,232,443		1,212,885		1,206,897		1,328,800
Grants in Lieu - CBC		64,961		58,702		66,247		60,490
Senior Citizen Tax Grant		6,503		5,646		6,631		6,090
Administrative Recoveries		47,204		45,000		57,279		50,430
GNAF Recoveries		6,412		50,000		16,954		25,000
Tax Certificates		1,864		1,500		1,610		1,500
Tax Penalties & Interest		3,450		3,000		4,750		3,000
Business Licenses		217,693		170,000		290,202		170,000
Education Tax		29,400		23,000		27,000		23,000
Interest earned on Investments		5,000		5,000		5,000		5,000
Management Fee - Lotteries		36,734		10,000		9,903		3,000
Management Fee - Utilities		28,000		28,000		28,000		28,000
CA - Administration		250,000		250,000		250,000		250,000
CA - Energy Consultant - Natural Gas		- - -		28,000		39,988		-
Total Administrative Revenue	-	50,000	•	6 000 050		111,307	•	
LOTAL MOUNTING HARACITUS	Ф:	5,802,028	Ф	6,289,253	3 (	5,229,838	\$	6,458,750
Building Permits	\$	19,101	\$	25,000	s	34,160	S	
Development Permits	•	64,084	Ψ.	25,000	Ψ	22,321	Ψ	25,000
Moving & Demotition Permits		1,625		1,000		1,120		1,000
Home Occupation Permits		-		1,000		100		1,000
Zoning Compliance Certificates				_		-		_
Zoning & General Plan Sales		20		-				_
Total Building/Development Revenue	\$	84,830	\$	51,000	\$	57,701	\$	26,000
•			Ť	- 1,000	Ť	07,701		20,000
Total Revenue	\$ :	5,886,858	\$ (	6,340,253	\$ 6	,287,539	\$ (	5,484,750
LEGISLATIVE EXPENSES								
Mayors / Councillors Indemnity		404.044		450.000			_	
CPP/Et - Mayor & Councillors	\$	134,641	\$	150,000	\$	112,533	\$	158,600
Group Insurance		3,141		3,605		3,585		3,800
Pension Plan		3,547		3,000		2,531		2,740
Northern Allowance		6,736		7,000		4,096		7,090
Conventions & Delegations		13,859		14,000		11,037		14,330
Donations & Delegations		29,143		35,000		32,794		35,000
Election/Plebiscite Expenses		6,000		6,000		7,322		10,000
Legislative Expenditures		44.000		5,000		1,276		
Publications, Memberships, Sub.		11,822		10,000		5,685		7,000
Total Legislative Expense	_	10,723	Φ.	12,000	_	12,093	_	12,000
i omi redisianiae Exhalise	_\$_	219,612	\$	245,605	\$	192,952	\$	250,560

### Town of Inuvik Department 10 - Administrative

	2014	2015	2015	2016
CENT ADMINISTRATION AND ADMINIST	Actuals	Budget	Dec 31	Budget
GEN. ADMINISTRATIVE EXPENSES				
Education Requisition	\$ 612,62	•	\$ 615,124	\$ 636,830
GNAF Travel, Freight, Wages	1,79	1,500	1,650	1,500
Salaries	615,22	24 545,000	565,746	621,400
Casual Wages	9,32	2,000	975	-
CPP/EI	25,98	26,470	28,210	28,200
Group Insurance	24,20	3 23,260	21,368	22,700
Pension Plan Costs	44,03	3 43,560	41,190	49,600
Northern Allowance	94,09	94,050	89,266	99,600
Workers Compensation	13,23	3 11,868	12,825	89,400
Recruitment	14,85	40,000	51,673	20,000
Medical Travel	-	1,000	474	1,000
Accounting/Auditing/Consulting	99,42	6 125,000	219,631	75,000
Advertising	8,65	6 11,000	1,654	10,000
Bank Service Charges	1,32	5,000	1,974	3,000
Business Travel	6,28	-	2,213	10,000
Computer Software/Hardware	24,96		26,586	20,000
Computer Support	43,75		35,521	40,000
Credit Card Charges	30,36		31,412	35,000
Courier, Freight & Postage	21,10		10,613	15,000
Court of Revision	50	•	400	400
General Insurance	196,69		202,522	207,000
Bad Debt Expense	4,67		33,602	15,000
Legal	62,68	•	59,399	75,000
Lottery Share - Inuvialuit	5,00		5,000	5,000
Lottery Share - Gwich'in	5,00		5,000	5,000
Professional Development	30,49		31,266	20,000
Publications, Memberships, Sub.	2,81	•	2,478	3,700
Repairs & Maintenance - Equipment	3,31	•	3,432	8,000
Special Events	-	20,000	15,856	20,000
Supplies & Stationery	26,11		25,430	25,000
Health and Safety Supplies	20,11	500	431	500
Tax Collection - Legal	_	2,000	-	-
Tax Collection - Legal Cost Recovery	(3,05		-	(3,000)
Tax Forgiveness - Seniors & Disabled	94,40	, , ,	114,558	100,860
Telephone & Fax	16,12		17,209	17,500
Utilities - Electricity	51,19			*
Utilities - Heat	51,19		53,139	50,000
Utilities - Water & Sewer	9,93	•	47,423	60,000
Xerox			16,796	10,500
CA - Administration	14,25		16,469	13,000
CA - Energy Consultant - Natural Gas		28,000	30,870	-
Total Gen. Administrative Expense	28,32			0.0.444.000
Total Gen. Administrative Expense	\$ 2,290,92	8 \$ 2,410,374	\$ 2,439,385	\$ 2,411,690
Total Expenses	\$ 2,510,54	0 \$ 2,655,979	\$ 2,632,337	\$ 2,662,250
Net Budget Variance	\$ 3,376,31	8 \$ 3,684,274	\$ 3,655,202	\$ 3,822,500



# Department 20 Protective Services

#### **Protective Services**

The Protective Services Department includes the Fire Department, By-Law Enforcement, Animal Control, and Emergency Measures. The Protective Services Department is under the direction of the Director of Protective Services.

By-Law Enforcement and Animal Control have 2 By-Law Officers to ensure the Town By-Laws are adhered to, which includes traffic violations, Passenger Transportation By-law, animal control, and enforcement of other Municipal By-laws as required.

The Fire Department has a full time Fire Chief (Director of Protective Services), full-time Deputy Fire Chief and 41 Paid-on-Call Firefighters consisting of 2 Platoon Chiefs, 5 Lieutenants, 2 Dispatchers, 30 Firefighters, 1 Medic (Health and Wellness Coordinator) and 1 Chaplin. Operational response requirements are listed in the Fire Department Establishing and Regulating By-Law; and other responsibilities include Public Fire Safety Education and Fire and Life Safety Inspections. Fire Department training is delivered to the National Fire Protection Association Standard which is recognized worldwide. Accreditation is through the College of the Rockies under contract with the School of Community Government.

The Town of Inuvik has a comprehensive Emergency Measures program that includes an emergency pla plan, training and annual exercises.

		2014 Actual		2015 Budget		D15 Actual Dec 31	2016 Budget		
Revenue:									
Total Revenue	\$	163,275	\$	79,000	\$	90,559	\$	107,800	
Expenditures:									
Animal Control Expenses	\$	16,986	\$	27,700	\$	22,254	\$	21,500	
By-Law Enforcement Expenses		272,180		247,198		275,904		289,920	
Emergency Measures Expenses		14,227		13,500		12,504		15,000	
Fire Protection Expenses		600,253		621,075		664,547		678,760	
Total Expenditures	\$	903,646	\$	909,473	\$	975,209	\$	1,005,180	
Net Dudont Volume	_	(240.024)	_	(222	_	1001			
Net Budget Variance	- \$	(740,371)	-5	<u>(830,473)</u>	\$	(884,650)	\$	(897,380)	

### Town of Inuvik Department 20 - Protective Services

		2014	2015		2015		2016
		Actuals	Budget		Dec 31		Budget
REVENUE							
Fire Department Recoveries	\$	55,736	\$ 25,000	\$	30,242	\$	25,000
Animal Control - Fees		4,663	7.000	•	5,675	_	
Animal Control - Dog License		-	_		_		1,400
Animal Control - Impound Fees		-	-		-		4,600
ATV - Fees		383	500		558		300
Taxi Permits / Transfers		73,601	17,000		5,800		7,000
Traffic Control Fines		18,925	20,000		5,780		10,000
Cost Recovery - IVFFA		-	-		-		-
Student Grant		1,400	1,500		1,331		1,500
Recovery - EMO Phones		8,568	8,000		11,094		8,000
CA - Highway Rescue Funding		-	 -		30,079		50,000
Total Revenue	\$	163,275	\$ 79,000	\$	90,559	\$	107,800
ANIMAL CONTROL EXPENSES							
Spay Neuter Program	\$	-	\$ 10,000	\$	5,763	\$	5,000
Supplies & Stationery		2,330	2,000		911		1,500
Utilities - Electricity		5,839	6,200		6,724		6,000
Utilities - Heat		4,197	4,750		5,605		4,500
Utilities - Water/Sewer	_	4,620	 4,750		3,251		4,500
Total Animal Control Expense	\$	16,986	\$ 27,700	\$	22,254	\$	21,500
DV I AW ENCODCEMENT EVOLUCES							
BY-LAW ENFORCEMENT EXPENSES							
Special Events Salaries	\$	21	\$ 400 705	\$	-	\$	5,000
Casual		169,508	136,705		170,099		177,300
CPP/EI		1,529	8,700		4,503		9,800
Group Insurance		7,262	10,010		7,328		10,760
Pension Plan Costs		3,517	3,595		5,098		3,360
Clothing Allowance		10,379 1,707	10,935		10,243		11,720
Northern Allowance		28,246	2,500		1,722		2,000
Workers Compensation		3,805	31,950 3,275		29,882		31,950
Advertising		1,606	500		3,862 745		500
Communications & Licensing		1,000	200		-		200
Courier, Freight & Postage		745	1,000		1,159		1,000
Professional Development		4,946	5,000		8,261		6,000
Publications, Memberships, Subscriptions		275	300		345		300
Repairs & Maintenance - Equipment		2,935	2,000		1,891		1,500
Supplies & Stationery		5,736	4,000		1,551		3,000
Supplies - By-Law		9,622	8,000		8,462		7,000
Telephone & Fax		0,022	4,000		3,470		4,000
Vehicle - Fuel		14,185	10,000		11,715		10,000
Vehicle - License & Insurance		39	28		28		30
Vehicle - Repair & Maintenance		5,321	3,500		5,355		3,500
Derelict Vehicle Removal		796	1,000		185		1,000
Total By-Law Enforcement Expense	\$	272,180	\$ 247,198	\$	275,904	\$	289,920

# Town of Inuvik Department 20 - Protective Services

		2014 Actuals		2015 Budget		2015 Dec 31		2016 Budget
EMERGENCY MEASURES EXPENSES	_			Dougot		<u> </u>		Dauget
Supplies - EMO	\$	827	\$	1,000	\$	2,731	\$	2,500
Training & Education		4,712	•	4,000	_		~	2,500
Telephone & Fax		8,688		8,500		9,773		10,000
Total Emergency Measures Expense	\$	14,227	\$	13,500	\$	12,504	\$	15,000
	_		_	,	<u> </u>	12,001		10,000
FIRE PROTECTION EXPENSES								
Salaries	\$	193,272	\$	100 505	\$	200 405	¢	242 000
Volunteers (Operations Renumeration)	Ψ	19,988	Φ	192,585 20,000	Ф	208,495 7,628	\$	213,800
Volunteers (Training/Other Renumeration)		24,066		40,000		26,530		20,000
CPP/EI		7,053		7,210		7,189		40,000
Group Insurance		7,283		5,945		9,535		8,150
Volunteer Insurance		2,336		2,500		5,555		6,100
Pension Plan Costs		14,570		15,410		14,163		2,500 16,560
Clothing Allowance		300		10,710		14,103		10,500
Northern Allowance		27,445		28,635		28,064		28,650
Workers Compensation		4,444		3,790		4,817		20,030
Advertising		1,098		1,500		1,097		1,500
Business Travel		843		3,000		3,938		3,000
Communications & Licensing		1,996		2,000		1,317		2,000
Courier, Freight & Postage		1,296		2,500		2,415		2,500
Fire Chief's Apartment		4,207		4,000		4,204		4,000
Medicals		75		500		700		500
Professional Development		6,245		7,000		6,498		12,000
Publications, Memberships & Sub.		2,014		2,500		3,124		2,500
Repairs & Maintenance - Equipment		7,869		15,000		18,170		15,000
Repairs & Maintenance - Alarm System		2,058		5,000		6,675		5,000
Special Events		10,095		12,000		9,511		10,000
Supplies & Stationery		3,227		7,000		8,724		7,000
Supplies - Fire Protection		113,317		88,000		103,097		77,000
Health and Safety Supplies		1,076		500		796		500
Telephone & Fax		14,573		12,000		15,821		12,000
Training		17,496		20,000		18,715		20,000
Utilities - Electricity		40,825		45,000		47,895		45,000
Utilities - Heat		41,215		45,000		39,192		43,000
Utilities - Water & Sewer		9,036		10,000		16,796		10,000
Vehicle - Fuel		10,954		12,000		7,436		10,000
Vehicle - License & Registration		224		500		280		500
Vehicle - Repairs & Maintenance		9,757		10,000		11,646		10,000
CA - Highway Rescue Funding		-		-		30,079		50,000
Total Fire Protection Expense	_\$_	600,253	\$	621,075	\$	664,547	\$	678,760
Total Expenses	\$	903,646	\$	909,473	\$	975,209	\$ 1	,005,180
Net Budget Variance	\$	(740,371)	\$	(830,473)	\$	(884,650)	\$	(897,380)



# Department 30 Public Services

#### **Public Services**

The Public Services Department includes the Works Division and Development Division. The Director of Public Services also has the responsibilities for Department 40 - Environmental Health and Department 60 - Utilities of the Town.

The Works Division is responsible for roads and sidewalks within the Town including repairs and maintenance and also repairs and maintenance of the Parks and Playgrounds equipment, pathways and signage.

The Development Division is responsible for issuing building and development permits and the associated enforcement and work with By-Law staff on related by-law such as Clean Yard By-Law and Derelict Buildings By-Law.

The Department has a total budgeted full-time staff complement of 2 employees.

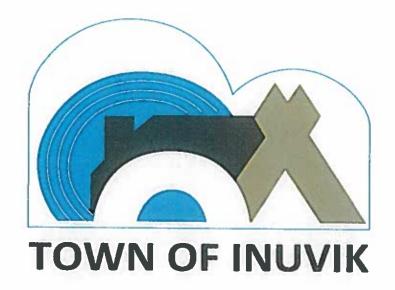
	 2014 Actual	2015 Budget			015 Actual Dec 31	2016 Budget		
Revenue: Total Revenue	\$ 40,000	\$	25,000	\$	25,000	\$	23,750	
Expenditures: Administrative Expenses General Services Expenses Town Owned Building Repairs Town Shop Expenses Parks & Playgrounds Expenses	\$ 208,362 1,157,959 139,348 27,475 34,080	\$	434,658 766,000 140,000 35,500 46,600	\$	302,826 865,937 171,470 31,902 89,128	\$	446,250 793,220 140,000 35,500 46,600	
Total Expenditures	 1,567,224	\$	1,422,758	\$	1,461,263	\$	1,461,570	
Net Budget Variance	\$ (1,527,224)	\$	(1,397,758)	\$	(1,436,263)	\$	(1,437,820)	

## Town of Inuvik Department 30 - Public Works

		2014		2015 Budget		2015		2016
REVENUE	_	Actuals		Budget		Dec 31		Budget
Building Rental Revenue	\$	20,000	¢		•			
Curling Club Lease	Φ	20,000	\$	20.000	\$	-	\$	-
Curling Club - Renovation Recovery		20,000		20,000		20,000		20,000
Total Revenue	\$	40,000	\$	5,000 25,000	S	5,000 25,000	S	3,750 23,750
	<b>—</b>	40,000	Ψ	23,000	-	23,000	<u> </u>	23,750
ADMINISTRATIVE EXPENSES								
Salaries	\$	120,541	S	175,705	¢.	100 007	•	400 700
Casual Wages	Φ	29,378	Ф	116,650	\$	186,907 20,362	\$	189,700
CPP/EI		6,365				-		124,000
Group Insurance		3,826		17,168		8,936		17,950
Pension Plan Costs		8,341		6,330		5,323		6,100
Northern Allowance				14,055		12,869		15,100
Workers Compensation		15,453		71,060		34,096		71,100
Advertising		3,311 2,921		4,640		7,914		-
Business travel		2,921		5,950		1,372		2,000
Communications & Licensing		-		-		-		-
Professional Development		-						-
Publications, Memberships, Subscriptions				8,000		8,918		8,000
Supplies & Stationery		800		800		800		800
Safety Equipment		9,198		3,000		7,525		3,000
Telephone & Fax		- 0.000		1,500		-		500
Total Administrative Expense	\$	8,228	¢	9,800	•	7,804	•	8,000
i otta Administrative Expense	Ψ_	208,362	\$_	434,658	\$	302,826	\$	446,250
GENERAL SERVICES EXPENSES								
Lot Cleanup	\$	6,393	\$	0.600	•		•	0.700
Brushing	Ψ	24,000	Ф	2,500	\$	40.000	\$	2,500
Contracted Services - Drainage		80,183		30,000		10,280		40,220
Dust Abatement		3,355		90,000		84,567		90,000
Guard Rails		6,847		20,000		35,725		35,000
Gravel Road Repair		499,480		6,000 100,000		3,660 217,007		6,000
Pavement Repair		57,665		60,000				100,000
Snow Removal		250,214		250,000		141,158		60,000
Sidewalks		200,214		12,000		168,839		250,000
Street Signs		4,696		5,000		2,136		12,000
Street Sweeping		27,874				14,326		5,000
Street Lights		110,675		7,500 75,000		629 65,928		7,500 75,000
Traffic Markings		1,000		3,000		05,526		
Sanding		85,577		90,000		121 602		3,000
Contracted Services - Engineering		03,377		15,000		121,682		92,000
Total General Services Expense	<u>\$ 1</u>	,157,959	\$	766,000	\$	865,937	\$	15,000
	<u> </u>	,107,000	Ψ	100,000	<u> </u>	000,901	Ψ	793,220
TOWN OWNED BUILDING REPAIRS								
Town Hall	\$	9,618	S	15,000	\$	25,466	\$	15 000
Dog Pound	•	3,741	Ψ	5,000	Ψ	6,449	Φ	15,000
Fire Hall		18,000		12,000		11,870		5,000
Town Shop		1,940		3,000				12,000
Youth Centre and Homeless Shelter		16,464		15,000		- 24 154		3,000
ECE Building and Distributor St Shop		2,824		6,000		24,154		15,000
Midnight Sun Complex		80,425		65,000		11,493		6,000
Library		5,836		9,000		76,398		65,000
Children First		500				1,911		9,000
Total Town Building Repairs	\$	139,348	\$	10,000 140,000	\$	13,729 171,470	\$	10,000
— <u>a</u>		.00,040	Ψ_	170,000	Ψ	17 (,470	φ	140,000

### Town of Inuvik Department 30 - Public Works

		2014 Actuals		2015 Budget	2015 Dec 31		2016 Budget
TOWN SHOP EXPENSES							
Repairs & Maintenance - Yard	\$	180	\$	3,000	\$ 5,368	\$	3,000
Repairs & Maintenance - Equipment		2,640		2,500	1,810		2,500
Vehicle - Fuel		21,588		22,000	21,110		22,000
Vehicle - License & Registration		571		500	504		500
Vehicle - Repair & Maintenance	_	2,496		7,500	3,110		7,500
Total Town Shop Expense	\$	27,475	\$	35,500	\$ 31,902	\$	35,500
PARKS & PLAYGROUNDS EXPENSES							
Repairs & Maintenance - Park Equip.	\$	29,845	\$	25,000	\$ 86,871	\$	25,000
Utilities - Electricity		496		600	602		600
Pathways		3,739		15,000	494		15,000
Signage	_	•		6,000	1,161		6,000
Total Parks & Playground Expenses	\$	34,080	\$	46,600	\$ 89,128	\$	46,600
Total Expenses	\$	1,567,224	\$	1,422,758	\$ 1,461,263	\$	1,461,570
Net Budget Variance	\$ (	(1,527,224)	\$ (	(1,397,758)	\$ (1,436,263)	\$ (	(1,437,820)



# Department 40 Environmental Health

#### **Environmental Health**

The Environmental Health Department includes Administrative, Cemeteries, Quarries, Solid Waste Collection, Solid Waste Disposal and Hazardous Waste.

The Director of Public Services is responsible for the costs of operating each area and in most cases work is performed by Contractors. Payments to these Contractors make up the main expenditures.

		2014	2015		20	15 Actual	2016	
	Actual		Budget			Dec 31		Budget
Revenue:								
Total Revenue	\$	714,928	\$	534,500	\$	475,444	\$	484,500
Expenditures:								
Administrative Expenses	\$	170,310	\$	126,700	\$	84,452	\$	101,700
Cemetery Expenses		21,015		35,000		29,252	·	35,000
Quarry Expenses		**		8,000		-		8,000
Solid Waste Collection Expenses		391,808		395,200		400,821		395,200
Solid Waste Disposal Expenses		223,377		182,000		175,126		182,000
Hazardous Waste Expenses		21,300		25,500		-		25,500
Total Expenditures	\$	827,810	\$	772,400	\$	689,651	\$	747,400
Net Budget Variance	\$	(112,882)	\$	(237,900)	\$	(214,207)	\$	(262,900)

### Town of Inuvik Department 40 - Environmental

		2014 Actuals		2015 Budget		2015 Dec 31		2016 Budget
REVENUE								
Garbage/Tipping Fees	\$	323,268	\$	250,000	\$	175,955	\$	200,000
Quarry Fees		97,042		9,500		4,550		9,500
Solid Waste Levy		294,618		275,000		294,939		275,000
Private Lot Cleanup Fees Total Revenue	_		_	-		-		
Total Revenue	\$	714,928	\$	534,500	\$	475,444	\$	484,500
ADMINISTRATIVE EXPENSES								
Garbage/Tipping Fees	S	169,997	\$	125,000	\$	0.4.400	ď	400.000
Advertising	Ψ	313	Ψ	-	Ф	84,400	\$	100,000
Courier, Freight, Postage		-		1,500		-		1,500
Total Administrative Expense	\$	170,310	\$	200 126,700	\$	52	r.	200
Total Control of the	Ψ	170,510	Φ	120,700	Ф	84,452	\$	101,700
CEMETARY EXPENSES								
Grave Preparation & Burial	\$	21,015	\$	30,000	\$	28,352	\$	30,000
Grounds Maintenance		-		3,000		900		3,000
Road Maintenance		-		2,000		-		2,000
Total Cemetary Expense	_\$	21,015	\$	35,000	\$	29,252	\$	35,000
OHADDY EVERTIONS								
QUARRY EXPENSES								
Restorations	\$	-	\$	8,000	\$		\$	8,000
Total Quarry Expense	\$		\$	8,000	\$	-	\$	8,000
SOLID WASTE COLLECTION EXPENSES								
SOLID WASTE COLLECTION EXPENSES								
Anti Litter Campaign Solid Waste Collection	\$	4,000	\$	5,200	\$	2,726	\$	5,200
	_	387,808	_	390,000	_	398,095		390,000
Total Solid Waste Collection Expense	\$	391,808	\$	395,200	\$	400,821	\$	395,200
SOLID WASTE DISPOSAL EXPENSES								
Contracted Services - Disposal	S	203,377	\$	160,000	\$	155,126	\$	160,000
Signage	•		*	2,000	Ψ	-	Ψ	2,000
Site Restoration		20,000		20,000		20,000		20,000
Total Solid Waste Disposal Expense	\$	223,377	\$	182,000	\$	175,126	\$	182,000
•								.02,000
HAZARDOUS WASTE EXPENSES								
Hazardous Waste - Site Restoration	\$	•	\$	500	\$	-	\$	500
Private Lot Cleanup		21,300		25,000	•	-	•	25,000
Total Hazardous Waste Expenses	\$	21,300	\$	25,500	\$	•	\$	25,500
Total Expense	\$	827,810	\$	772,400	\$	689,651	\$	747,400
N 45 4 444 4								
Net Budget Variance	\$	(112,882)	\$	(237,900)	\$	(214,207)	\$	(262,900)



# Department 50 Economic Development Tourism

#### **Economic Development/Tourism**

The Economic Development/Tourism Department includes two main areas which are Economic Development (promoting Inuvik as a premier destination to live, work and invest) and Tourism (promoting Inuvik as a premier destination to visit and hold meetings & conferences).

The Department is also responsible for the coordination of the new Arctic Energy and Emerging Technologies Show, production of the Inuvik and Beaufort-Delta Attraction Guide, and attending tradeshows, conferences, and events promoting Inuvik.

The Department works with a range of stakeholders including: industry, local businesses, government departments (municipal, territorial, federal, & aboriginal) and tourism marketing organizations.

The department has a total budgeted full-time staff complement of 3 employees.

	2014 Actual		2015 Budget		2015 Actual Dec 31			2016 Budget
Revenue:								
Total Revenue	\$	426,910	\$	127,125	\$	79,211	\$	506,700
Expenditures: Administrative Expenses Econ. Dev./Planning/Tourism Expenses Total Expenditures	\$	292,046 460,062 <b>752,108</b>	\$	279,125 268,000 <b>547,125</b>	\$	242,099 285,281 <b>527,380</b>	\$	310,950 504,800 <b>815,750</b>
•	_		_	0111120	_	021,000	Ψ	010,700
Net Budget Variance	\$	(325,198)	\$	(420,000)	\$	(448,169)	\$	(309,050)

### Town of Inuvik Department 50 - Economic Development/Tourism

		2014 Actuals		2015 Budget		2015 Dec 31		2016 Budget
REVENUE								
Tourism Recoveries	\$	5,448	\$	125	\$	3,955	\$	1,000
Sale of Promotional Items		14,243		10,000	•	20,105	_	18,000
Inuvik Guide		60,858		35,000		1,885		35,000
Special Events		12,950		27,000		32,533		20,000
Tourism Packages		19,110		35,000		1,000		1,000
AEET Sponsorship		113,000		-		1,000		200,000
AEET Delegation registration		93.044		-		-		
AEET Exhibitors registration		2,535		-		-		139,000
AEET Tradeshow Booth				-		-		2,950
CA - Conference Host AEET		64,590		-		-		69,750
CA - IPS Comprehensive Funding		20,000		•		•		20,000
		10,000		-		-		-
CA - Special Projects CA - Business Intel Network		11,132		20,000		8,454		-
		-		-		1,279		
CA - ITI - NACC	_	400.040	_	-	_	10,000		-
Total Revenue	\$	426,910	\$	127,125	\$	79,211	\$	506,700
ADMINISTRATIVE EXPENSES								
Salaries	\$	220,451	\$	202,550	\$	177,643	\$	232,500
CPP/EI		11,011		10,570		11,079		11,450
Group Insurance		4,669		6,440		4,258		6,100
Pension Plan Costs		13,778		16,205		9,410		17,930
Northern Allowance		37,225		39,110		34,363		42,970
Workers Compensation		4,912		4,250		5,346		-
Total Administrative Expense	\$	292,046	\$	279,125	\$	242,099	\$	310,950
•					Ť			0.10,000
ECONOMIC DEV./PLANNING/TOURISM								
Promotional Material - Resale	\$	36,468	\$	20,000	\$	24,077	\$	25,000
Advertising/Marketing	•	34,865	Ψ	40,000	Ψ		Φ	
Attraction Guide						29,214		35,000
Business Travel		32,500		40,000		38,450		40,000
Courier, Freight, Postage		9,911		10,000		10,030		10,000
		17		2,000		3,152		2,000
Professional Development		5,194		5,000		-		1,500
Publications, Memberships, Subscriptions		2,388		2,500		3,315		2,500
Special Events		28,883		20,000		19,457		15,000
Sunrise Festival		-		30,000		69,936		40,000
Tourism Packages		-		32,500		22,730		-
Supplies & Stationery		2,164		5,000		2,494		4,000
Telephone & Fax		17,247		1,000		1,385		1,800
Conferencing/Promotion		28,175		45,000		50,457		35,000
AEET Advertising, Signage		5,440		5,000		-		10,000
AEET Business Travel		4,501		•		-		5,000
AEET Speakers		53,024		-		-		65,000
AEET Freight		5,595		-		-		5,000
AEET Entertainment		50,169		•		(100)		50,000
AEET Sound		6,000		_		- '		8,000
AEET Security		4,950		-		-		5,000
AEET Products		35,014		5,000				40,000
AEET Catering		78,252		-		_		85,000
AEET Conference Supplies, Brochures		1,090				-		5,000
AEET Office Supplies		5,612		5,000		482		5,000
AEET - Other		12,603		-		202		10,000
CA - Conference		12,000		_		-		-
CA - ITI - NACC				_				-
Total Econ. Dev./Plan/Tourism Exp.	\$	460,062	\$	268,000	\$	10,000 285,281	\$	504 200
	-	100,002	Ψ	200,000	Ψ	203,201	9	504,800
Total Expense	\$	752,108	\$	547,125	\$	527,380	\$	815,750
Net Budget Variance	\$	(325,198)	\$	(420,000)	\$	(448,169)	\$	(309,050)



# Department 60 Utilities

#### Utilities

The Utilities Department includes maintenance and operation of the Utilidor system throughout the Town and the Water Treatment Plant.

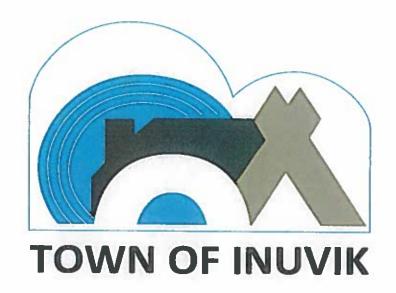
The Director of Public Services is responsible for this department and its Utilidor staff. The Utilidor crew carries out inspections on the utilidor and performs repairs and maintenance where possible without the assistance of a contractor. The crew is also responsible to maintain the Town Water Plants to ensure safe potable water to the citizens of Inuvik. The Utilities Accounts Receivable Officer reports to the Director of Finance.

The Department has a total budgeted full-time staff complement of 5 employees.

		2014		2015	2	015 Actual		2016
		Actual		Budget		Dec 31		Budget
Revenue:								
Total Revenue	\$	2,678,958	\$	2,952,000	\$	2,996,482	\$	2,952,000
Expenditures:								
Expenses	\$	1,964,903	\$	2,002,217	\$	2,004,189	\$	2,095,450
Total Expenditures	\$	1,964,903	\$	2,002,217	\$	2,004,189	\$	2,095,450
Building Canada Fund	\$	-	\$	-	\$	_	\$	3,750,000
Gas Tax Revenue	\$	964,974	\$	964,973	\$	965,000	S	1,264,000
Gas Tax Capital Expenditures	_	1,682,800	_	500,000		185,712	•	5,000,000
	\$	717,826	\$	(464,973)	\$	(779,288)	\$	3,736,000
Surplus after Transfers	\$	(3,771)	\$	1,414,756	\$	1,771,581	\$	870,550
Amortization	\$	1,244,433	\$	1,325,000	\$	1,585,021	\$	1,600,000

#### Town of Inuvik Department 60 - Utilities

	2014	2015	2015	2016
REVENUE	Actuals	Budget	Dec 31	Budget
Utilidor Recoveries	\$ 6.706	<b>6</b> 7000		
Commercial	\$ 6,706 173,944	*	\$ 7,191	\$ 7,000
Residential	881,527	•	199,621	200,000
Commercial - Government	305,990		875,625	870,000
Residential - Government	449,211	300,000 425,000	298,729	,
Waterpoint	83,930	85,500	465,288	
Water Hookups/Disconnects	2,650	500	87,644 595	85,500
Penalties & Interest	2,000	4,000	789	500 4,000
Grants - Territorial	775,000	1,060,000	1,061,000	1,060,000
Total Revenue	\$ 2,678,958	\$ 2,952,000	\$ 2,996,482	\$ 2,952,000
			<u> </u>	+ H/002/000
EXPENSES				
Penalties and Interest	\$ 746	\$ -	\$ 1,060	\$ 1,600
Salaries	386,752	356,030	389,262	418,180
CPP/EI	17,548	18,020	17,923	20,050
Group Insurance	13,762	14,345	15,511	14,270
Pension Plan Costs	25,007	28,485	25,867	30,540
Clothing Allowance	1,446	1,200	379	1,200
Northern Allowance	71,954	71,610	70,848	71,610
Workers Compensation	8,577	8,525	9,312	-
Advertising	-	3,000	58	3,000
Courier, Freight, Postage	3,473	7,000	2,347	7,000
Professional Development	13,996	10,000	12,781	10,000
Publications, Memberships, Sub.	-	750	685	750
Repairs & Maintenance - Utilidor	18,996	55,000	187,185	150,000
Supplies & Stationery	2,276	2,000	1,215	2,000
Health and Safety Supplies	3,760	500	-	500
Telephone & Fax	13,220	12,500	12,494	12,500
Vehicle - Fuel	19,564	21,500	18,537	21,500
Vehicle - License & Registration	252	252	196	250
Vehicle - Repair & Maintenance Contracted Services - Engineering	7,010	6,000	8,546	6,000
Management Fees	52,673	55,000	8,723	55,000
Chemicals	250,000	250,000	250,000	250,000
Lab Analysis	41,088 11,468	30,000	5,914	30,000
Primary Water Tempering	173,641	5,500 250,000	11,250	7,000
Repairs & Maintenance - Buildings	30,832	20,000	262,469 10,070	250,000
Repairs & Maintenance - Equipment	168,867	140,000	33,258	20,000 45,000
Repairs & Maintenance - Grounds	36,958	5,000	12,667	5,000
Repairs & Maintenance - Meters	13,422	7,500	7,577	7,500
Supplies - Shop	16,176	20,000	3,513	20,000
Utilities - Electricity	345,213	375,000	441,305	450,000
Utilities - Heat	215,171	217,500	175,147	175,000
Utilities - Water & Sewer	1,056	10,000	8,090	10,000
Total Expense	\$ 1,964,903	\$ 2,002,217	\$ 2,004,189	\$ 2,095,450
Net Budget Variance	\$ 714,055	\$ 949,783	\$ 992,293	\$ 856,550
D.71.0				
Building Canada Fund	-	-		3,750,000
Gas Tax Revenue Gas Tax Capital Expenditures	964,974	964,973	965,000	1,264,000
Net Transfers to Capital Expenditures	1,682,800	500,000	185,712	5,000,000
Transiers to capital Expenditures	\$ 717,826	\$ (464,973)	\$ (779,288)	\$ (14,000)
Surplus after Transfers	\$ (3,771)	\$ 1,414,756	\$ 1,771,581	\$ 870,550
			,,	
Amortization	\$ 1,244,433	\$ 1,325,000	\$ 1,585,021	\$ 1,600,000



# Department 70 Community Services/Recreation

#### Community Services/Recreation

The Community Services/Recreation Department includes the Administration, Arena, Pool, Fitness Centre, Community Hall and other amenities.

Most activities within this department are carried out in the Midnight Sun Complex with seasonal activities such as Summer Day Camp outside this complex. The Complex houses an official NHL size ice surface, a Pool complete with 190 foot Waterslide, leisure pool, lazy river, hot tub, tot pool, sauna and steam room, a Community Hall/Conference Centre, Fitness centre open 24 hours a day, squash courts, play zone, and a curling club that is leased to the Inuvik Curling Club.

The recreation division of the department has a number of programs that are run throughout the year for the benefit of all residents.

The Department has a total budgeted full-time staff complement of 17 employees and employs many casual staff to assist in the operations.

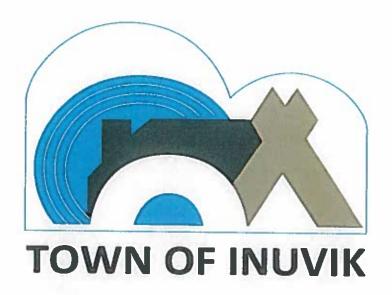
<del></del>	2014			2015	2	015 Actual		2016
		Actual		Budget	Dec 31			Budget
Revenue:						-		
Total Revenue	\$	570,201	\$	504,300	\$	571,312	\$	488,050
Expenditures:								
Administrative Expenses	\$	555,324	\$	623,515	\$	525,929	\$	607,190
Midnight Sun Complex Expenses		2,349,947		2,415,307		2,672,374		2,554,630
Swimming Pool Expenses		537,507		478,873		538,083		505,030
Summer Day Camp Expenses		86,848		72,884		68,527		76,980
Total Expenditures	\$	3,529,626	\$	3,590,579	\$	3,804,913	\$	3,743,830
Net Budget Variance	\$	(2,959,425)	\$	(3,086,279)	\$	(3,233,601)	\$	(3,255,780)

# Town of Inuvik Department 70 - Community Services / Recreation

		2014		2015		2015		2016
		Actuals		Budget		Dec 31		Budget
REVENUE								
Other Revenue	\$	38,161	\$	-	\$	5,731	\$	-
Recreation Recoveries		3,689		8,000		9,040		8,000
Ice Rental - Youth		43,651		48,250		37,308		48,250
Ice Rental - Adult		23,090		17,500		24,413		17,500
Skate Sharpening		2,228		2,250		2,470		2,250
Conference Equipment		12,845		10,000		13,463		10,000
Facility Rental		77,180		80,000		107,149		80,000
Concession Rental/Vending Machines		51,099		60,000		58,559		60,000
Gym Memberships		83,124		70,000		94,128		80,000
Recreation Special Events		19,681		15,000		15,726		15,000
Summer Day Camp Contributions		6,790		7,500		7,250		7,500
Yoga		2,875		5,250		4,783		5,250
Summer Day Camp Program Fees		22,685		21,250		9,809		10,000
Special Events		623		800		375		800
Squash Rackets/Balls		1,081		1,000		2,961		1,000
Squash Court Rentals		7,786		4,500		6,270		4,500
Swim Accessories		5,685		5,000		6,158		5,000
Locker Fees		2,469		2,500		1,571		2,500
Playzone Admissions		9,029		10,000		11,699		10,000
Pool Fees - Youth		30,792		25,000		44,544		25,000
Pool Fees - Adult		30,689		27,500		32,193		27,500
Pool Rentals		24,445		20,000		16,198		20,000
Special Events - Pool		4,305		5,000		4,962		5,000
CA - Rec Community Participation		51,471		43,000		39,552		43,000
CA - Children/Youth Resiliency Program		4 4 707		15,000		15,000		
2018 Arctic Winter Games Proposal Total Revenue	\$	14,727	\$	F04 200		574.040	•	400.000
Total Nevelide	<del>-</del>	570,201	Þ	504,300	\$	571,312	\$	488,050
ADMINISTRATIVE EXPENSES								
Concession/Vending Machines	\$	12,994	\$	15,000	S	13,157	S	15,000
Gym Related Expenses	•	5,301	•	5,000	•	7,484	•	5,000
Yoga		5,375		5,750		3,750		5,750
Salaries		279,174		291,375		278,820		319,030
Casual Wages		27,001		32,810		12,386		36,430
CPP/EI		15,244		17.185		15,455		18,670
Group Insurance		10,781		9,380		11,613		9,430
Pension Plan Costs		19,831		23,310		20,488		25,150
Northern Allowance		56,079		68,030		59,447		68,030
Workers Compensation		6,638		6,975		8,541		
Advertising		1,029		2,500		737		1,000
Business Travel		3,524		5,000		2,057		5,000
Courier, Freight, Postage				5,000		1,112		1,000
Professional Development		4,066		5,000		6,309		5,000
Publications, Memberships, Subscriptions		455		200		63		200
Repairs & Maintenance - Equipment		420		2,000		4,919		2,000
Special Events		19,845		20,000		9,734		20,000
Supplies & Stationery		1,894		2,000		2,174		2,000
Conference Centre Supplies		1,533		5,000		1,790		3,000
Programming - equipment		5,165		8,000		932		5,000
Telephone & Fax		15,304		24,000		13,771		13,500
Volunteer Appreciation		450		5,000		-		2,500
Xerox		1,555		1,500		2,576		1,500
CA - Rec Community Participation		40,991		43,000		39,552		43,000
CA - Children/Youth Resiliency Program		•		15,000		5,428		-
2018 Arctic Winter Games Proposal		20,674		5,500		3,634		
Total Administrative Expense	_\$_	555,324	\$	623,515	\$	525,929	\$	607,190

### Town of Inuvik Department 70 - Community Services / Recreation

		2014 Actuals		2015 Budget		2015 Dec 31		2016 Budget
MIDNIGHT SUN RECREATION COMP	_					DCC 3-1		Daaget
Salaries	\$	591,906	\$	550,115	\$	521,298	\$	563,970
Casual Wages		147,405		47,825	•	167,464	Ψ	147,530
CPP/EI		49,871		36,405		46,165		39,830
Group Insurance		21,433		24,752		24,582		24,250
Pension Plan Costs		38,026		44,010		36,896		45,590
Clothing Allowance		1,154		2,000		600		2,000
Northern Allowance		141,165		160,255		139,129		160,260
Workers Compensation		17,084		14,095		16,510		
Courier, Freight, Postage		80		7,500		10,510		1 000
Janitorial Services		126		-,500		•		1,000
Professional Development		2,319		5,000		2 207		-
Repairs & Maintenance - Equipment		79,901		-		2,397		5,000
Supplies		53,289		80,000		123,612		120,000
Safety Equipment		454		60,000		50,897		45,000
Health and Safety Supplies		454		1,500		470		1,500
Telephone & Fax		0.075		500		-		500
Utilities - Electricity		9,975		10,650		27,072		27,500
Utilities - Heat		765,123		765,000		887,977		765,000
Utilities - Water & Sewer		335,327		521,450		548,546		521,450
Vehicle - Fuel		72,885		68,750		67,513		68,750
		6,677		3,500		4,305		3,500
Vehicle - Repairs & Maintenance Total MSRC Expense	_	15,746	_	12,000	_	6,941	_	12,000
Total MSRC Expense	-	2,349,947	\$	<u>2,415,307</u>	\$	<u>2,672,374</u>	\$	2,554,630
SWIMMING POOL EXPENSES								
Salaries	\$	191,279	\$	181,400	\$	161,612	\$	199,070
Casual Wages		150,524	•	97,000	•	159,584	Ψ.	110,740
CPP/EI		22,337		19,045		24,088		20,730
Group Insurance		7,899		8,477		10,037		8,770
Pension Plan Costs		11,882		14,512		13,814		15,660
Northern Allowance		97,167		76,361		91,201		76,360
Workers Compensation		8,224		6,478		7,725		-
Advertising		-		1,500		-		100
Courier, Freight, Postage		710		600		153		600
Professional Development		6,280		8,000		6,162		3,000
Publications, memberships, subscriptions		225		1,000		467		500
Repairs & Maintenance - Pool		31,565		50,000		48,563		50,000
Special Events		209		1,000		-		1,000
Supplies & Stationery		1,462		1,500		905		1,500
Supplies For Resale		3,769		1,500		6,815		6,500
Supplies - Programs Health and Safety Supplies		1,433		6,000		3,778		6,000
Telephone & Fax		2 5 4 2		2,000		546		2,000
Total Swimming Pool Expenses	\$	2,542 537,507	\$	2,500 478,873	\$	2,633 538,083	\$	2,500
	_	007,007		410,013	Ψ	330,003	9	505,030
SUMMER DAY CAMP EXPENSES								
Casual Wages	\$	52,257	\$	39,245	\$	41,834	\$	43,930
CPP/EI		4,157		2,767		3,711		3,070
Northern Allowance		17,247		14,989		14,292		14,980
Workers Compensation		2,117		883		1,181		-
Supplies - Programs	_	11,070		15,000		7,509		15,000
Total Summer Day Camp Expense	\$	86,848	\$	72,884	\$	68,527	\$	76,980
Total Expenses	\$ :	3,529,626	\$ :	3,590,579	\$_3	3,804,913	\$ :	3,743,830
Net Budget Variance	\$ (	2,959,425)	\$ (	3,086,279)	\$ (3	3,233,601)	\$ (:	3,255.780)
			÷					



# Department 71 Library

#### Library

The Library handles usual library materials consisting of Adult, Young Adult, Juvenile, Children's fiction and non-fiction. Besides reading materials the library also holds various programs and other activities. The mission statement is "To provide programs, services and facilities for the informational, recreational, educational and cultural needs of the community".

This department has a total budgeted full-time staff complement of 4 employees and employs casual staff to assist in the operations.

		2014 Actual		2015 Budget	20	015 Actual Dec 31		2016 Budget
Revenue:								
Total Revenue	\$	105,003	\$	85,900	\$	104,546	\$	85,900
Expenditures:								
Total Expenditures	\$	569,362	\$	576,905	\$	550,512	\$	580,560
Net Budget Variance	<u> </u>	(464,359)	\$	(491,005)	<u>s</u>	(445,966)	•	(494,660)

## Town of Inuvik Department 71, Section 670 - Library

		2014 Actuals		2015 Budget	2015 Dec 31			2016 Budget
REVENUE	_							Budget
Other Revenue	\$	26,271	S	6,000	\$	8,139	\$	6,000
Library Community Room	•	750	*	2,000	Ψ	1,050	Ψ	2,000
Library Block Funding		46,930		47,900		60.845		47,900
Literacy Funding		15,000		15,000		15,000		15,000
Other Contribution Agreements		16,052		15,000		19,512		15,000
Total Revenue	\$	105,003	\$	85,900	\$	104,546	5	85,900
EXPENSES								
Salaries	\$	278,391	\$	298,300	\$	259,985	\$	268,320
Casual Wages		66,094		37,050		73,357		87,180
CPP/EI		22,437		21,065		21,585		22,290
Group Insurance		13,242		9,865		10,173		8,810
Pension Plan Costs		19,581		23,865		14,735		21,330
Northern Allowance		82,846		85,932		77,554		85,930
Workers Compensation		7,589		7,528		9,174		•
Courier, Freight, Postage		446		500		988		1,000
Professional Development		-		1,000		-		1,000
Program Supplies		5,525		7,500		4,754		5,000
Purchase of Books		17,706		20,000		14,300		20,000
Purchase of Furniture & Equipment		-		1,000		-		1,000
Repairs & Maintenance - Equipment		256		500		703		500
Supplies & Stationery		6,267		5,000		2,776		4,000
Telephone & Fax		2,250		2,375		2,309		2,000
Utilities - Electricity		27,322		28,000		32,065		28,000
Utilities - Heat		16,706		24,000		22,860		21,000
Utilities - Water & Sewer		1,250		1,425		1,180		1,200
Xerox		1,454		2,000		2,014		2,000
Total Expenses	\$	569,362	\$	576,905	\$	550,512	\$	580,560
Net Budget Variance	\$	(464,359)	\$	(491,005)	\$	(445,966)	\$	(494,660)



# Department 80 Land

#### Land

The Land Department is responsible for the Taxation, Land sales and leases and the administration of all lands files on behalf of the Town.

The responsibility for this department is under the Administrative Department where there is 1 dedicated full-time employee.

	2014 Actual		2015 Budget	15 Actual Dec 31		2016 Budget
Revenue:	_				_	
Total Revenue	\$	1,019,032	\$ 101,600	\$ 34,443	\$	219,250
Expenditures:						
Total Expenditures	\$	101,482	\$ 57,880	\$ 24,835	\$	126,750
Net Budget Variance	\$	917,550	\$ 43,720	\$ 9,608	\$	92,500

### Town of Inuvik Department 80 - Land

		2014 Actuals	2015 Budaet	2015 Dec 31	2016 Budget
REVENUE					Dooger
Land Sales	\$	1,004,450	\$ 90,600	\$ 21,600	\$ 203,500
Land Leases		13,832	10,000	12,593	15,000
Land Administration Fees		750	 1,000	250	750
Total Revenue	\$ '	,019,032	\$ 101,600	\$ 34,443	\$ 219,250
EXPENSES		-			
Cost of Land Sales	\$	99,755	\$ 54,880	\$ 20,000	\$ 122,500
Land Leases		-	2,500	2,232	2,250
Land Admin Fees		287	500	233	· <u>-</u>
Contracted Services - Surveying		1,440	-	2,370	2,000
Total Expenses	\$	101,482	\$ 57,880	\$ 24,835	\$ 126,750
Net Budget Variance	\$	917,550	\$ 43,720	\$ 9,608	\$ 92,500



# Department 90 Fiscal Services

#### **Fiscal Services**

Fiscal Services is where non routine items such as capital expenditures, debenture payments, and other related non operational items are recorded.

Funding from the GNWT for Operational and Capital Block Funding is recorded in this category and as well as other sources capital funding such as Contribution Agreements.

There are no employees associated with is department. The responsibility for this department is under the Administrative Department.

	2014		2015	2	015 Actual		2016	
	Actual		 Budget		Dec 31	Budget		
Revenue:								
Total Revenue	\$	4,876,960	\$ 4,135,500	\$	3,941,056	\$	3,838,000	
Expenditures:								
Expenses	\$	60,117	\$ 65,500	\$	59,801	S	531,600	
Total Expenditures	\$	60,117	\$ 65,500	\$	59,801	\$	531,600	
Net Transfers to Capital Expenditures	\$	2,990,406	\$ 2,734,360	S	8,975,768	\$	1,434,360	
			7		-,-,-,,-	Ť	1,104,000	
Surplus after Transfers	\$	1,826,437	\$ 1,335,640	\$	(5,094,513)	\$	1,872,040	
Amortization	\$	1,821,677	\$ 1,800,000	\$	1,065,390	\$	1,900,000	

### Town of Inuvik Department 90 - Fiscal

	2014 Actuals	2015 Budget	2015 Dec 31	2016 Budget
REVENUE Block Funding GNWT - Miscellaneous Funding	\$ 2,562,000	\$ 2,527,000	\$ 2,527,000	\$ 2,527,000
Capital Block Fund Building Canada Fund	1,231,000 887,603	1,231,000	1,231,000	1,231,000
Transfer from Reserves Bingo License Contribution Agreements/Rebates	79,057 70,000	295,000 82,500	100,000 83,056	80,000
Sale of Assets Total Revenue	47,300 \$ 4,876,960	\$ 4,135,500	\$ 3,941,056	\$ 3,838,000
EXPENSES				
Overdraft Interest Visa Suspense Cash Over/Short	\$ 311 14 21	\$ 10,000 500	\$ 4,956 (14) 6	
Debenture Interest WTP Loan Interest	59,771	55,000	49,534 5,319	50,000
Transfer to Operational Reserve Total Expenses	\$ 60,117	\$ 65,500	\$ 59,801	471,600 \$ 531,600
Net Budget Variance	\$ 4,816,843	\$ 4,070,000	\$ 3,881,255	\$ 3,306,400
Long Term Loan - Water Treatment Plant Capital	1,435,293	(9,400,000) 1,401,000	1,277,669	(3,600,000) 1,101,000
Water Treatment Plant Debenture Principal Payments	1,555,113	10,400,000 333,360	7,364,739 333,360	3,600,000 333,360
Net Transfer to Capital Expenditures  Surplus after Transfers	\$ 2,990,406 \$ 1,826,437	\$ 2,734,360	\$ 8,975,768	\$ 1,434,360
Amortization	\$ 1,821,677	\$ 1,335,640 \$ 1,800,000	\$ (5,094,513) \$ 1,065,390	\$ 1,872,040



# 2016 Capital Budget

#### TOWN OF INUVIK FIVE YEAR CAPITAL PLAN 2016 - 2020

Funding Source	2016	2017	2018	2019		2020
Capital Block Funding	\$ 1,231,000	\$ 1,231,000	\$ 1,231,000	\$ 1,231,000	\$	1,231,000
Gas Tax	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000	\$ 1,264,000	\$	1,264,000
W & S Subsidy	 	\$ 1,060,000	\$ 1,060,000	\$ 1,060,000	\$	1,060,000
New Building Canada Fund	\$ 3,750,000	\$ 547,000		\$ 	S	-
Debenture Water Treatment Plant	\$ 3,600,000				Ť	
			==			
Totals:	\$ 9,845,000	\$ 4,102,000	\$ 3,555,000	\$ 3,555,000	\$	3,555,000

	2016			2017		2018		2019		2020
Utilidor Replacement	\$	5,000,000	S	2,700,000	\$	2,000,000	S	2,000,000	S	2 000 000
Water Treatment Plant	\$	3,600,000	<u> </u>	2,100,000	۳	2,000,000		2,000,000	₽	2,000,000
Fire Truck - Pumper	Ť	01000,000	-		-		s	400,000	⊢	
Deputy Fire Chief Vehicle	_		<del>                                     </del>		$\vdash$		\$	80,000	-	
NFPA Burn Building	\$	-	_		s	400,000	1 3	00,000_	├	
MSC Backup Generator	\$		$\vdash$		\$	500,000	-		-	
MSC Laundry Equipment	\$	10,000	_		1	500,000	$\vdash$		-	
Rollout Carpet Curling Club	\$	100,000								
Pool Liner	<del>                                     </del>	100,000	\$	125,000	$\vdash$	<del></del>			-	
MSC Floor Leveling			S	70,000	<del>                                     </del>					
MSC Arena Insulation	<del>                                     </del>		\$	500,000	$\vdash$				_	
MSC Dressing Room Shower Enhancements	\$	-	Ť		1		$\vdash$	<del></del> -	<del>                                     </del>	
Road Improvements	\$	100,000	\$	100,000	\$	100.000	\$	100,000	\$	100,000
Christmas Lights	\$	15,000	\$	15,000	s	15,000	\$	15,000	\$	15,000
Fitness Equipment	\$	5,000	\$	10,000	\$	30,000	\$	30,000	s	30,000
Conference Equipment	\$	-	\$	5,000	ŝ	20,000	\$	20,000	\$	20,000
Town Hall FS Reserve	\$		\$	-,,,,,,	ŝ	200,000	Š	200,000	\$	200,000
Vehicle	\$	50,000	\$	50,000	\$	50,000	ŝ	50,000	\$	50,000
Public Works Steamer	\$			,	Š	25,000	_	00,000	<u> </u>	30,000
Tourism Gateway/Welcome Sign			\$	200,000	Ť	20,000	_		_	
Sidewalks	\$	250,000			\$	250,000	\$	250.000	\$	250,000
MSC Pool Boilers	\$	-			s	80,000		200,000	Ψ	230,000
Library Iceberg	\$	20,000			Ť	00,000				
Ice Plant Compressor	\$	60,000			$\vdash$					
MSC Engineering Study/Foundation	\$	75,000			_				<del></del>	
MSC Microturbine	\$	135,000								
MSC Front Entrance	\$	75,000		70						
Playground Finishing	\$	16,000								
Rototiller	\$	2,000			_					
MSC Card System	\$	75,000								
LED Lighting Town Hall	\$	100,000							_	
Fire Extinguisher Training System	\$	13,000					_			
Total	S	9,701,000	\$	3,775,000	\$	3,670,000	S	3,145,000	S	2,665,000

Difference: \$	144,000   \$	327,000   \$	(115,000)  \$	410.000   \$	890,000
Cumulative Total: \$	144,000 \$	471,000 \$	356,000 \$	766,000 \$	1,656,000